

March 8
Volume
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Australia	100.00	100.00	100.00	100.00
Belgium	100.00	100.00	100.00	100.00
Canada	100.00	100.00	100.00	100.00
Denmark	100.00	100.00	100.00	100.00
France	100.00	100.00	100.00	100.00
Germany	100.00	100.00	100.00	100.00
Greece	100.00	100.00	100.00	100.00
Italy	100.00	100.00	100.00	100.00
Japan	100.00	100.00	100.00	100.00
Netherlands	100.00	100.00	100.00	100.00
Portugal	100.00	100.00	100.00	100.00
Spain	100.00	100.00	100.00	100.00
Sweden	100.00	100.00	100.00	100.00
Switzerland	100.00	100.00	100.00	100.00
UK	100.00	100.00	100.00	100.00
USA	100.00	100.00	100.00	100.00

EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

No. 30,789

Thursday March 9 1989

D 8523A

World News

Soviet N-ship stranded by protests at home ports

A nuclear-powered Soviet merchant ship was stranded at anchor outside Vladivostok in the Soviet Far East after protests prevented it from docking at any of the major ports on the country's Pacific coast. Page 16

UK expels Iranian citizens from both Britain and Hong Kong

British responded to Iran's break in diplomatic relations with an announcement of plans to expel several Iranian citizens from both Britain and Hong Kong. Page 9

Lhasa patrols

Soldiers and armed police patrolled Lhasa streets as martial law was imposed in Tibet to end three days of pro-independence rioting. Page 7

Afghan siege

The east Afghanistan city of Jalalabad was under heavy attack from Mujahideen guerrillas who hoped to make it their capital. Page 7

Tower support

Second Democrat said he would vote to confirm John Tower as Defence Secretary. But Senate Armed Services Committee chairman Sam Nunn disclosed that Senate investigators were looking into new evidence against Tower. Page 4

Recruit arrests

Tokyo prosecutors arrested two more people, including a former vice minister of labour, in connection with the Recruit scandal. Page 7

Solidarity accord

Intensive negotiations in Poland between Solidarity and the Warsaw Government produced an understanding that a public accord would be reached by April 3. Page 2

Australian economy

The Australian Government yesterday kept up its campaign to talk confidence into the embattled economy. Page 7

Amazon pressure

Amazon countries united behind Brazil to denounce foreign pressure to save rain forests. Page 4

Action for cities

The UK Government is launching a ministerial roadshow to promote inner city policies as a great success. Page 10

Marseilles challenge

Jean Marie Le Pen faced an unprecedented challenge for control of Marseilles from a new left-wing hero. Page 2

SA negotiations

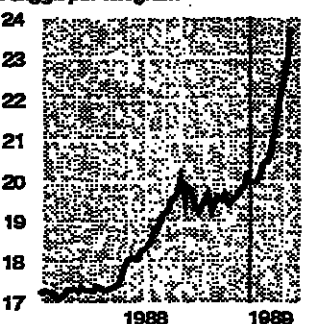
MR F.W. de Klerk, recently-appointed leader of South Africa's ruling National Party, was involved in negotiations on a compromise giving him sufficient powers to run the country. Page 6

Business Summary

BR may need subsidies to build £1.7bn tunnel link

British Rail has admitted it may need UK Government subsidies for its high-speed rail link to the Channel Tunnel, and route changes could delay completion by four years to the year 2000. Page 9

Malaysian tin price



At 23.71 ringgits a kilogram (\$8.55 a tonne) the price was 72 Malaysian cents up on the day.

GRAND METROPOLITAN

The UK-based drinks and food multinational, is to take over the Greek Metaxa brandy business for an undisclosed sum. Page 17

REXONE-POULENC

The French state-controlled chemicals and drugs group, yesterday announced a 45 per cent rise in 1988 net profit to \$570m, spurred by favourable economic conditions. Page 17

HONDA

The Japanese car manufacturer is planning to begin exporting cars from the US to West Europe in 1990.

BEIDON

The wire rope manufacturer, has dropped its effort to buy the wire rope division of Bethlehem Steel after objections by the US Federal Trade Commission. Page 20

DAIMLER-BENZ

West Germany's main car producer, is likely to get \$2.1bn in Government subsidies for the acquisition of a stake in the Messerschmitt-Bölkow-Blohm (MBB) aerospace group. Page 16

INDIA

has decided to go ahead with its plans to develop and manufacture its own light combat aircraft (LCA) to be in service from 1995. Page 7

PEUGEOT

Talbot manual car workers in Coventry, England, have voted to take industrial action over a two-year pay deal. Page 9

PLASNEY

The UK electronics group, said it was "encouraged" by the progress of the EC inquiry into the hostile \$2.5bn consortium bid from GEC of the UK and Siemens of West Germany. Page 24

ELDERES IXL

The Australian brewing and investment group, has gained a banking licence in New Zealand, achieving an ambition there which it has been denied in its home market. Page 22

Brussels shifts ground for Netherlands' cleaner car

By Tim Dickson in Brussels

A DRAMATIC shift in the European Community's policy on car pollution was proposed last night when Mr Carlo Ripa di Meana, the Commissioner in Brussels responsible for the environment, declared his apparently sudden conversion to stricter and more expensive US-style standards.

His plea for adoption of US norms came during a full meeting of the 17 commissioners. They decided to soften Brussels' controversial legal attack on the Netherlands for introducing tax incentives to encourage the buying of cars which

meet precisely those standards. The latest developments, which have potentially major implications for the European motor industry, are a further example of the way in which environmental issues and concerns have shot to the top of the political agenda.

Officials in Brussels last night conceded that the change in public opinion in member states has played an important part in recent deliberations at the Commission - but few deny that the issue of clean cars had already placed the EC in a complex legal and political

jam. The Dutch dispute arose after the Government in the Hague insisted last month on introducing tax incentives for consumers who purchase cars with so-called three-way catalytic converters.

Several member states - notably France - complained that this breached the principle of the single European market because the Dutch standards are higher than the common EC-wide car pollution levels provisionally agreed by member states last November. Somewhat reluctantly the

Commission agreed to attack the Dutch measures with all the legal means at its disposal, setting in train a two-pronged approach by launching a preliminary investigation under EC state aid rules and separately informing the Netherlands that its national legislation was a distortion of free trade (under Article 30 of the Rome Treaty).

Yesterday's Commission meeting took the important step of dropping the state aids case - with the significant consequence that a Brussels "injunction" to the Hague not

to implement its incentives is automatically lifted - while continuing to pursue the more leisurely legal route under Article 30.

Mr Martin Bangemann, the Internal Market Commissioner, told his colleagues that a "reasoned opinion" would be sent, pointing out why the Dutch were at fault, but it could be 12 to 18 months before the process was concluded in the European Court.

In the meantime, as Mr Ripa di Meana's new policy commitment made clear, a lot is Continued on Page 16

Bond seeks to sell 19.8% hostile stake in Lonrho for £366m

By Ray Bashford in London

MR ALAN BOND, the Australian businessman, plans to withdraw as a hostile shareholder in Lonrho and sell his 19.8 per cent stake in UK-based international conglomerate.

Bel Resources and Bond Corporation, companies under Mr Bond's control, said yesterday that they wished to dispose of the holding of Lonrho shares at a minimum of 385p each, valuing the stake at £365.7m (\$628m).

Samuel Montagu, Mr Bond's financial adviser, said it wished to dispose of the holding at the earliest opportunity subject to satisfactory terms.

Mr Bond is attempting to sell the stake in one tranche. However, it is understood that he may consider a swap of assets in return for shares or other alternatives based on a minimum price equivalent to 385p a share.

The decision to sell follows months of speculation that Mr Bond was preparing to make a full bid for the company. Mr Bond, the Lonrho chief executive, countered by launching a series of strong attacks on the Bond group of companies.

The assault began shortly after Mr Bond started to amass his stake last September and included the allegation that the Bond group of companies were "technically insolvent." Mr Bond has consistently denied this.

Following the announcement Mr Paul Spicer, a director of Lonrho, said: "All is fair in love and war and we do not hold anything personal against him (Mr Bond)."

The share buying began after a series of meetings



Alan Bond: selling his stake in Lonrho and Mr Rowland last summer. The present stake was purchased between September and November as the share price rushed forward amid the bid speculation.

Mr Bond paid an average of 380p a share, buying some for as much as 425p. Interest changes on the borrowings made to cover the purchases, together with associated costs, would lift the price per share to about 377p.

The company expects to incur additional charges associated with the disposal and these would lift the cost of the shares at the time of the exit to about the 385p asking price.

Lonrho was informed of the decision to sell the holding shortly before yesterday's statement was made but it expressed no immediate interest in buying the shares. Mr Spicer said he was "considering the situation."

The Bond statement said that the shares were acquired "with a view to exploring with the board of Lonrho areas

which might be mutually beneficial to Lonrho, its shareholders, Bond Corporation, Bell Resources and their subsidiaries.

However, it added that "in view of the response of the Lonrho board, Bond Corporation, Bell Resources and their subsidiaries no longer consider it likely that any meaningful dialogue is possible."

Mr John Richardson, the head of Bond's European operations, said the sale was not a forerunner to the disposal of other Bond interests in Britain. He denied that the Bond group was a forced seller. "It should in no way be seen as if we are strapped for cash," he said.

The group's other principal investment in Britain is an 11 per cent holding in Allied Lyons. This is worth £400m, based on yesterday's market price.

The Bond companies have sold large holdings in Britain during the past six months, including stakes in Standard Chartered, the bank M&G, the fund management group, Morgan Grenfell, the merchant bank, and TV-am, the breakfast television company.

These holdings were acquired through the \$250m takeover of a group of companies controlled by Mr Robert Holmes a Court last year in the wake of the October 1987 stock market crash.

However, during the same period he has made sizeable investments in the US and Hong Kong and Bond Corporation was left with borrowings of about \$55m at the end of December. Background, Page 17

European media owners plan \$1bn entertainment venture

By Alan Friedman in Milan and Raymond Snoddy in London

FOUR of Europe's most flamboyant media owners are holding talks aimed at joining forces to create an integrated entertainment group with activities ranging from making films and television programmes, to the ownership of nearly 2,000 European cinema screens.

The four are Mr Silvio Berlusconi, the Italian commercial television owner, Mr Robert Maxwell, the British publishing and media proprietor, and Mr Giancarlo Parretti and Mr Florio Fiorini, two Italian financiers who together own Cannon, the Hollywood film studio and cinema group and Pathe Cinema of France.

Mr Fiorini said yesterday that a letter of intent could be signed by the end of this month. Mr Fiorini, a Geneva-based financier, said the venture would pool assets worth more than \$1bn, including Cannon, Pathe and New World Entertainment, a US production company being bought by



Murdoch: \$5bn acquisition Cannon.

The talks, which could lead to a significant restructuring of the European cinema and television programme industry, come amid signs of concentration of power in the media - the Time/Warner merger in the US and the plans of Mr

Rupert Murdoch, chief executive of News Corporation, the Australian-based international media group, to raise a \$5bn acquisition fund partly aimed at Europe.

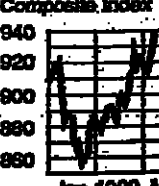
The Parretti-Fiorini proposal envisages taking, with Mr Berlusconi and Mr Maxwell, a series of 20 per cent equity stakes in a holding vehicle, which would be valued at \$750m and would eventually also include US and French entrepreneurs.

Mr Berlusconi yesterday said he had held exploratory talks with Mr Fiorini about the venture, which could see him contributing his own chain of 300 cinemas in Italy.

Mr Maxwell, who has a stake in TF1, the privatised first French television channel, has been looking for some time for ways of expanding his European media operations and is particularly keen to strengthen European production as an alternative to quotas on US programmes.

MARKETS

S. Korea



Jan 1989 Mar

INTEREST RATES

US 3-month Treasury Bill: yield 8.9% (8.92)

Long Bond: yield 9.05% (9.04)

London 3-month Interbank: close 13% (13)

STERLING

New York lunchtime \$1.7425 (1.7215)

London: \$1.7200 (1.7225)

DM3.1920 (3.19)

FF10.8500 (10.8425)

SP2.7300 (2.725)

Y221.25 (221.75)

DOLLAR

New York lunchtime DM1.9550 (1.9375)

FF16.3200 (16.28)

SP1.5930 (1.58425)

Y129.20 (129.775)

NEW YORK

Comex Apr \$95.4 (95.7)

STOCK INDICES

New York lunchtime Dow Jones Ind. Av. 2,308.29 (+18.58)

500 Comp. 285.58 (+1.88)

London: FT-SE 100 2083.3 (-0.2)

World: 143.35 (143)

Tokyo Nikkei Ave \$1,837.66 (-100.28)

Frankfurt Commerzbank 1947.2 (-19.3)

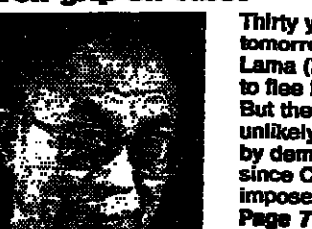
OSL

Brent 15-day (Argus) \$18.000 (-0.075) (Mar)

West Tex Crude \$18.425 (-0.13) (Apr)

China determined to keep iron grip on Tibet

Thirty years ago tomorrow the Dalai Lama (left) was forced to flee his homeland. But the anniversary is unlikely to be marked by demonstrations since China has imposed martial law. Page 7



Iran: Why British diplomacy cuts a poor figure in Iran's holy war

Japan's Honda takes new aim at Europe's market

Editorial comments: Lure of trade management; China's tactics in Tibet

Book Reviews: In the view of the President

Economic Viewpoints: Porcupine destiny of financial strategy

Lex: Lonrho; BICC; Ultramar; Grandmet

Survey: Channel Islands

Financial Futures

Raw Materials

Stock Markets

Unit Trusts

Weather

World Index

US BUDGET

No news is bad news

Page 16

World Bank offers some optimism for African economies

By Michael Holman, Africa Editor, in London

SUB-SAHARAN Africa's economic recovery has begun, helped by reforms, international donor support and measures to ease the region's external debt burden, according to a joint World Bank-United Nations Development Programme report published today.

Although constraints on development remain severe, the report says, the evidence suggests that Africa "can have adjustment with growth" providing that its governments implement reforms and that donors provide additional resources.

If the optimistic picture it paints is borne out, the report vindicates policies drawn up by the Bank itself and the International Monetary Fund, and adopted with varying degrees of enthusiasm by more than half the 45 sub-Saharan African governments. But the study's generally hopeful tone, as well as some of its specific observations, are at odds with a recent assessment of the region released by the United Nations Economic Commission for Africa.

This report, released in January, concluded: "The deterioration in the overall economic situation in Africa has continued unabated in spite of impressive efforts at structural adjustment."

In contrast to the World Bank-UNDP report, it was critical of what it saw as the failure of donors and lending institutions adequately to support those African governments which are implementing reforms. The Commission's assessment also argued that measures to ease Africa's debt burden had been inadequate.

The World Bank analysis, which focuses on the period 1985-1987, but makes tentative observations about developments last year, develops two themes. The first argues that the African condition is "less dismal" than often portrayed. The second compares the record of the countries which have adopted economic adjustment programmes endorsed by the World Bank with those that have not.

The report calculates that "excluding countries recently affected by strong external shocks (both positive and negative), annual GDP growth rates in reforming countries accelerated from just over 1

Continued on Page 16
Bankers take heart, Page 6

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EUROPEAN NEWS

EC clears state aid for Daimler takeover of MBB

By William Dawkins in Brussels

THE WEST GERMAN Government yesterday won clearance from the European Commission to provide up to DM2.9bn (\$1.2bn) for the proposed acquisition of a stake in the Messerschmitt-Boelkow-Blohm (MBB) aerospace group by Daimler-Benz, the country's main car producer.

This is one of the biggest state subsidies ever to receive the go-ahead from the Brussels authorities and represents the removal of an important poten-

tial barrier to what the Commission considers a strategically important takeover for the European aircraft industry.

The plan is also awaiting clearance from West Germany's national cartel office. Brussels has no objection to the bid on cartel grounds, said an official.

Around a third of the total is an exchange risk guarantee, to protect the group against falls in the value of the dollar, the currency in which aircraft are

usually priced. The rest is a debt write-off, designed to phase out state subsidies for MBB, the West German partner in the Airbus consortium.

The aid package was demanded by Daimler-Benz as a condition for agreeing to take over MBB, 51 per cent of whose capital is currently in public hands. Daimler will initially buy 30 per cent of MBB and later increase that stake to more than 50 per cent.

EC competition rules tightly

restrict member governments' freedom to subsidise industry, but there are exceptions for assistance to important projects of common European interest, of which Airbus is a prime example.

Brussels was also encouraged by the fact that the takeover would bring private capital - Daimler - into Deutsche Airbus for the first time.

The aids were to help "the restructuring of the West German civil aircraft industry

with the aim of increasing its efficiency and international competitiveness," said a Commission statement.

Competition would not be distorted because aircraft sales between member states were limited and did not in case take place in the same market as Airbus.

The Commission yesterday challenged West German proposals to provide low interest credit to help the shipbuilding group, Howaldtswerke Deut-

sche-Werft, provide three container ships to an Israeli company.

The proposed assistance is worth 80 per cent of the contract price of DM106m per ship, representing a total grant of DM94.5m. West German authorities believe this should qualify as aid for a development project, but the Commission was warned that Israel is not a developing country and that the subsidies should therefore be blocked.

West aims to boost military security and confidence measures

By Robert Mauthner in Vienna

THE MAJOR Western countries will today propose a series of confidence and security measures aimed at dispelling suspicion and mistrust of military capabilities and intentions in Western and Eastern Europe.

The proposals are to be made at a 35-nation conference on Confidence and Security Building Measures (CSBMs) being held here at the same time as the Conventional Armed Forces in Europe talks, which opened formally last Monday.

The measures to be discussed are intended to achieve greater openness and predictability about military matters so that it will become increasingly difficult to launch large-scale surprise attacks.

The measures will thus complement the force and military equipment reductions to be negotiated in the CFE forum by the Nato and Warsaw Pact countries only.

The process of establishing Confidence and Security Building Measures among the 35 participating states began with the signing of the Helsinki Final Act in 1975, which encouraged states to notify each other of, and invite observers to, certain large-scale military activities taking place on land in Europe.

Under the Stockholm Agreement of 1986, commitments were assumed by the partici-

pating states, which went well beyond the measures in the Helsinki Final Act.

The agreement provided for 42 days' notice of military exercises and movements involving more than 13,000 troops or 500 tanks; the invitation of observers to all such activities involving more than 17,000 troops in land exercises; or 5,000 troops in amphibious exercises; an exchange by a certain date every year of annual forecasts of notifiable activities; and the handing of all military activities involving more than 75,000 troops, unless they had been included in the annual forecasts.

The implementation of the Stockholm measures was considered an important encouragement in the West. The Warsaw Pact has reported between 21 and 25 notifiable activities per year, while Nato has reported 14 to 20 such activities annually. A total of 18 inspections have been conducted.

The proposals for the new measures will be put forward as a programme which builds on the Stockholm foundations, providing for an even more detailed exchange of information and more intrusiveness into other states' military activities.

The proposals also include a more detailed and comprehensive annual exchange of information.

Poles agree to agree by next month

By Christopher Bobinski recently in Lodz

INTENSIVE horse trading in Poland between the Solidarity movement and the Government has produced an understanding that a public agreement will be patched together by April 3. This is when both sides want to bring down the curtain on their flagging round-table talks which started on February 6.

More than anything else so far, the talks have served to remind Solidarity how determined the authorities still are to preserve the essential outlines of the traditional system of party and police control over the country.

Details of the understanding have yet to emerge. But, in addition to grudging official assent to the legalisation of the NZS independent students' union, it seems to include the basic trade-off which enabled the talks to get going in the first place. This comes down to the legalisation of Solidarity in return for the latter agreeing not to oppose party candidates in forthcoming elections and to take the 35 per cent of the seats in Parliament offered by the authorities.

Solidarity, however, is appalled at the prospect of mounting inflation which threatens to run into treble figures this year, accompanied by continuing pay protests and work stoppages. As a result, it is insisting that a government commitment to wage indexation be included in any deal.

Women at one of Poland's oldest and largest textile plants, the Marchlewski works in Lodz, have been on strike for several days in support of higher pay to compensate for rising prices. The stoppage has embarrassed Solidarity.

The strike has served to demonstrate that maintaining wage levels is the most potent issue in Poland today. For the women inside the Marchlewski works, which look much as they did when Lodz was a booming textile town in the 1880s selling to the Russian market, the round-table is an abstraction.

The prospect of becoming embroiled in myriad similar conflicts in the coming months when it wants to concentrate on pushing reforms of the system is adding urgency to Solidarity's demand for an automatic system which will link wage rises to inflation.

The idea, though, has dismayed some economists who point out that it will fuel inflation; the Government is only willing to consider indexation for minimum incomes, if at all.

Mr Wladyslaw Baka, the Communist party secretary responsible for the economy who is also chairing the economic talks with Solidarity, has been more conducive to the idea, suggesting at one point that two-thirds of individual incomes might be increased in line with price rises, while the rest would be up for negotiation between management and unions.

Municipal elections put old political loyalties to the test in Marseilles

By Paul Betts in Paris

LIKE bouillabaisse, political life in Marseilles has always been a highly flavoured and fishy business. But even by the eccentric standards of this sprawling, noisy city, with its North African cashbah, huge concentration of immigrants and struggling port, Marseilles has excelled itself.

Eight months ago, Mr Jean Marie Le Pen's National Front seemed set to take over the city's monumental town hall overlooking the old port. Campaigning on familiar anti-immigration themes, Mr Le Pen won a staggering 28 per cent of the vote in the first round of last year's presidential elections in Marseilles, coming ahead of all the other candidates.

Today, his party appears to be languishing and the temperamental and impulsive Mediterranean city seems to have turned its back, for the time being, on the bombastic right-leader.

The city's new hero is a 63-year-old Socialist surgeon, Mr Robert Vigoroux, who has succeeded in causing unusual pandemonium in the Socialist party.

After the death in 1986 of Mr Gaston Defferre, the Socialist baron who ruled over Marseilles for 33 years, Mr Vigoroux

took over the town as a transitional mayor. But the good doctor, as he is locally known, soon developed a taste for high office and to the dismay of his own party decided to run for re-election this year.

He now has a strong chance of being re-elected in this month's municipal elections. His independent list heads all the public opinion polls, although he himself is still not sure of securing the necessary majority of local districts to win in next Sunday's first round ballot.

He is directly challenging the official Socialist candidate, Mr Michel Pezet, a lawyer and professional politician whose popularity has been plunging in the face of Mr Vigoroux's quixotic challenge.

The decision of the Socialist Party to expel Mr Vigoroux has made him all the more popular. Moreover, he has secured the support of Mr Bernard Tapie, president of the local football club and a financier who has made a fortune from taking over bankrupt companies.

President Francois Mitterrand, too, appears to have given Mr Vigoroux his benediction, despite the mayor's excommunication from the Socialists.

Mr Vigoroux's remarkable rise has also

joined Mr Jean-Claude Gaudin, the centrist UDF candidate who is leading the joint UDF and Gaullist RPR list in the city. Mr Gaudin, the head of the UDF group at the National Assembly in Paris who speaks with a colourful Provençal accent, has long campaigned to get his hands on the town hall.

With the local Socialists fighting their family feud and the National Front in disarray, he felt his chance had come. But in recent weeks, he seems to have become nervous.

A victory next Sunday for Mr Vigoroux could provide a telling political lesson on a broader national level. It would help confirm the growing disillusionment of French voters with professional politicians and the traditional parties. On the other hand, however, the Byzantine politics of Marseilles may probably always remain a special case in France.

That is if the city's peculiar, undisciplined political system does not slowly spread north to other parts of the country. "If France were to return to a Fourth Republic style of politics, Marseilles could clearly lead the way," remarked a long-time resident.

New draft constitution for Hungary

By Leslie Collin in Budapest

HUNGARY'S Justice Minister, Dr Kalman Kulcsar, paid a unique tribute to the world's "hottest leading" constitution - the US - as the reform-minded Hungarian Communist Government submitted a new draft constitution to Parliament yesterday.

The new "basic law," criticised by several Mps as being undemocratic, will replace what Dr Kulcsar called the "alien and artificial" Stalinist constitution adopted in 1949.

The constitution is to guarantee a new multi-party system, to be adopted before next year's elections, the first to be held in 40 years. It is seen by Hungarian opposition groups as a vital test of the Government's attitude towards them.

In a preamble, the draft constitution establishes that Hungary is a free, democratic, and socialist state, which it refers to as a People's Republic. No mention is made of the Communist Party's leading role, which was enshrined in the old constitution.

Opposition groups object both to describing Hungary as socialist and as a people's republic.

They fear these attributes could be used to prevent non-Communist groups from being accepted as political parties under an election law to be passed next August.

Dr Kulcsar said the new constitution would provide for a "separation of powers". Several opposition organisations claimed this was a mockery, as long as the Communist Party remained a state party, while all Government Ministers were party members.

They noted that a newly established constitutional court would be packed with judges serving life-time terms, who were party members.

Mr Geza Kelenyi, Deputy Justice Minister, has indicated that the Communist Party would be guaranteed a majority in next year's planned election.

A newly formed Social Democratic Party is regarded by the Communist Party as the most serious potential threat to its future rule.

Protesters bar Soviet nuclear ship from ports

By Quentin Peel in Moscow

A HUGE nuclear-powered Soviet merchant ship is stranded at anchor outside the port of Vladivostok, in the Soviet Far East, after unprecedented popular protests have halted it from docking at any of the major ports on the country's Pacific coast.

The pride of the Soviet merchant fleet, the Sevomput, a 61,000-tonne Lash (lighter-ship) carrier, is wallowing in a force seven gale because of environmental fears over the danger posed by its nuclear reactor, according to Soviet press reports.

Workers in a string of ports, including Vladivostok itself, headquarters of the Soviet Pacific fleet, and neighbouring Nakhodka, Vostochny, Magadan and Petropavlovsk-Kamchatsky, have been backed by their local councils in refusing to unload the giant lighter-carrier at the end of its maiden voyage from the Black Sea.

Described by the Soviet

press as an "atomic giant" and designed to carry some 70 barges on board, the Sevomput left Odessa on its maiden voyage in January for Vietnam, passing through the Bosphorus on January 12.

Western naval observers say the ship, heavily reinforced for ice protection, is intended to open up the northern sea routes for the Soviet Union, operating between Vladivostok and Murmansk, and serving the Arctic and Pacific ports in between. These are exactly the ports which are now refusing to handle it.

In spite of the insistence of the Soviet Ministry of the Merchant Marine that the ship is totally safe, Vladivostok city council and the rest have refused to let it dock until they receive more information about the radiation safety of the ship, "according to Soviet-skiya Rossiya, the Communist Party newspaper in the Russian federation.



The Greek Prime Minister, Mr Andreas Papandreu, pictured above with his companion Ms Dimitra Liani, said yesterday that he would sue Time magazine over an interview with Mr George Kerkotas, the fugitive banker in custody in the US. In the interview, Mr Kerkotas alleged that millions of dollars in misappropriated funds had been channelled to top officials in Greece's ruling Socialist party.

Minister says W Germany must stem foreign influx

By David Goodhart in Bonn

MORE THAN half a million people will settle permanently in West Germany this year despite growing public anxiety about the influx of foreigners, according to Mr Friedrich Zimmermann, the Interior Minister.

Speaking at a press dinner, he said the only way to halt a rising tide of hostility to foreigners was to restrict the flow, especially of illegal asylum-seekers.

The Bonn cabinet yesterday announced that visitors from 14 countries in Africa, Asia and South America will henceforth require visas for entry. Visas will also be required of Yugo-

slavs, despite protests from the Belgrade Government.

In 1988, West Germany received about 540,000 new immigrants. About 200,000 were Aussiedler - ethnic Germans from the East, 40,000 East Germans, and 103,000 asylum-seekers. The Government is legally and emotionally committed to keeping the door open to the ethnic Germans, but wants to prevent the widespread abuse of the liberal asylum laws.

Mr Zimmermann's ministry says that only 10 per cent of last year's asylum-seekers were genuinely fleeing political per-

secution. The rest were escaping depressed economic conditions, which is not grounds for asylum, but, once asylum-seekers have entered the country, it is difficult to expel them.

About 50 per cent of all asylum-seekers last year came from Poland and Yugoslavia, and, according to the Interior Ministry, only 2.7 per cent of Poles and 0.2 per cent of Yugoslavs were real political refugees.

Mr Zimmermann admitted that visa controls would have only a limited effect in controlling asylum abuse, and would not be introduced soon enough

to stop the number of refugees rising to 150,000 this year. The number of Aussiedler and East Germans will rise to 850,000.

The issue of abuse of asylum regulations has been simmering for some years, but has become more heated following the new inflow of Aussiedler, who have complete freedom to choose where they live in West Germany.

Their relative concentration in West Berlin is one reason for the success of the xenophobic Republican Party in the city. Mr Zimmermann said that the Republicans and the Berlin Greens, who are about to form

a government with the Social Democrats, were equally extreme.

A different perspective on the immigrant question comes in a report drawn up for the Chancellor's Office by Professor Bert Rierup. He argues that West Germany should recognise that it has long been an immigrant country and, with a declining indigenous population, will become even more so in the future.

By the year 2030 nearly 20 per cent of the population will be non-German. In 1980, 57.1m Germans and 4.5m foreigners (7 per cent) lived in the country.

Why British diplomacy cuts a poor figure in Iran's holy war

Ian Davidson argues that it is Britain which should have severed diplomatic relations rather than attempt conciliation

THREE weeks have now passed since Ayatollah Ruhollah Khomeini issued a religious edict calling for the death of Mr Salman Rushdie, author of *The Satanic Verses*, and a peaceful settlement of this appalling affair appears as far away as ever.

Iran has now broken off diplomatic relations with Britain, and is attempting to whip up support for its holy war from other Islamic states at the forthcoming conference in Riyadh. Moderate Arab states will probably turn a deaf ear to the Iranian campaign; but whatever the immediate diplomatic outcome, there can be no doubt that the Iranian threat to Mr Rushdie's life remains as serious as ever.

In the circumstances, one can only be dismayed at the figure cut by the British Government in its response to Iran's monstrous attempt to defy the rule of law in Britain. It is Iran which has broken off relations with Britain; and yet Britain is being threatened by what amounts to a declaration of terrorism, and in logic it ought to have been Britain

which broke off diplomatic relations.

Moreover, the British government went to demeaning lengths to avert such a diplomatic rupture. Mrs Thatcher and Sir Geoffrey Howe both attempted to appease the Iranians by issuing their own criticisms of the Rushdie book. Yet it must surely have been obvious that the Government could not do or say anything which would be consistent with British law and would also satisfy the Iranians. Mealy-mouthed expressions of distaste for *The Satanic Verses* merely served to make the Government look obsequious and cringing.

When Sir Geoffrey Howe said on the radio: "We understand that the book itself has been found deeply offensive by people of the Muslim faith", he was making an observation which was entirely otiose. He made matters much worse when he went on to say: "The British Government, the British people, don't have any affection for the book, which is extremely critical, rude about us. It compares Britain with Hitler's Germany. We don't

like that any more than people of the Muslim faith like the attacks on their faith contained in the book."

The implications of these words are unmistakable and alarming in the hope of avoiding a break in diplomatic relations, the British Government was fully prepared to adopt the posture of an equally injured party, even if it meant endorsing (in modified terms) the Ayatollah's attack on *The Satanic Verses*. If Mr Rushdie felt he was in danger of being dumped by the British Government, he may have had good reason.

Whether Sir Geoffrey or Mrs Thatcher thinks *The Satanic Verses* is a nice book or a nasty book, whether they believe it is offensive to Muslims, or whether they consider it is unfair to the British people, are entirely irrelevant questions. In any case, they are wholly unqualified, in their capacity as elected politicians, to have a useful opinion on any of these subordinate issues.

Under the Iranian gun, the only questions which are

immediately relevant are whether Mr Rushdie was legally entitled under British law to write and publish his book, and whether Ayatollah Khomeini is entitled to incite the murder of Mr Rushdie. If the British Government

IAN DAVIDSON ON EUROPE

believes that the answers to these two questions are, respectively, Yes and No, it should have stuck to these two essential principles.

At the beginning, Mrs Thatcher may have meant to echo that famous quotation of Voltaire: "I disapprove of what you say, but I will defend to the death your right to say it."

By last weekend, however, such a simple principle had been muddled by political calculation.

In their lapse of courage and consistency, Mrs Thatcher and Sir Geoffrey were not alone. In France, Mr Jacques Chirac, the former prime minister, also criticised Mr Rushdie's book.

The French Government, however, has remained firm on the point that incitement to murder is a criminal offence and should be prosecuted.

No doubt it will be argued that in a longer perspective, more complex considerations should come into play. Britain, like France, has a large, settled Muslim community, many of whom are or will be voters and taxpayers. Political leaders have, therefore, a real duty to take account of their cultural and religious sensibilities, especially if they accept the reality of a multi-cultural society. If enraged Catholics are entitled to demonstrate against Martin Scorsese's film *The Last Temptation of Christ*, surely Muslims are equally entitled to demonstrate against *The Satanic Verses*.

These considerations have their weight; but they remain irrelevant to the problem posed by Ayatollah Khomeini's call to murder. Muslims in Britain or France may be entitled to their own distinct cultural and religious identity; but only within the limitations permitted by the law. Those limita-

tions are directly challenged by the terrorist threat issued by Khomeini.

In a narrow sense, it ought to be possible for the British police to fend off that challenge by guarding the life of Mr Rushdie. Yet it is hard to believe that such a response is sufficient. Insofar as the Ayatollah's threat is partly symptomatic of an internal power struggle in Iran, there may be grounds for hoping that in time it will be lifted. But if the threat were to remain in force over the longer term, Mr Rushdie's rights would not be satisfactorily protected by the constant presence of police bodyguards.

The Rushdie affair underlines two major questions facing the countries of the European Community. The first is, how will they maintain security against external threats at a time when their internal frontiers are progressively dismantled as part of the Single Market. The second is, how serious will be the tension between the ideal of a tolerant, multi-cultural society and the intolerance of religious fundamentalism?

The first question is manifestly easier than the second and is already being addressed in negotiations between the member states, despite ideological differences between member states on the periphery of the Community and those in the centre. The European Commission hopes for early progress on common rules governing asylum, extradition and visas.

Strikes may hit Dutch national papers tonight

By Laura Raun in Amsterdam

STRIKES in the Dutch printing industry are expected to hit the national daily newspapers tonight and have already affected leading international publications. About 3,000 printers stopped work yesterday, keeping many regional newspapers off the streets.

Printers and employers agreed on a package that provoked a breakdown in talks on February 24.

The FNV print union will decide this evening when to walk out at NDU, the Elsevier subsidiary which publishes the quality daily *NRC Handelsblad*. Union meetings will be held today and tomorrow at the Telegraf, the Netherlands' largest circulation daily, and at Perscombinatie, which publishes several national dailies.

The *Economist*, the weekly British newspaper, is moving its printing back to England this week, and *Time*, the US weekly magazine, has emergency plans which it declined to divulge. Both are questioning the long-term future of their printing operations in the Netherlands.

The printing dispute centres on a benefits package including early retirement, and supplementary disability payments. The two sides have agreed in principle on a 2 per cent wage rise but disagree on the implementation date.

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FINANCIAL TIMES

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WORLD TRADE NEWS

Japanese whisky importers told to cut prices further

By Ian Rodger in Tokyo

WHISKY importers in Japan have been rebuffed for planning to pass on to consumers all the substantial reductions in taxes on spirits that will come into effect next month.

Japan's National Tax Administration Agency this week asked leading importers "to make efforts" to reduce their prices further from April 1.

That is Japanese official shorthand for a Government order, and it comes at an awkward time. After 18 years' lobbying by the UK and other foreign governments, the Japanese Government finally agreed last year to reform its drinks tax system which has discriminated against imports. Now, with only three weeks to go, these plans could, in some cases, be undermined by the tax agency's demands.

According to the tax agency, the net effect of the reduction of special taxes on spirits and the introduction of a 3 per cent value added tax on April 1 should be a reduction of up to nearly ¥800 on a 750ml bottle of imported whisky.

However, an inquiry into importers' pricing plans under

the new regime has revealed that the prices of most of the leading brands will go down by less than the amount of the tax reduction.

For example, the tax on a bottle of Ball's is set to drop by ¥688, but the importers plan to maintain the selling price unchanged at ¥3,200. The tax on a bottle of Chivas Regal is dropping by ¥548 but the selling price is coming down only ¥500 to ¥2,600.

On the other hand, in a few cases, the planned price cuts are considerably greater than the tax reductions. For example, the price of Johnnie Walker Black Label is set to drop by ¥2,000 to ¥6,000 even though the tax on it is coming down by only ¥607.

One leading importer said yesterday that pricing policy was none of the tax agency's business. Another said that the tax cuts were not being passed on entirely because the company needed the money to support planned big increases in advertising spending.

A tax agency official said yesterday, "Of course, we do not care if the companies make more profit or lose business. However, if they do not cut their prices sufficiently, that is equivalent to raising prices and that is subject to guidance."

Hungary may reform its trade with Moscow

By Leslie Collin in Budapest

HUNGARY is considering a radical reform of its stagnating barter-like trade with the Soviet Union by conducting non-military trade with Moscow in hard currency.

Dr Istvan Degen, a spokesman of the Hungarian Communist Party, said Hungary's economic relations with its partners in Comecon, the Soviet-led trading bloc, must be based on "self-interest and not on ideological questions or friendship."

His proposal for placing Hungarian-Soviet trade on a hard-currency basis follows another Hungarian blast at Comecon, which was meeting in special session this week in Prague to discuss integration and a "common market".

Mr Matyas Szurcs, a Central Committee Secretary, said Hungary's ties with Comecon only preserved the nation's "backward economic structure".

He told a session of the Central Committee it was in Hungary's basic interest to implement radical reforms within Comecon.

His remarks reflected growing Hungarian frustration with the lack of reforms in the organisation.

Honda takes fresh aim at Europe

Kevin Done reports on plans for the Japanese car maker to export cars from the US

HONDA, the Japanese car maker, is planning to begin exporting cars from the US to West Europe in 1990. The move heralds a new offensive on the European car market by Japanese car makers, who are constrained by quotas on direct imports from Japan in several key European car markets, most importantly France, Italy and Spain.

The European car industry is facing a two-pronged attack from Japanese car makers in the 1990s, as Japanese automotive groups build new vehicle assembly plants within Europe - Toyota is seeking a site in the UK - and seek to export to Europe from new assembly capacity recently built in North America.

The Japanese motor industry offensive is one of the most sensitive trade issues facing the European Community in the 1990s, as some countries - most importantly France and Italy - seek to continue protection of the European market with import quotas and strict rules on local content.

In Geneva on Tuesday both Honda and Mazda of Japan said that plans for assembly operations in Europe were under consideration.

At the same time Mr Robert Eaton, president of General Motors Europe which controls close to 11 per cent of the European new car market with its

Opel/Vauxhall operations, warned that the Japanese could capture up to 25 per cent of the European market by the mid-1990s compared with 11 per cent at present.

Mr Takeo Okusa, general manager of Honda Motor's sales division responsible for Europe, said that Honda planned to begin exporting 10,000 cars a year from the US to West Europe in 1990.

It is planning to sell the US-produced Honda Accord Coupe in Europe, which is produced exclusively at its Marysville, Ohio assembly plant. It already exports the same car to Japan from the US.

By the early 1990s Japanese vehicle makers will have established a capacity in North America for producing around 2.5m vehicles a year, and it has long been expected that part of that output would be directed at the European market.

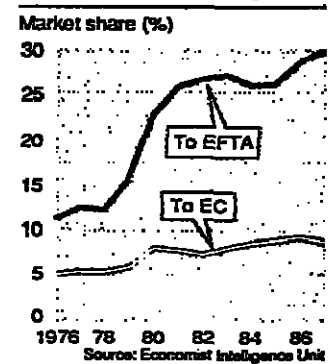
Honda is already aiming to increase its presence in Europe later this year, when production begins at the Rover Group's Longbridge, Birmingham assembly plant in the UK of its new Honda Concerto. The car has been developed as part of its collaborative venture with Austin Rover, which will also launch in the autumn its own version of the car, code-named the R8.

Mr Okusa said that production of the Concerto in the UK

would total 20-30,000 in the first year, rising eventually to 40,000.

Around 10,000 or a quarter of the total would be aimed at the UK, but Honda was aiming to sell some 20,000 units a year in France, Italy, Spain and Portugal, the four countries which

Japanese car exports



have the most restrictive quotas on direct imports from Japan.

Honda sold close to 150,000 cars in West Europe last year in line with the quota agreed by Japan with the European Community.

Mr Okusa said as a result of the quota Honda was seeking to upgrade its model line-up in Europe to higher value sporty and luxury cars, while dropping economy versions in each

model segment.

Honda is already building a \$45m, 70,000 units a year engine plant in the UK, to supply engines for its UK-built Concerto and some Rover RS models. Production begins in the early summer.

Mr Okusa said that a car assembly plant in Europe was now "the big question-mark".

"We have not concluded yet how to proceed in the future. Basically we wish to have assembly in Europe, but we have to see whether it is really economically viable."

Such an assembly plant would be in addition to planned production at Rover's Longbridge plant.

It has long been expected that Honda would use its production agreement with Rover - together with imports from the US - to build its European distribution network, prior to building its own European assembly plant. It already owns a large site at Swindon in the UK, the location of its engine plant.

Mr Norimasa Furuta, president of Mazda, said the company had not yet decided what strategy to adopt in Europe.

"If we decide for production in the European Community, we will not be able to come by ourselves. It is more natural to join forces with someone else."

Ford of the US, the world's second largest automotive

group which controls around 12 per cent of the European new car market, owns a stake of close to 25 per cent in Mazda, but Mr Furuta said: "We are looking at the possibility of working with other companies, not only Ford."

Mazda was approached last August by Enasa, the Spanish commercial vehicle maker, for a joint venture in Spain, but contacts were "at a very preliminary stage", said Mr Furuta. Equally talks with Saab of Sweden for the Swedish group to use some Mazda technology had "not shown much progress", he said.

Mr Robert Eaton, GM Europe president, said that "import quotas are no long-term solution to the competitive challenge" facing Europe from Japanese car makers.

He warned, however, that "Europe would hardly be in a position to fully open its borders to imports from the Far East without considering the many years and decades in which the Japanese market was totally blocked at the expense of European manufacturers."

"I suspect that if we don't react faster than the US, by 1996 there is no reason the Japanese share will not be at 25 per cent of this market. Europe must make progress at a considerably faster rate than in the past."

ECGD to retain short-term cover for exports to Iran

By Peter Montagnon, World Trade Editor

THE Export Credits Guarantee Department said yesterday it is to remain open for short-term cover on British exports to Iran despite the total severance of diplomatic relations between the two countries this week.

ECGD has been open for short-term cover on Iran since 1982 and an official yesterday described it as a "fairly busy, regular market".

However, the department will continue to require exporters to produce an irrevocable letter of credit as one condition for obtaining cover. Credit periods are limited to a maximum of 24 months including a 12 months pre-credit period between the placing of an order and actual shipment.

The decision to remain open for Iran is seen as a reflection of ECGD's long-established practice of judging markets in terms of economic risk rather than on the basis of the state of bilateral political relations. Underlying this is also a firm UK government belief that trade embargoes do not work.

Following the cessation of hostilities in the Gulf war, ECGD received an upsurge of inquiries from exporters hop-

ing to benefit from reconstruction orders and was for a time considering restoring medium-term export credit cover.

Unusually for ECGD, this debate was caught up in politics, specifically the desire not to make any concessions to Iran until the problem of UK hostages held in Tehran and Beirut was resolved.

Given the clash between the two countries over the death threat to Mr Salman Rushdie, author of *The Satanic Verses*, the chances of medium-term cover being restored are now regarded as remote.

Separately, ECGD also remains cautious about the possibility of restoring medium-term cover to Nigeria, following that country's rescheduling agreement with official creditors reached in Paris last weekend. Officials declined to be drawn into speculation.

This means that a question still hangs over the fate of the £300m trade credit line arranged for Nigeria by Barclays Bank in 1987 when cover was expected to be restored quickly. This line has never been activated, although Nigeria would like to have access to it.

Japan micro-disk venture in US

Fujitsu Photo Film, Japan's top photographic film maker, announced yesterday that its US subsidiary will establish a joint venture with BASF to produce floppy disks in the US for the North American market, AP reports from Tokyo.

The equally-owned partnership company, B and F Microdisks, will build a \$45m (\$26.5m) facility in Bedford, Massachusetts, and start making 3.5 inch micro floppy disks for use in personal computers this autumn, creating 230 new jobs.

The facility, capable of producing some 7m disks a month, will be the largest of its kind in the world, according to company officials. Some 90m disks to be manufactured in Bedford will be marketed independently by each company in equal shares.

S Korea relaxes import barriers

SOUTH Korea has lifted import barriers on 261 products to help reduce its trade surplus with the US and other major trading partners, officials said yesterday, Reuters reports from Seoul.

This is a follow-up step to market-opening measures agreed by economic ministers last month, a trade ministry official said.

The ministers, facing Washington might choose Seoul as an early target of tough new US trade legislation, had agreed to remove non-tariff import barriers on 124 items to help slash the trade surplus. Yesterday's announcement more than doubled the number of products affected.

The items include 194 raw materials used in pharmaceuticals.

Italian machine tools 'overtake US in sales'

By Alan Friedman in Milan

THE Italian machine tools industry yesterday claimed to have overtaken the US in terms of total sales for 1988, thus moving up from the fifth to fourth spot in world rankings.

UCIMU, the Milan-based association of Italian machine tools and flexible manufacturing system (FMS) producers, said that 1988 sales increased by 25.5 per cent to L4,010bn (£1.7bn).

Italy's exports of machine tools and related systems also showed healthy growth last year, with a 27.3 per cent rise to L1,940bn. UCIMU said that after taking account of inflation the figure for export growth was 22.7 per cent higher in real terms.

Mr Piero Ruffini, director-general of UCIMU, said domestic sales by Italian machine tool makers had been helped by a substantially higher level of capital investment in certain industrial sectors.

Commenting on the strong export performance, Mr Ruffini said that aside from buoyant demand from clients in Italy's traditionally important export markets such as France, West Germany and the Soviet Union, there had been an improvement "in the manner in which Italian companies co-operate in organising and selling abroad".

Import demand was also strong last year, with a 31.6 per cent increase to L1,015bn (25.6 per cent in real terms), but Italian machine tools makers still achieved an overall L825bn trade surplus in the sector, a 22.4 per cent rise in nominal terms and 16.8 per cent in real terms.

In total sales, Italy says it now ranks fourth below Japan, West Germany and the Soviet Union, and, for the first time, ahead of the US. As machine tool exporters, Italians say they are behind West Germany, Japan and Switzerland.

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AMERICAN NEWS

Eastern Airlines pilots braced for bankruptcy

By James Buchan in New York

PILOTS at Eastern Airlines, who have virtually shut down the troubled US carrier by refusing to cross picket lines set up by striking ground crew, were yesterday preparing for management to place the airline in bankruptcy.

"We knew we were laying our jobs on the line," said Captain Gordon Lane, spokesman for the union representing 3,600 pilots at Eastern. "Our lawyers have a strategy planned. It's a disaster, but it's not the end of the world for us."

Industry executives said yesterday that the future of Eastern, which has suffered a flood of losses since the strike began on Saturday, now hangs on an appeal by the airline against Tuesday's court ruling permitting the pilots to stay out.

A federal court in Miami rejected Eastern's argument that the pilots were staging an illegal strike.

The chaos at Eastern began on Saturday morning when 8,500 baggage handlers and mechanics walked out in protest at management's demand they accept pay cuts.

If Eastern's appeal fails, the industry expects Mr. Frank Lorenzo, chairman of Eastern's Texas Air parent group, to liquidate the company through outright sale or dismemberment in bankruptcy. Analysts believe that Eastern's assets could cover its \$2.5bn in debts and leave Texas Air without financial loss from its frustrating three-year ownership of the airline.

Analysts say outright sale would be difficult. "He has got to have been talking to a buyer already on this," said Mr. George James, a Washington-based airline consultant. "Costs are running so high that there just isn't enough time for a guy to spend a month looking over Eastern and talking to the unions about concessions. Still, Frank is a planner and he's smart enough to have thought about this a month ago."

The unions are also pushing for the sale of the airline.

Treating television viewers to prime time trash

The US TV industry is caught in a competitive spiral of its own making, reports Jessica Josephson

THERE is no shortage of competition in the US television industry. But it is caught in a competitive spiral which seems only to head downwards in the desperate search for hit shows and advertising revenue.

The pie may be growing larger but, the industry is in turmoil. The result is stagnant programming and falling standards. "No one in the industry is addressing the real problem - that's competition. The networks aren't doing anything, and I don't see shock television as an answer. How can you programme to top outrageous programmes? It doesn't make sense," Mr. Neil Kuviri, president and general manager of the CBS affiliate in Louisville, Kentucky, said at the annual meeting of the National Association of Television Program Executives.

Mr. Michael Eisner, chairman and chief executive of Walt Disney, decried the trend towards "trash", "tabloid" or "contrived" television.

The US TV industry must aim for the best achievable programming rather than the formula of least objectionable programming which he suggested was in operation today. He predicted that trash television was a fad which

would turn away audiences. The emergence of shock value, trash television in network and local TV in the past two years can be seen as a direct result of competition from cable, VCRs and the emerging pay-per-view industry. In 1979, most US television households watched the three networks and a few local independent stations.

The percentage watching in evening prime time was 91 per cent or 69.4m television households, according to a study for Broadcasters.

The statistics tell a different story today. A syndication executive told the recent Houston convention that network share was down to 68 per cent of all households, and that it was predicted to drop further to 60 per cent.

Mr. Kuviri echoed the concern of the industry as a whole. Competition from basic and pay cable has grown stronger in recent years, after a slump in 1984.

New services are coming on line. Last autumn Mr. Ted Turner bought the US TNT (and may bring it to Europe) - a movie channel showing all vintage films. HBO has recently announced that it will be introducing a new comedy and music channel.

The station groups have enough economic clout to make programmes for their own stations. Mr. Hal Vogel, senior vice president of Merrill Lynch covering the media, believes that by 1990 pay-per-view will become a substantial and successful competitor in an already crowded arena.

The industry is in turmoil. The stations are looking for the next hit show to increase the ratings and pull in more advertising dollars, while watching the growth of advertising on cable - worth \$1.8bn last year - and the growth of barter (where syndicators make their money by selling a show for advertising time).

The syndicators are pouring more money into production and station support. The sale of *Cosby* into syndication garnered the show more than \$800m according to some reports, and Viacom spent over \$10m on its promotion.

The mood of the convention was grim. "This is the industry's grand bazaar where individual stations buy next year's non-network programmes. The networks - ABC, CBS, NBC - supply free programmes to about 630 affiliated stations, while the other 330 independent, non-affiliated stations, must buy their own pro-

grammes outright from syndicators - programme producers and distributors for cash, or in a barter transaction. But business was slow this year.

"We can't afford to make a gamble on new programmes. They have to be a sure thing for us to move anything off our schedule today," said one station manager. "I have an open mind but a closed schedule."

Herein lies the problem. Massive deregulation in the early 1980s brought over 250 new independent stations on line and Wall Street fell for them.

The TV station business had always been profitable: during the early 1980s some major market affiliates were showing profit margins of up to 70 per cent pretax profit. As supply began to exceed demand, the predictions of endless profit growth came unstuck. Some of the more highly leveraged properties went under.

Syndicators which had been a high growth business also felt the pinch. But the giants - companies such as King World (syndicators of *Wheel of Fortune*), Paramount TV, MCA TV, Viacom, Columbia Pictures Television - all survived.

When the smoke cleared, stations around the country were left with overstocked invento-

ries and schedules with no space for new programmes, a flat advertising marketplace and no "breakthrough" programmes.

This year's network performance presages a problem in the syndication marketplace for some time to come. Mr. Mel Blumenthal, senior vice president of MTM, one of the smaller programme producers and distributors, said he had no major plans for syndication.

The network shows are deficit financed - the network pays 80-90 per cent of the cost of the show as a licence fee to the producer for a set period - the producers must finance the remaining portion either by syndication sales, foreign, cable or ancillary sales, or the network run. For these sales to cover the production costs, there must be enough shows to sell in a syndication marketplace.

Thirteen shows of a marginal product is not enough. Mr. Blumenthal indicated that two pilot shows had been ordered for possible inclusion in the network's autumn schedule. But hundreds of the pilot shows produced never make it to the air.

Responses from the industry to these problems have been varied. Vertical integration is

one. Paramount has just bought a station group which had been taken over by Solomon Brothers. The Tribune Company (station owners) are programming and syndicating and Disney has bought a television station.

Consolidation is another. Some smaller syndication companies have dropped out, merged with their larger brethren. Recently three weak independent stations merged to form one strong one.

The industry's problems have been caused by an embarrasment of riches. Although advertising revenue growth has slowed down, advertisers still see television as the most effective medium for reaching people; but their options are widening - national, local, highly targeted cable.

More viewer choice and more distributor choice are forcing the industry through a troubled period of adjustment.

"People want choices," said Jim Coppensmith, vice president and general manager of WCVB, an ABC affiliate in Boston. "The station business once the shakeout is over will be fine. But fragmentation and competition will continue - and he who has the best programmes will have the viewers."

Senior Argentine general sent into retirement

By Gary Mead in Buenos Aires

BRIGADIER-GENERAL Heriberto Justo Auel, the sixth-ranking general in the Argentine army, has been forcibly retired on the command of Gen Francisco Gassino, the army chief of staff.

Gen Auel, who at 57 is a leading military strategist, was placed on the availability list by Gen Dante Cardini, the former chief of staff, in January 1987, after a rebellion led by Col Aldo Rico.

It was suggested then that General Auel sympathised with the aims of Colonel Rico, though no formal case has been made against him. Auel, an officer thus relieved from active duties is automatically retired after one year.

Under the most recent army insurance law led by Col Mohamed Ali Seineldin, at the beginning of December, one of the rebels' key demands was the removal of Gen Cardini, who resigned on December 23. A further demand was the reinstatement of rebel officers and sympathisers.

Army rebel leaders are believed to be concerned that Gen Gassino is continuing Gen Cardini's policy of removing officers suspected of being more loyal to the army than to the civilian government.

The austral reached a record on the black market yesterday of 40 for one US dollar, compared with 18 at the beginning of February.

Amazon 'needs foreign funds'

By Ivo Dawson in Manaus

FOREIGN funds are essential to back up the Brazilian government's drive to conserve the threatened Amazon rain forest, Mr. Amazonio Mendes, the Amazonas State governor, said yesterday.

Mr. Mendes, who has been hosting a two-day debate on the federal government's new ecology policy, also accepted that foreign funding would imply a degree of foreign monitoring.

On Tuesday, senior government officials unveiled substantial conservation legislation, restrictions and controls on forest exploitation and research into rational development for the 5.4m sq km region. The measure, dubbed "Our Nature", appeared designed to head off

growing international and domestic criticism over the destruction of Amazonia. But no details were given as to how the conservation proposals would be funded.

The administration of President Jose Sarney is wary of outside financial assistance precisely because the international community is likely to demand a monitoring role. The federal authorities have repeatedly ruled out any overseas interference in the region's affairs.

These conflicting views emerged during the meeting attended by eight state governors and a group of foreign journalists especially flown in. "There is no money. The country is literally without any resources," Mr. Mendes said. "It

is only normal that those who give the money should have the right to monitor how it is spent in the same way as the World Bank looks after its loans."

The governor also risked the wrath of Brasilia by agreeing that pressure from abroad had played a big role in awakening sufficient concern about deforestation to bring about the two-day meeting.

Moreover, he revealed that state governors have long been angry at the alleged failure of the federal authorities to consult them on measures which should be taken.

State governments have until April to draw up their conclusions on the programme for submission to Brasilia before a plan is concluded.

Antigua goes to polls today

THE control of the government of Antigua by one family for nearly four decades will be challenged in a general election today, reports Canute James in Kingston.

Mr. Vere Bird, Sr, Prime Minister and leader of the Antigua Labour Party, has said he is confident of retaining control of the government. The ALP, which had 16 of the 17 seats in the last parliament, is being challenged by two small opposition parties.

The eastern Caribbean island's 78,000 inhabitants are likely to regard with concern the squabble over Mr Bird's successor. Bids for succession have been made by Mr Lester Bird, deputy Prime Minister and party chairman, and Mr Vere Bird, Jr, his older brother.

Defeat in Senate still predicted for Tower

By Peter Riddell, US Editor in Washington

SENATOR George Mitchell, the Senate majority leader, was yesterday again predicting defeat for John Tower's nomination as US Defence Secretary despite the decision of two fellow Democrats to vote for confirmation.

The Republicans need three more Democrats, as well as holding all their 45 senators, to force a tie and invoke the casting vote in favour of Mr Tower from Vice-President Dan Quayle.

Consequently, the Republican leadership is prolonging debate to try to win over enough of the four or five undecided who are still undecided. In addition to Senator Howell Heflin of Alabama and Senator

Christopher Dodd of Connecticut who have already backed Mr Tower. But at least one Republican, Senator Larry Pressler of South Dakota, is leaning against confirmation.

As the fifth day of the increasingly bitter debate started yesterday, Senator Mitchell was pressing for an early vote.

He said the vote would show a rejection of the nomination. Senator Robert Dole, the Republican minority leader, warned that "this has barely begun". Some of his colleagues are talking not only of delaying a vote until next week but possibly until early April and Congress returns from its two week Easter recess.

Japanese electronics threatens the American way

Calls for more government-industry collaboration on HDTV may herald a sea change in US policy, says Louise Kehoe



Mosbacher: 'good ideas'

US may ease HDTV development

By Peter Riddell

THE Bush administration is actively considering proposals to relax anti-trust laws so that private sector consortia can be formed to develop high-definition television and other high technology projects.

In evidence to a House committee inquiry yesterday, Mr. Robert Mosbacher, the Commerce Secretary, described as "good ideas" the suggestions made by Mr. William Verity, his predecessor, and by Mr. Richard Thornburgh, the current Attorney General, for easing anti-trust laws.

In particular, Mr. Mosbacher welcomed the proposals for government certification for joint ventures deemed not to threaten competitiveness and the notification of research and development cooperation on joint arrangements.

He went further in describing as "interesting and strong possibilities" bills to relax anti-trust laws proposed by members of the House subcommittee on telecommunications.

However, Mr. Mosbacher stressed that the Administration had made no decisions on how far to go in this direction and was awaiting the report of a private sector advisory committee due within a month.

He said changes in anti-trust laws and in tax credits were preferable to any large amount of federal funding of the development of HDTV - a big step forward in television technology and a potential \$140bn market in the US over the next 20 years. He stressed that private sector consortia, such as that formed by AT&T and Zenith, should take the lead.

But Mr. Mosbacher said the involvement of Darpa, the industrial agency of the Pentagon, which is spending \$30m over two to three years on research, would not be restricted to military uses, but would cover civilian applications as well - "the industrial base of high technology".

UNDER the banner of restoring America's international competitiveness, leaders of the US electronics industry are calling for an unprecedented level of government and industry collaboration in technology development. Their proposals constitute a challenge to the prevailing American view of free competition that may signal a sea change in US industrial policy.

The movement is gathering momentum as diverse industry groups, congressmen and academics lead their support to proposals for the formation of several government-funded industry consortia. Also pushing for increased industry and government collaboration are the US Commerce and Defence Departments.

Topping the agenda are proposals for the government to fund a national effort to "jump start" the development of high-definition television in the US. Also winning wide support is a proposal to form collaborative research groups to work on superconductivity applications. Ideas for several more consortia to work in areas of advanced technology such as X-ray lithography and optoelectronics have also been mooted.

At the same time the Commerce Department is encouraging semiconductor industry plans for memory chip manufacturing co-operatives. While no formal request for government funding has been made on behalf of this effort, industry leaders acknowledge that government help may be needed to underwrite the huge investments required.

Driving the trend toward industry co-operation is the "Japanese threat". "The increased pace of development among our foreign competitors has forced us to find ways of improving our system," says Dr Robert Noyce, a highly regarded founder of the US semiconductor industry and now chief executive of Sematech, a semiconductor industry consortium.

The spectre of losing global superiority in technology has galvanised the US electronics industry. "We are facing economic warfare, which threatens jobs and ultimately our standard of living," said Mr. Bill Krause, president of 3COM, a leading computer network company, and chairman of the American Electronics Association, a major trade group representing over 3,500 US electronics companies.

He and other industry leaders draw comparisons with the space race spurred by the Soviet Sputnik satellites in the

1960s. "The US has been driven to incredible accomplishments by such challenges in the past," Mr. Krause said.

The current goals seem almost as remote as a moon landing: rebuilding the virtually extinct US consumer electronics industry, starting with high definition television, a technology in which the US is at least two years behind its foreign rivals; developing applications of superconductor materials, an undertaking that even optimists say will take at least a decade re-establishing a major US presence in the world memory chip market.

The consequences of failing to address these technological challenges would, however, be dire, industry executives warn. They fear that the entire US electronics industry is at stake.

"If the US does not choose to re-enter consumer electronics via HDTV, the country as a whole is likely to experience a continued declining world market share in automated manufacturing equipment, personal computers and semiconductors. Loss of these markets will contribute to the erosion and eventual loss of a US manufacturing base," said a report published recently by the American Electronics Association.

"We ought to learn from the Japanese," said Mr. W. W. Rouse, president of Texas Instruments' semiconductor group and a director of the Semiconductor Industry Association, a trade group that has played a major role in shaping US policy toward Japan.

"The Japanese have a national co-ordinated strategy, whereas we in the US are at odds with each other and at times with our government. We need to focus our resources," he added. His views reflect a growing consensus in the US electronics industry.

In superconductivity research, for example, US efforts are "scattered... and are unlikely to survive in what we believe will be a long distance race," an advisory committee appointed by then-President Ronald Reagan and chaired by IBM senior vice president Mr. Ralph Gomory, recently reported.

In contrast the Japanese government has put in place... a structure that will support, co-ordinate and sustain the various individual industry efforts in Japan.

To compete with Japan, US industry and government should put together an "American equivalent" to Japan's Ministry of International Trade and Industry programmes like VLSI (a semiconductor project) and Fifth Generation (an

advanced computer technology project), the superconductivity report recommended.

Similarly, proponents of an HDTV consortium claim that foreign companies have benefited from government funding and direction. In contrast, "US companies are underfunded and, as entrepreneurs, pursuing independent strategies," said Mr. Pat Hill Hubbard, vice president of the AEA.



"HDTV could provide the US with a window of entry back into the consumer electronics market," he said. "However, only a well defined and directed effort by industry, government and academia will enable this to happen," she suggested.

The proposed superconductivity consortium would involve four to six groups each comprising researchers from industry, universities and government laboratories and would focus on basic "pre-competitive" research, said Dr. Gomory.

"In the area of fostering new and uncertain technologies that are a long way from commercialisation, consortia can play an important role," he suggested. Costs would be shared by industry and government.

More controversial is the HDTV consortium proposal, which takes collaboration beyond the research stage to encompass manufacturing and marketing of a new generation of television sets as well as associated broadcast and transmission equipment.

Details of the industry proposal are still being worked out, and may be revised as Congressional debate gets underway this week. The basic plan, however, involves joint industry and government funding for a R&D consortium, followed by the formation of an industry partnership to manufacture and market resulting products.

US companies must be

allowed to co-operate in manufacturing and marketing," Mr. William Verity, former Commerce Secretary said in a letter to the House last month.

"That is what has to happen if we're going to stay in some very important markets including the semiconductor market... or high definition television, or superconductivity, and there's much more coming down the path," said Mr. Verity.

Washington's awareness of the problems facing the US electronics industry was initially raised by the travails of US semiconductor chip makers. Faced with the harsh reality that they are losing ground to Japanese competitors, US chip makers pioneered the idea of a government-funded consortium.

In late 1987, "Sematech," a collaborative effort aimed at developing a new generation of semiconductor manufacturing technology, won \$100m per year in Defence Department "matching grants" with the balance of the consortium's funding to be provided by member companies.

The industry consortium, which has 14 corporate members including AT&T, Digital Equipment Corporation, Hewlett-Packard, Intel, IBM, Motorola, National Semiconductor, Texas Instruments and Rockwell, has only recently begun to work toward its ambitious goal of leapfrogging Japanese competition to develop a new generation of semiconductor manufacturing technology.

Already, however, Sematech has produced tangible benefits, Dr. Noyce claimed. "Even in the planning stages, by bringing together suppliers (of semiconductor production equipment and materials) and users (semiconductor manufacturers) we have improved their working relationships."

Sematech has also renewed the determination of the American semiconductor industry to compete in the world market, and stimulated wider thinking about what American industry can achieve through collaborative efforts," said Dr. Noyce.

Yet to be seen, however, is whether Sematech member companies can successfully pool their talents, or whether Sematech can effectively transfer the results of its research back to the companies for commercial application.

Despite the uncertainties, there is almost universal agreement within the US electronics industry that government-funded consortia represent an important new approach to improving the competitiveness of US industry.

Government funding must

be considered on a case by case basis, industry leaders said. Many believe, however, that the current proposals represent a "good deal" for the American taxpayer. The potential returns far outweigh the initial investments, proponents claim.

The development of a US HDTV industry could, for example, result in employment for 325,000 workers and contribute at least \$22.5bn to the US gross national product, a recent industry report claims.

The danger that the industry may become dependent upon government "hand outs" has not been overlooked, Mr. Krause claimed. "We are all very much aware of the dangers. In any consortium proposal advanced by the US industry we always insist that private and public funds are invested side by side. If a project is not of sufficient importance or does not have the potential for return on investment to attract industry funds, then we could not ask US taxpayers to invest in it," he stressed.

Worrying some observers, however, is the apparent rush to collaborative research without careful consideration of the broader policy issues that are affecting US competitiveness such as the high cost of capital.

"HDTV alone is not the answer to US competitive problems," said Mr. Sidney Topol, chairman of Scientific Atlanta. "US competitiveness must be concerned with economic performance of the nation and its industries as a whole."

"Any public funds for the development of HDTV should be focused on generic technological products which will benefit a large number of industries," an industry committee chaired by Mr. Topol recommended.

There is also sharp division over whether foreign-owned companies should be allowed to join government-funded consortia. Proposals to limit membership to US companies "are the wrong approach," said Mr. Michael Borris, deputy director of the Berkeley Roundtable on the International Economy.

He suggested membership qualifications should be based on the "value added" work that companies perform in the US. This, he suggested, would allow companies such as Philips and Thomson to join the proposed HDTV consortium, but prevent Japanese television makers, whose US operations are essentially assembly plants, from participating.

Wider ranging discussions about the need for a "national strategy" in technology development are also stemming from the industry consortia proposals.

"The electronics industry is no longer at a stage where the critical success factors are exclusively innovation and technology," said Mr. Krause. "We must also have a co-ordinated strategy."

How such a strategy can be developed, and how the industry can co-operate to implement it will be the major topics at an industry "summit meeting" to be attended by chief executives of most major US electronics and computer companies next month. The meeting is in itself an extraordinary event that has required the approval of Justice Department lawyers.

In an industry renowned for its individualism and entrepreneurship, this wave of enthusiasm for co-operation between competing companies and between industry and government has come as a surprise to many observers.

Industrial intimacy" is, however, an idea that has been steadily gaining credence among US electronics industry executives over the past few years. Increasingly, US companies have adopted a strategy of "virtual vertical integration" in which they form alliances with suppliers and customers to emulate the structure of Japanese electronics giants.

The trend represents an attempt to overcome the structural weaknesses of the US electronics industry, in which most companies are relatively small, while maintaining the advantages of spin-off innovation that have created many new companies and markets.

Since the passage of the National Co-operative Research Act in 1984, US companies have formed some 100 research consortia, many of which involve groups of computer and electronics companies that are working on various aspects of computer software development.

When you look at the concentration of the automobile industry in Michigan, the semiconductor industry in Silicon Valley or the computer industry in the Boston area, it is clear that communications between companies, the sharing of enabling technologies, has contributed to the development of these industries," said Dr. Noyce.

"It is clear that other nations have set the pace in the successful co-operation between industry and government," Dr. Noyce observed. Similarly successful efforts will be possible in the US, he predicted, as long as "industry defines the targets."

US companies must be

allowed to co-operate in manufacturing and marketing," Mr. William Verity, former Commerce Secretary said in a letter to the House last month.

"That is what has to happen if we're going to stay in some very important markets including the semiconductor market... or high definition television, or superconductivity, and there's much more coming down the path," said Mr. Verity.

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OVERSEAS NEWS

Bankers take heart from Africa's less dismal picture

Michael Holman reports that structural adjustment measures appear to be bearing fruit

SUB-SAHARAN Africa has an image of "unrelenting decline" but the statistics commonly reported "mask a more complex, less dismal picture" says the joint study of the region published today by the World Bank and the United Nations Development Programme.

Those African countries adopting the structural adjustment measures advocated by the World Bank and the International Monetary Fund can point to better economic performance than other countries on the continent, argues the appraisal.

It notes that over half the 46 countries of sub-Saharan Africa have initiated policy reforms since 1983. The results "suggest that a strategy of adjustment with growth is viable".

The report focuses on the period 1985-87, making some tentative assessments for 1988, and assesses domestic growth, developments in trade and commodity prices, aid flows and debt relief measures, and domestic policy reforms.

Before comparing the records of the group of countries which have undertaken adjustment policies with those that have not, the report looks at sub-Saharan Africa's overall economic performance. Gross domestic product has grown at an average annual rate of 2.3 per cent since 1984 - less than the region's 3 per cent population growth, but reversing the annual 1.1 per cent rate of decline for the previous four years.

The report points to hopeful developments in agriculture, the dominant sector, which averaged 4 per cent growth between 1985 and 1988. "The often-reported decline in per capita agricultural production in sub-Saharan Africa appears to have been reversed, with rising or stable average per capita production since 1985," it con-

Indicator	Period	ALL COUNTRIES		COUNTRIES NOT AFFECTED BY STRONG SHOCKS	
		With strong reform programmes	With weak or no reform programmes	With strong reform programmes	With weak or no reform programmes
Growth of GDP (constant 1980 prices)	1980-84	1.4	1.5	1.2	0.7
	1985-87	2.8	2.7	3.8	1.5
Agricultural production	1980-84	1.1	1.3	1.4	1.8
	1985-87	2.6	1.5	3.4	2.6
Growth of export volume	1980-84	-1.2	-3.1	-0.7	-5.7
	1985-87	4.2	0.2	4.9	-3.3
Growth of import volume excluding oil exports	1980-84	1.7	-2.7	6.1	-4.0
	1985-87	4.8	-3.7	-3.5	-7.0
Growth of real domestic investment	1980-84	-0.9	-7.0	1.9	-4.8
	1985-87	9.3	2.3	7.8	0.9
Gross domestic savings (percentage of GDP)	1980-84	10.7	8.0	10.7	5.6
	1985-87	2.3	-1.1	-2.4	-1.5
Growth of per capita consumption (real)	1980-84	-0.4	-0.5	0.7	-0.9
	1985-87	-0.4	-0.5	0.7	-0.9

Countries with strong reform programmes: Botswana, Central African Republic, People's Republic of Congo, Ivory Coast, Gambia, Ghana, Guinea, Guinea-Bissau, Kenya, Madagascar, Malawi, Mauritania, Mauritius, Niger, Nigeria, Senegal, Tanzania, Togo and Zambia.

Countries with weak or no reform programmes: Benin, Burundi, Faso, Equatorial Guinea, Ethiopia, Liberia, Mali, Sierra Leone, Somalia, Sudan, Zambia and Zimbabwe.

Countries affected by an external shock: Source: World Bank/UNDP.

cludes. Some other developments are less encouraging: the domestic savings rate in the region was only half the rate for other developing countries and gross domestic investment declined in real terms by about 3.5 per cent a year in 1986 and 1987. Import purchases fell by almost 40 per cent during 1985-87 and have scarcely improved since - less than 3 per cent. Sub-Saharan Africa's current account deficit rose from \$5.3bn in 1985 to \$10.3bn in 1987.

But the report goes on to say that when oil exports are excluded, "sub-Saharan Africa's most recent export performance is encouraging, with increasing volume beginning in 1985 and increasing earnings beginning in 1986". A decline in the region's share of world trade for its major exports (excluding oil) began to reverse in 1984: market share for coffee and cocoa (which account for 15 per cent of total export earnings) rose over 4 per cent a year in 1985-87, after falling at an annual rate of

nearly 2 per cent from 1970 to 1985.

The consequences of the region's poor export crop performance are starkly set out: "If African countries had simply maintained their 1970 market share of non-oil primary exports from developing countries, their export earnings would have been \$9.18bn a year higher in 1986-87," says the report, adding: "This shortfall is similar in magnitude to total debt service payments, or donor assistance."

Turning to terms of trade, the report calculates that when oil is excluded, the purchasing power of exports since 1985 did not decline.

In the chapter on capital flows and debt, the report finds that total net financial flows to sub-Saharan Africa "increased significantly in 1986 and 1987, rising \$3.4bn over the 1985 level to reach more than \$13bn in 1987." Total net flow in real terms for 1987, however, remained some 15 per cent below the 1980-83 average. The external debt burden continues to constrain growth.

Sub-Saharan Africa's outstanding and disbursed debt increased from about \$60bn in 1970 to \$125bn in 1987 - equal to 100 per cent of its gross national product and over 350 per cent of total exports. Debt service obligations amounted to 45 per cent of sub-Saharan Africa's export revenues in 1986 (for International Development Association recipients the ratio was 47 per cent), but in 1987 the ratio fell to 36 per cent for sub-Saharan Africa, but rose to 49 per cent for IDA countries.

The region's share of official development assistance (ODA) has risen from 23 per cent in 1980 to almost 30 per cent in 1987. But real growth of net ODA was lower in 1987 than in 1986 and 1985.

Against this background, the report turns to the impact of the reform programmes adopted by 32 African countries which include substantial devaluations. Drawing general conclusions about the benefits derived from adjustment policies is difficult, acknowledges the report. None-

theless, "evidence suggests that reforms and economic adjustment generally have led to better economic performance in the region."

Countries implementing the new policies enjoy one clear advantage: "Multilateral and bilateral donors have gradually but significantly shifted their aid flows to give greater support to countries with strong, sustained adjustment programmes, while aid to non-reforming countries has begun to decline."

The report compares the performance of the two groups in several key areas:

● Despite their larger devaluations, inflation rates are now lower in reforming countries than in the first half of the 1980s.

● Governments in reforming countries have substantially reduced their fiscal deficits.

● Agricultural price policy has become more favourable to farmers in reforming countries.

● Decline in investment was almost arrested, compared with continuing decline.

● Domestic savings rates have improved.

● Agricultural production, exports and GDP have all improved. Agricultural production more than doubled between 1980-84 and 1985-87, compared with stagnation in the other category.

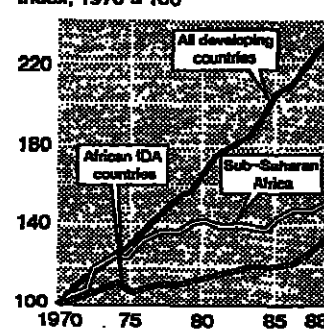
● Food production grew twice as fast in countries that have either recently liberalised food marketing or did not enforce controls.

● Average annual export growth rose 5 to 6 per cent from the early 1980s to 1985-87, about double the rate of non-reforming countries.

● Excluding countries faced by strong external shocks - notably the oil producers - GDP growth rose from just over 1 per cent during 1980-84 to almost 4 per cent on average in 1986 and 1987. The other group increased only a third as

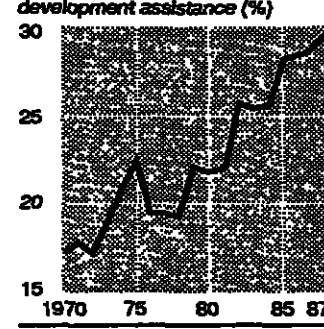
GDP

Index, 1970 = 100



Sub-Saharan Africa

Share of worldwide official development assistance (%)



much in 1986 and 1987.

● Real consumption increased on average faster than the population in reforming countries in 1986 and 1987, reversing the decline of 1980-84. It continues to decline elsewhere.

"Where African governments implement reforms and donors provide additional resources," the report concludes, "economic performance can, on average, be improved."

Africa's Adjustment and Growth in the 1980s. A Joint World Bank-UNDP Publication. The World Bank, 1818 H Street, NW, Washington, DC 20433, USA.

Iran presses for Islamic offensive against the West

By Tony Walker in Cairo

IRAN is pressing for a united Moslem offensive against the West after its cutting of ties with Britain, with Tehran's largest selling newspaper advocating breaking off relations with West Germany.

The campaign is part of a wider diplomatic offensive to emphasise its custodianship of pure Islamic values, according to observers in Middle East capitals. The Iranian Foreign Ministry had said on Tuesday that it considered itself "not just the executor of the foreign policy of Iran. Rather... it sees itself as the executor and protector of the foreign policy of Islam against infidelity."

It was against this background that the Kayhan newspaper, Tehran's largest selling daily, called this week for an end to relations with West Germany. It said "the audacious German insults to holy Islam... must not be left unanswered... this will be an experience in what they say and do".

While most of Tehran's fury has been directed at Britain, home of Salman Rushdie, author of *The Satanic Verses* condemned to death by Ayatollah Khomeini, there are now signs that attention is being turned to other European nations who have taken diplomatic action in support of the UK.

Bonn, for example, suspended talks on a new loan for Iran following the "death sentence" on Mr Rushdie, said publication of *The Satanic Verses*, which has outraged Moslems because of its portrayal of the Prophet as a figure of earthly realities, showed that the West was aligned against Islam.

"The Germans, who were famous for being the only link with the Islamic Republic of Iran in the most critical situations in the West's relations with the Islamic revolution, have overtaken others in declaring their hostility," Kayhan said. The Iranian Foreign Ministry statement warned that Iran "tolerates no insult and conspiracy against Islam from any country and considers respect for Islamic sanctities as part of the principle of mutual respect in the framework of its relations with foreign countries".

Tehran, which had seemed intent on reducing its international isolation following last year's ceasefire in the Gulf war, has sent envoys to Arab states in an effort to mobilise support for its stand over the Rushdie affair.

Mr Sadeq Khalikali, Iran's religious judge, on a visit to Libya at the weekend eluded the backing of Colonel Muammar Gaddafi, the Libyan leader. Iran, the Iranian official said, "quoted Col Gaddafi as saying that Mr Rushdie had committed an unpardonable crime". Iran said Libya's leader praised Iran's stand, and said if Moslems were united "global arrogance would not dare to blaspheme Islamic sanctities the way the apostate (Salman Rushdie) had the audacity to write".

Iranian envoys have also been active in the Gulf, arguing for co-ordinated Islamic action on the Rushdie affair. Arab states have criticised and banned the book, but have not threatened diplomatic reprisals. The low-key, which were improving until the Rushdie affair, would help it win the release of the three.

Radical Lebanese Moslems holding two American hostages vowed on Wednesday to kill Mr Rushdie and any police who got in their way.

"The Revolutionary Justice Organisation... would be forced to attack British police stations in charge of protecting Salman Rushdie in order to reach him and execute him," said a statement by the group.

Britons told to quit Lebanon after new Rushdie threats

By Our Foreign Staff

BRITAIN yesterday urged British citizens to leave Lebanon, and a Beirut-based group threatened to kill Salman Rushdie, the novelist at the centre of the growing row between the UK and Iran.

The Foreign Office warned 150 Britons living in Lebanon to leave immediately. It said they were under "increased threat" following Iran's severing of diplomatic relations with Britain on Tuesday over Mr Rushdie's novel *The Satanic Verses*. Yesterday, Sir Geoffrey Howe, British Foreign Secretary, expelled an unspecified number of Iranians "on security grounds" because of Iran's death sentence against Mr Rushdie.

The break in Iranian-British relations raised new fears of kidnapping attacks on Britons in Lebanon.

Three Britons are among 17

Westerners missing and believed kidnapped in Lebanon. Most are thought held by the pro-Iranian Hizbollah (Party of God) militia, which has also vowed to kill Mr Rushdie. Hizbollah has denied involvement in kidnapping. Britain had been hoping that its relations with Iran, which were improving until the Rushdie affair, would help it win the release of the three.

Radical Lebanese Moslems holding two American hostages vowed on Wednesday to kill Mr Rushdie and any police who got in their way.

"The Revolutionary Justice Organisation... would be forced to attack British police stations in charge of protecting Salman Rushdie in order to reach him and execute him," said a statement by the group.

The PLO infiltration attempts are also causing concern among moderate Arab states such as Egypt that have worked hard to encourage PLO moderation. Egyptian officials have expressed their worries to Mr Arafat, the PLO chairman, pointing out that deaths of Israeli civilians would put the PLO under attack would put the PLO under extreme pressure to cease its discussions with the PLO.

The PLO leader is understood, however, to have informed the Egyptians that it would be difficult for him to condemn the raids except at the risk of causing a rupture among his organisation's disparate factions.

Khartoum accused of obstructing aid effort

By Julian O'Connell in Khartoum

WESTERN donors meeting in Khartoum at a UN-sponsored conference on emergency relief operations in Sudan's war-ravaged south levelled sharp criticism at the Government yesterday. They accused it of bureaucratic obstruction of relief efforts and threatened to cut off non-humanitarian aid.

Mr Francis Miles Fileni, Canada's ambassador-designate, said the situation of human devastation was "not the result of any natural disaster but of the determination of the parties in the on-going civil war to pursue their military and political ends whatever the cost to the civilian population."

Mr Fileni said: "In the

absence of a peace settlement and national reconciliation we will consider seriously whether continuing assistance of other than a purely humanitarian nature can be justified."

The conference, attended by Japan, the UK, the US and other nations and non-government organisations, wants a month of quiet in the south from April 1 - before onset of rains - so food can be taken to 2.5m people at risk.

Mr Sadiq al-Mahdi, the Prime Minister, said he would accept the month of tranquillity. But with a three-week political crisis there is doubt whether the conference can come up with any conclusive or binding agreement.

Mubarak asks Europe for backing

By Tony Walker in Cairo

PRESIDENT Hosni Mubarak of Egypt arrived in Brussels today at the start of a three-day tour during which he will seek European support for his country's continued difficult negotiations with the International Monetary Fund.

Mr Mubarak will also ask the Europeans - he is due to visit the Netherlands and West Germany in the next few days - to exert added pressure on the US to accelerate its formulation of a new Middle East peace strategy. Egyptian officials make no secret of their unhappiness at slow progress in Washington. Mr Mubarak is planning to visit Washington next month as part of an Arab peace drive.

Bhopal victims go on rampage

One hundred victims of the 1984 Bhopal gas disaster stormed Union Carbide offices in the Indian capital yesterday, destroying the reception area and painting slogans on the walls, witnesses said. Reuters writes from New Delhi. The demonstrators came to Delhi with nearly 2,000 other victims to protest outside the Supreme Court as it started hearing an appeal against last month's \$470m settlement against Union Carbide.

Angola set to hold regional summit

Angola is ready to hold a regional summit to help end its 13-year civil war, the official news agency Angop said in an editorial yesterday. Reuters writes from Lisbon.

"The Angolan Government is willing to organise a summit of all the neighbouring countries to help achieve a genuine peace," Angop said, hinting that hinted South Africa would be invited.

Three Gorges dam approved

A panel of more than 500 experts has approved China's giant Three Gorges Dam after a 32-month study. Reuters reports from Peking. The plan has now gone to the top leadership for approval. Building the 185 metre dam would take 18 years. It would require an investment of Yuan 36.11bn (\$5.6bn) at 1986 prices and the resettlement of 1.13m people.

Refugee conference

International talks on the problem of 300,000 Indo-Chinese refugees failed to resolve the issue of forced repatriation yesterday delegates said. Reuters writes from Kuala Lumpur. But agreement was reached on screening refugees to separate genuine ones from so-called economic migrants, they said.

Israelis stage trial of strength with UN forces

By Andrew Whitley in Jerusalem

ISRAELI troops in southern Lebanon staged a trial of strength with Norwegian United Nations peacekeeping forces.

For nearly 24 hours, the Israeli army closed off all roads into its self-declared "security zone" in southern Lebanon. Earlier in the day, Mr Johan Joergen Holst, the Norwegian Defence Minister, had raised the temperature by criticising the Jewish state for putting itself above the UN. "The episode shows a regrettable lack of respect for the UN on Israel's part," he said in Oslo.

Tension has built up for weeks between the 600-man Norwegian battalion, deployed in the troubled eastern sector of southern Lebanon, and the Israelis. Most border infiltrations by Palestinian guerrillas come through its hills.

PLO spurns Bush plea over attacks on Israel

By Tony Walker in Cairo and Lami Andoni in Amman

THE Palestine Liberation Organisation yesterday rejected President George Bush's call to halt attacks against Israeli military targets, saying it had not made such commitments to the US Government.

Mr Mahmoud Abbas, PLO executive committee member, in Amman said the Organisation did not view "armed struggle" against the Israeli army as "terrorism".

"When we denounced terrorism, we did not consider the Palestinian uprising against Israeli occupation and armed struggle against the Israeli army as terrorism," Mr Abbas, known as Abu Mazen, said.

"The PLO retains the right to fight against the Israeli army, which is killing our people, especially in South Lebanon," Mr Abbas said, who belongs to the mainstream Fatah faction led by Mr Arafat.

On Tuesday President Bush warned Mr Arafat to renounce

military attacks against civilian and military Israeli targets, in order not to jeopardise the US-PLO dialogue, which started last December. The US President made his call following four commando attempts by left-wing Palestinian groups to infiltrate the self-proclaimed Israeli zone in South Lebanon.

The PLO has launched some half dozen raids against northern Israel in the past month or so. Most of these attempts to cross into Israel from south Lebanon have been carried out by guerrillas of the Marxist Democratic Front for the Liberation of Palestine, one of the PLO's main factions.

During the last two weeks, leaders of the PFLP and the DFLP, have declared that they were continuing attacks against Israel and would not abide by any commitments made by Arafat to the Americans. "We have not made any such commitments to halt the armed struggle to the Amer-

icans," Mr Abbas said, expressing astonishment at the left-wing faction's reaction. Mr Nayef Hawatmeh, the DFLP leader, has vowed to continue these guerrilla operations in spite of Mr Arafat's renunciation of terrorism. "We are not committed to his stand," Mr Hawatmeh, a member of the PLO's ruling Executive Committee, said last week.

The attacks are putting under serious strain a fragile dialogue begun last December between the PLO and the US. Mr Charles Redman, the State Department spokesman, late last week issued a sharp rebuke after two attempted Palestinian guerrilla incursions. Mr Redman said these episodes raised questions "regarding commitments taken in the name of the PLO".

A PLO statement, issued in Tunis last week questioned US impartiality in demanding an end to attempts to attack

Israeli military targets while Israel was bombing villages and refugee camps in Lebanon. The statement said the PLO was striving for a comprehensive peace in the region.

The PLO infiltration attempts are also causing concern among moderate Arab states such as Egypt that have worked hard to encourage PLO moderation. Egyptian officials have expressed their worries to Mr Arafat, the PLO chairman, pointing out that deaths of Israeli civilians would put the PLO under attack would put the PLO under extreme pressure to cease its discussions with the PLO.

The PLO leader is understood, however, to have informed the Egyptians that it would be difficult for him to condemn the raids except at the risk of causing a rupture among his organisation's disparate factions.

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9th March, 1989

Recruit scandal claims two more victims

By Stefan Wagstyl in Tokyo

TWO MORE arrests were made yesterday in the Recruit financial scandal, which has gripped Japan since last summer, taking the total tally to 12 and increasing concern about the impact of the scandal on Japanese public life.

Public prosecutors arrested Mr Takashi Kato, a retired senior civil servant, and Mr Masao Tatsu, a former director of Recruit, the company at the centre of the affair.

Mr Kato, a former vice-minister at the Ministry of Labour, is suspected of taking bribes to return for dropping plans to tighten laws on recruitment advertising, the core of Recruit's activities. Mr Tatsu is accused of offering Mr Kato bribes in 1986 in the form of cut-price stock in Recruit Cosmos, a property subsidiary of Recruit. Mr Kato made a profit of ¥7m (US\$574) when he sold the shares.

The two arrests follow others in the last few days, including that of Dr Hisashi Shirai, the former chairman of Nippon Telegraph & Telephone, Japan's largest company.

The spate of arrests of businessmen and bureaucrats has increased the pressure on Mr Nakasone, the Prime Minister, to make sure that politicians implicated in the affair are also forced to explain themselves. Chief among them is Mr Yasuhiro Nakasone, the former prime minister.

The scandal concerns the distribution by Recruit of

shares on favourable terms to about 180 leading businessmen, bureaucrats and politicians. The company's links with the Labour Ministry has been one key area of investigation. Others are its contacts with the Education Ministry and NTT.

In investigating the Labour Ministry, the public prosecutor discovered that during 1984 officials prepared plans for laws to control recruitment advertising, to outlaw the placing of misleading advertisements. But the employment security bureau dropped the proposals late in the year, to the surprise of some of its staff. The bureau head was then Mr Kato, who at first denied that he had had anything to do with the decision. The bureau head is now Mr Shigeru Kuroki, who was accused of being misled and dined by Recruit to the tune of ¥1.3m.

Last month he was arrested on suspicion of bribery. But further evidence emerged against Mr Kato, who in addition to receiving 3,000 Recruit Cosmos shares, was also allegedly entertained at Recruit's expense.

The prosecutor says there was a special department at Recruit for co-ordinating favours for Labour Ministry officials, which was headed by Mr Tatsu. It had a budget of some ¥30m, spent, say the prosecutors not just on Mr Kato and Mr Kano but on others as well.

China determined to keep its iron grip on Tibet

Colina MacDougall reports on Tibetan fears after foreign witnesses have been forced to leave Lhasa

TOMORROW Tibetans will mark the anniversary of the uprising in Lhasa against Chinese occupation in 1959 which ended with the young Dalai Lama fleeing over the mountains with thousands of his followers to India.

Many thousands more were killed by Chinese troops and Buddhist monuments destroyed in what was just a foretaste of horrors to come in China's devastating Cultural Revolution of the 1960s and 1970s.



Demonstrators carrying the Tibetan flag and pictures of the Dalai Lama march in Lhasa on Monday.

But the anniversary is unlikely to be marked by more demonstrations. Though Tibetans say they are not afraid to die, following three days of rioting earlier this week, the narrow streets of the capital are now thickly patrolled by Chinese troops and police. Under the martial law proclaimed yesterday by Peking's ruling State Council, foreigners may not enter cordoned-off areas and all (150-odd) were told to leave by tomorrow.

The death toll in all the recent protests has been unnecessarily high. "A lot of people were killed (in the rioting this week) who shouldn't have got killed," said an American visitor yesterday on the phone from Lhasa.

"One girl was killed in her own home making tea. The police were inept, bungling and brutal."

The latest trouble began on Sunday when police opened fire, killing at least 11, on a group of monks shouting pro-independence slogans and unfurling banners outside the Jokhang, Lhasa's splendid gold-roofed shrine. A full-scale riot followed as Tibetans sacked Chinese property. China's official news agency, Xinhua, claimed the Tibetans were armed, but foreign eyewitnesses deny that.

Demonstrations continued on Monday, and the police held off until evening when Tibetans say many people were picked up from their homes by police. Trouble began again on Tuesday, but armed police dispersed the crowds with an unknown number of casualties.

With foreigners expelled from the city, Tibetans fear that those Chinese consider troublemakers will either be executed or dumped in Tibet's unpleasant jails, where

they could face regular beatings and a slender diet of barley and water. Amnesty International records this as standard Chinese practice following previous demonstrations.

A witch-hunt has already begun among Tibetans who work in the Chinese-run administration, of whom there are many, at least in junior posts. "Every party member and cadre must... stand the severe test in the current struggle against splittism," said the Tibet Daily on Monday. "We advise people who have been fooled by the splittists to wake up to their mistakes... We will severely punish those who stubbornly insist on independence for Tibet."

Clearly, the Chinese have to restore order after three days of demonstrations which led to much bloodshed (12 deaths by the Chinese count, 60 by the Tibetan, and 30-40 by doctors at Lhasa's hospitals, and more than 100 injured). Chinese were beaten up or had their businesses sacked.

Peking's leadership is currently facing serious challenges from the runaway economy, disobedient provinces and a rapidly growing swell of dissidence among intellectuals. With Zhao Ziyang, the reformist party general secretary, already under fire from hard-

liners alarmed by these developments, protest in Tibet is getting short shrift.

With the death of the Panchen Lama in January, the Chinese have lost their chief intermediary in dealing with Tibet. While the Panchen was always seen as a "Chinese chopstick", he nevertheless commanded respect, especially since his sufferings in the Cultural Revolution. Without him, Peking now has no figure even half-way trusted in Lhasa, and still less does it have his private channels of communication to the exiled Dalai.

The Chinese are in no danger of serious opposition from Tibetans, who are unarmed and peaceful by nature. They have no leader except the Dalai Lama, who preaches non-violence, and the days of CIA backing (late 1960s-early 1970s) are long gone.

The Chinese have also evolved an extremely successful network of control. Every monastery, village or band of nomads is penetrated by informers - locals over whom the authorities have a hold - and indoctrination meetings are frequent and regular. These meetings deal almost entirely with anti-independence propaganda, say foreign visitors.

While materially life is better than 10 years ago, Tibetans still seek independence even at

the cost of their lives. Aware of this and dreading the bloodshed, the Dalai Lama last June proposed a settlement which would give Tibet internal autonomy under a Chinese umbrella of defence and foreign relations.

In response, the Chinese initially offered talks without pre-conditions, but as is their usual negotiating ploy, began to set terms when it started to look as if the Dalai might accept. Thus discussions are still not really in prospect.

Though it is a fabrication to say, as they do, that Tibet has always been part of China, in periods of strength Peking has maintained a presence in Lhasa, and certainly now wants the land and raw materials Tibet can provide.

On the Tibetan side, many find the Dalai Lama's offer surrendering the idea of full independence a bitter disappointment. Young Tibetans in Lhasa and the exiled community believe that despite Buddhist non-violence they should fight.

But the practicalities of Chinese might and lack of support from near neighbours Nepal and India mean that diplomatic and pressure from the international community - if it can be prevailed on to say boo to the Chinese - may be a more realistic alternative.

India to build its own combat aircraft

By K.K. Sharma in New Delhi

INDIA has decided to go ahead with ambitious plans to build its own light combat aircraft and attempts are to be made to bring it into service with the Air Force from 1995. It has also been decided to develop a second generation of the aircraft.

Plans to develop the warplane - which will be the mainstay of the Indian Air Force - have been delayed because of design problems and difficulties in evolving an indigenous engine to power it. The aircraft is being developed by a special cell at the Government-owned Hindustan Aeronautics in Bangalore.

Doubts about the project emerged not only because of the delays and the high costs involved but also because of an attractive Soviet offer to upgrade cheaply the Indian Air Force's present fleet of Mig-21s by incorporating in them a number of improvements.

This would make the Mig-21s - for which manufacturing facilities already exist in India - as effective as the latest of the Mig series. The Mig-21 fleet is obsolete and is being phased out. In addition to French Mirage 2000s, the Air Force is importing the latest Mig-29. Since the Mig-29 is expensive, the offer to modernise the Mig-21 is tempting, particularly given defence expenditure cuts in the recent budget.

It had been thought that according to the Soviet offer would make redundant plans for India's own warplane but the Air Force has decided to go ahead whatever the decision, which is expected soon.

The Air Force is also going ahead with plans to acquire a jet fighter to replace its ageing Mig-21s and the British Hunter. The Air Force has narrowed the choice down to the British Hawk, the French Alpha and the American F-5.

Mujahideen start assault on Jalalabad

By Christina Lamb

AFGHAN Mujahideen have launched a fierce attack on Jalalabad, the country's third city, which they hope to capture and make their capital.

According to rebel headquarters in neighbouring Pakistan, Mujahideen have captured Samarkhal, a crucial garrison about 15 km south-east of the city. They are now concentrated near Jalalabad's airport where there is hand-to-hand fighting around the perimeter fence.

Mujahideen have been predicting the fall of Jalalabad since Soviet forces started withdrawing in May. On Sunday they claimed over Pakistan national television and radio that they would capture the city within a week. Since then Mujahideen forces have been massing around the city and truckloads of US supplied rockets have been brought in. The city has been under artillery fire since Tuesday.

Though the resistance claims to control 90 per cent of Afghanistan, 25 of the 31 provincial capitals are still in the hands of the Soviet-backed regime of Dr Najibullah. The Mujahideen realise they must capture Jalalabad if they are to win international recognition for their own newly created rival government which is scheduled to hold its first Cabinet meeting inside Afghanistan tomorrow. The venue has not yet been disclosed but an alliance spokesman said it will probably be near Jalalabad.

The guerrillas hope that by capturing Jalalabad and holding a Cabinet meeting inside Afghanistan, they will raise the government's credibility. Foreign ministers of Muslim countries meet in Riyadh next Monday, and Pakistan's Foreign Office says recognition is impossible until the government has "demonstrated its hold on Afghan soil".

Canberra tries to talk confidence into economy

By Robin Pauley, Asia Editor

THE Australian Government yesterday kept up its campaign to talk confidence into the embattled economy with Mr Paul Keating, the Treasurer, insisting again that a dramatic tightening of fiscal and monetary policy would cause a recession.

However, the currency and equity markets remained unsettled yesterday by the state of the economy with Australian shares falling sharply as market confidence retreated further. Nervousness was exacerbated by speculation about Bond Corporation Holdings whose share price fell to its lowest point since the October 1987 share market crash before making a modest recovery.

The Government is already running a tight fiscal and monetary policy in an attempt to cool the seriously overheating economy. The boom from rapidly recovering commodity prices led to a consumer spending spree on housing and imported goods, fuelling inflation and producing a string of current account deficits.

Ministers have succeeded in talking the overvalued Australian dollar down in recent weeks and interest rates are already at a punishing 16 per cent. The Government, fearing that any further tightening will throw the economy into reverse, is now trying to play for time to allow the effects of high interest rates to feed through to cool and stabilise the situation.

Mr Keating repeated in Parliament yesterday that the Government does not plan a "scorched earth" policy, referring to calls for further measures to dampen demand for housing and imports.

Mr Keating's comments came as part of a concerted government campaign to try to talk the economy back into shape. Mr Bob Hawke, the Prime Minister, has led the initiative aimed at calming the markets and cooling the economy while telling the citizens how well-off they are, in spite of indications to the contrary, in advance of the general election expected later this year.

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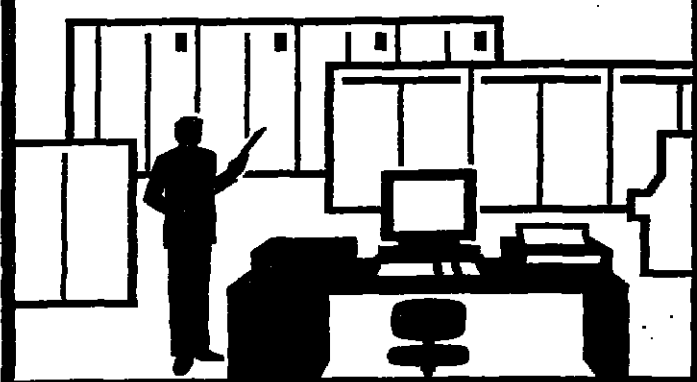
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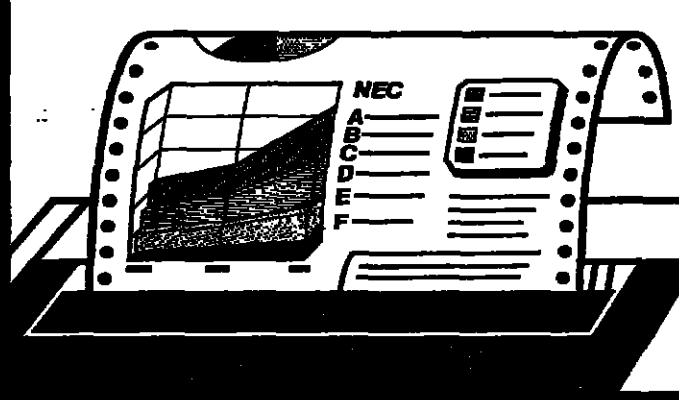
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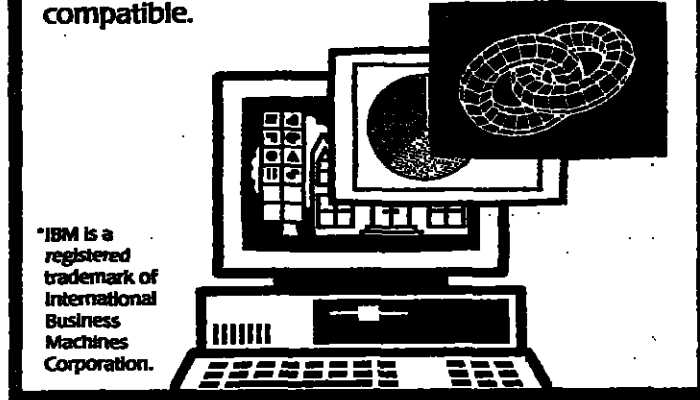
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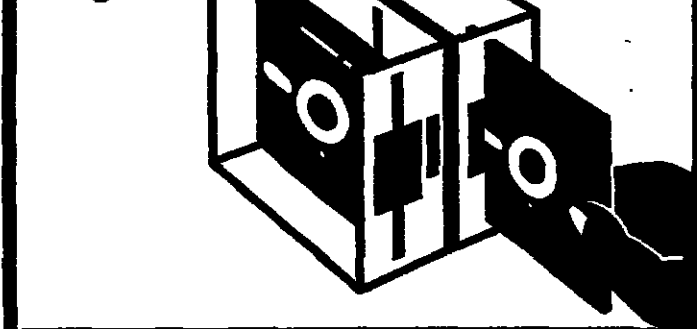
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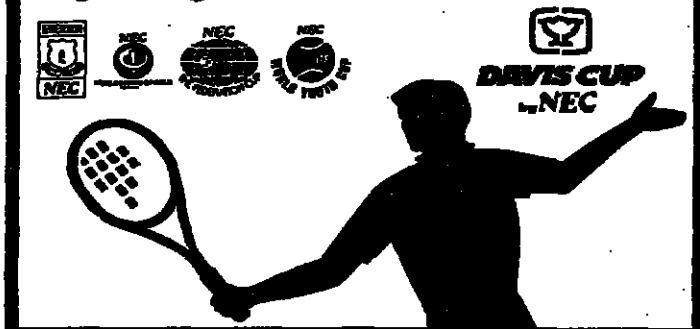
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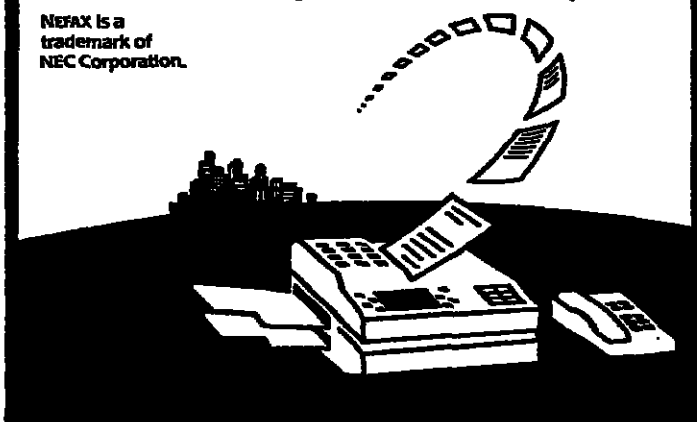
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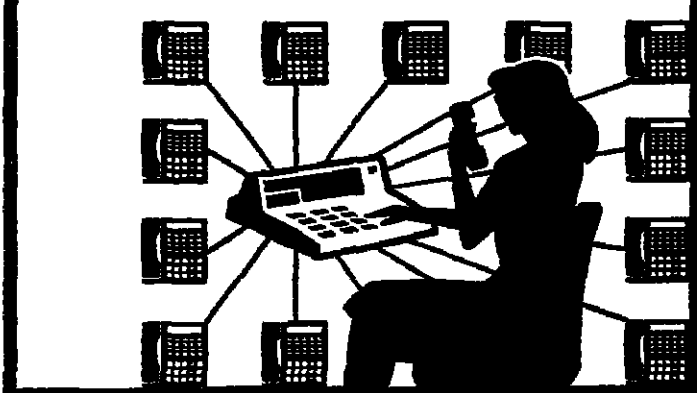
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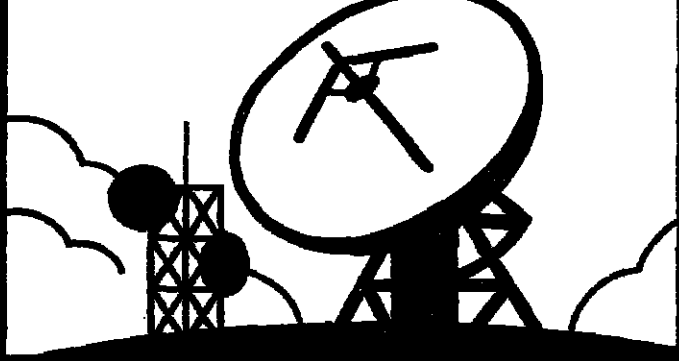
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UK NEWS

Britain to expel Iranians from UK and Hong Kong

By Philip Stephens, Political Editor

BRITAIN yesterday responded to Iran's decision to break diplomatic relations with an announcement that it was planning to expel on grounds of security a number of Iranian citizens from both Britain and Hong Kong.

Iran announced the break on Tuesday following the continuing row over its death threats against Mr Salman Rushdie, the British author of the book *The Satanic Verses*.

The implications of the escalating row will be discussed by European Community interior ministers at a meeting in Seville, Spain tomorrow. That will follow talks in Madrid yesterday and today between the political directors of the 12 member countries.

Sir Geoffrey Howe, the Foreign Secretary, told a supportive House of Commons that a move to establish links with Tehran would only be possible when the Iranian government accepted the normal conventions of international relations. In the meantime Britain had decided that "on security grounds, a number of Iranians must be required to leave this country."

The Tehran Government had also been told to close down its consulate general in Hong Kong and to withdraw staff

within two weeks.

Mr Douglas Hurd, the Home Secretary, is expected to announce the expulsions from this country within the next few days.

The Government yesterday gave no indication of the numbers involved in the UK, but it is understood that the initial spotlight will fall on the 10 or so Iranian citizens employed locally by the Iranian embassy in London.

Officials made it clear, however, that the activities of a wide range of Iranians are being kept under close review and the expulsions are likely to encompass other groups.

Iranians closely associated with the present regime and any involved in issuing threats may find themselves expelled. It is thought that as Iran made the decision to formally break relations with Britain it is unlikely that the Foreign Office will press immediately for any escalation of the diplomatic sanctions against Tehran already taken by its EC partners.

The 12, however, may look closely at the possible security risk posed by Iranian nationals throughout the Community and decide to tighten control on their freedom of movement. The interior ministers

announced last month that they would be reviewing the issue, leaving open the possibility of a decision at their meeting on Friday.

In Parliament, Sir Geoffrey sidestepped calls from some Members of Parliament for a total break in all relations with Iran, including trade links, commenting only that Britain stood by "to take whatever action that may be necessary in the light of events."

He said that the Government deplored Iran's decision to refuse this week Swedish consular access to Mr Geoffrey Cooper, the British businessman held in prison in Tehran. The Foreign Office would continue to press for access through the Swedish embassy.

Sir Geoffrey said that the Government's action did not imply its approval of Mr Salman Rushdie's book, *The Satanic Verses*, but it was determined to uphold the right to free speech.

His statement was given a warm welcome by Mr Gerald Kaufman, Labour's foreign affairs spokesman. The opposition, he said, would give its full support to the Government's response to the "monstrous" death threat against Mr Rushdie.

Swiss group's assets frozen by UK court

By Raymond Hughes, Law Courts Correspondent

THE Securities and Investment Board, the London financial watchdog, had been granted High Court orders freezing assets in the UK and Guernsey of Panell, a Swiss group which has been offering advice to investors in the UK, and its English associate Swiss Atlantic Holdings.

The SIB was granted the orders at a private court hearing on Tuesday. Neither company was represented.

Sir Nicolas Browne-Wilkinson, the Vice-Chancellor, the senior judge of the Chancery Division, gave reasons in court for ordering the freeze.

The orders, which Panell and Swiss Atlantic can apply to have cancelled, were made pending a court ruling on whether Panell had been carrying on investment business in the UK in breach of the 1985 Financial Services Act.

It was the SIB's first application to the High Court for orders under section 6 of the Act, which deals with remedies available where someone has conducted investment business in the UK without authorisation under the Act.

Sir Nicolas said Panell advertisements offering investment services to people in the UK recommended shares in a US company, Euramco, describing them as "the share of 1988" and "publicly owned and traded."

The evidence showed that a Dr Axel E. Schubert was one of Panell's two directors.

Inquiries made by the SIB to the US Securities and Exchange Commission had disclosed that Euramco shares were not listed or traded on any stock exchange. It had also been discovered that Dr Schubert was apparently president of Euramco.

Panell's solicitors had agreed with the SIB that the

advertisements were unlawful, since Panell was neither authorised under the Financial Services Act nor exempt from it, and had said that no more would be distributed in the UK.

Documents and records seized by the public prosecutor showed that Panell had raised money from investors in many countries including the UK. Cheques from UK investors had been sent to a Panell account in a London branch of Barclays Bank.

Sir Nicolas said that a press statement by the Lugano public prosecutor stated that criminal proceedings had been opened against the managers of Panell for professional swindling and breaches of Swiss federal banking law.

The statement noted that Panell and associated companies operating internationally had allowed many investors in Great Britain and elsewhere to buy shares in private companies at prices vastly in excess of their value.

Sir Nicolas said that Swiss Atlantic appeared to be, or have been, Euramco's parent. It was therefore at least indirectly associated with Dr Schubert.

The judge said that there was a strongly arguable case that, by sending advertisements from outside the UK to persons within the UK, Panell and its associates were carrying on investment business in the UK in breach of the FSA.

The SIB had power under the Act to obtain a court order enabling it to secure money for distribution to people affected by Panell's activities. A similar order could also be made against Swiss Atlantic, which had arguably been knowingly concerned in the contravention of the FSA. Sir Nicolas said that the SIB was not seeking such orders at this stage.

Peugeot workers reject pay deal

By Fiona Thompson

THE 4,500 manual workers at Peugeot Talbot, the Coventry car maker, have voted to take industrial action over the company's two-year pay deal worth just under 16 per cent.

In a secret ballot, 2,407 workers, representing 54.8 per cent, voted to reject the pay offer, and 1,988 workers, 45.2 per cent, voted to accept it.

Ninety-two per cent of the workforce voted in the ballot. It is understood that it was made clear on the ballot paper that a vote against the offer would be taken as a vote in favour of industrial action.

The result has surprised both the management and the unions. The workforce rejected the pay offer last month by a show of hands at mass workplace meetings, but, after a further session round the negotiating table, one of the two stumbling blocks, the qualifying period for attendance allowance, was eliminated.

The indications all along were that neither the money nor the two-year requirement, were major problems. However, attitudes may have hardened in the past fortnight. The Peugeot workforce will have seen their opposite numbers at fellow Coventry car maker Jaguar receive a fresh pay offer in spite of that company's claim that it had made its final offer.

Strike action would have serious implications for Peugeot. In the past 12 months the Coventry factory has taken on staff and doubled production. At present number three in Europe after Fiat and Volkswagen, Peugeot's aim is to be number one by the early 1990s. Any action could jeopardise this aim.

Funding for tunnelling and political stumbling blocks put brakes on high-speed link

Chunnel rail project faces delay of four years

By Kevin Brown, Transport Correspondent

BRITISH Rail's proposed high speed railway link between London and the Channel Tunnel may not open until the year 2000 - four years later than originally planned.

BR confirmed yesterday that it has made major changes to its proposals for the high speed link in response to a massive protest campaign by Kent and London residents.

The major changes include plans to run two-thirds of the line below ground level, to restrict the maximum speed of trains to 150mph, rather than 187mph, and to site most of the rest alongside existing railway or motorway routes.

BR also announced an improved compensation package, under which it will buy the houses of up to 1,000 residents affected by the route, and will pay disturbance fees at the levels required under

compulsory purchase legislation. The changes will increase the cost of the line from £1.5bn to £1.7bn. BR said 30 per cent of the total cost of the project would go on environmental protection.

However, the extra costs have forced BR to abandon its initial assessment that the line would be viable by 1996. Mr John Welsby, BR's international director, said talks were still going with six private sector consortia in an attempt to find a workable financing scheme.

He said this could range from a wholly private sector construction project which would sell track time to BR, to a joint venture in which both parties would have an equity stake.

BR managers were admitting privately, however, that these

discussions could take some time because of uncertainties about traffic forecasts, costs and revenues.

It was also being made clear that the private sector consortia may not be prepared to finance the full bill for environmental protection.

Mr Welsby said BR would have to approach the Government for cash if there was "a shortfall" in funding after consultations with the private sector.

It is not clear, however, whether Government financing would be possible, even if ministers were to reverse their present opposition to public financing. This is because the Channel Tunnel Act specifically forbids public subsidies to the fixed link project.

The project could be further delayed by growing opposition

to BR's intention to use the controversial private parliamentary Bill procedure to obtain legislative authority for the link.

The earliest such a Bill could receive the Royal Assent would be summer 1991. But that would require it to be tabled on time in November, and to enjoy a smooth parliamentary passage.

BR admitted yesterday that the strength of opposition in Parliament could mean that the Bill would take three or even four years to emerge unless it is taken over by the Government.

A timetable leading to an opening in 1995 or 2000 would be in line with the experience of French and West German railways, which have both found that the construction of high-speed lines takes several

years longer than anticipated. Mr John Prescott, the Shadow Transport Secretary, claimed the revised proposals would destroy the commercial viability of the project, and urged the Government to take over the project.

Mr Prescott said this would also allow time for a further consultation period, including an independent study by experts to be appointed by the Transport Department.

The revised proposals were welcomed by some critics of BR's original plans. Mr Tony Hart, leader of Kent County Council, said the changes were "a moderate triumph."

Mr Stephen Joseph, director of Transport 2000, the transport pressure group, said BR had accepted advice to site the route along existing transport corridors.

Bill set for bruising struggle through Parliament

By Charles Hodgson

IF BRITISH RAIL or the Government had entertained lingering hopes that the more "environment-friendly" route for the high-speed link would diffuse opposition to the project, the reaction to yesterday's proposals must have dispelled them.

Protesters made clear that they would continue their campaign, joined by residents affected by the new route. Conservative MPs whose Kent constituencies will be crossed by the link last night signalled their intention to fight the Bill through Parliament.

BR will clearly face a long, bruising battle at Westminster to push through the Bill. Many senior Conservatives as well as opposition MPs feel that a privately sponsored Bill on such a controversial project is the wrong way to proceed. They predict that a private Bill could be lost as early as the second reading in the House of Commons and will in case be subject to long delays.

A parliamentary joint select committee on private Bill procedure, chaired by Mr Patrick McNair-Wilson, the Conservative MP for the New Forest, concluded last July that private Bills were not an appropriate mechanism for seeking approval where planning and environmental considerations were uppermost.

There are strong demands for a series of public inquiries along the proposed route and pressure on the Government either to sponsor the Bill as a hybrid - one which affects specific private interests but also has wide implications - or as a public Bill.

Ministers have so far sought to distance themselves from the controversial project,

Six groups bid for link

SIX GROUPS have submitted preliminary bids to build a privately financed high-speed rail link between London and the Channel Tunnel. They are:

- Amec, the construction company, Davy Corporation, the engineering and construction group, Monk, the civil engineering company, and W.S. Atkins, consulting engineer.
- Ove Arup, consulting engineer.
- Peninsular & Oriental Steam Navigation (P&O), the shipping and construction group, BAA, formerly British airports Authority, Trusthouse Forte, the hotels and catering group, Acer, consulting engineer, and Hambros, the merchant bank.
- Trafalgar House, the construction, property, shipping and hotels group, and BOC, the engineering and construction group.

Insisting that it is a matter for BR to seek enabling legislation through a private Bill. But given the wider public interest involved, and the increased cost of the scheme, which many MPs believe will require public backing, the Government may be forced to step in to secure the future of the link.

BR would obviously prefer to find a Kent MP to act as sponsor but it is unlikely that any local member would accept close association with a project that has aroused such fierce opposition. Once the Bill is deposited, opponents whose property or interests are affected have until January 30 to present petitions setting out their case against the planned route.

If the private Bill procedure is followed, the proposed legis-

lation will have a second reading on the floor of the House, giving opponents on both sides of the Commons a first opportunity to block.

Once over that hurdle, the Bill will go to a special committee of four MPs, who have to declare no personal or constituency interest in its provisions. The committee acts in a quasi-judicial capacity, taking evidence for and against the Bill advanced by the petitioners and BR.

This can be a long process - Mr McNair-Wilson has said it could take up to three years - and only when the committee is satisfied that the case for the Bill has been established is it reported back to the Commons for its further stages.

Given the level of local opposition to the link and the wide-ranging environmental issues it raises, either the government or officers of the House may decide that the Bill should be taken as a hybrid, like the 1986 Channel Tunnel Bill.

BR will obviously want to test the extent to which it can "settle" with objectors in the course of drafting its private Bill, but at this stage it appears improbable that the Government will be able to resist the pressure to step in.

Brussels allocates 40% of industrial aid to UK

By David Buchan in Brussels

BRITAIN is to get nearly 40 per cent of all aid from Brussels to Community regions of industrial decline over the next three years, the European Commission said yesterday.

However, despite getting the greatest share of this type of EC aid, UK officials expressed slight disappointment that areas of urban decay in cities like London were not included on the Commission list.

They predicted that the British Government would use a review of the list by a committee of member states officials to get such areas included but the committee's opinion is only advisory not binding.

Mr Bruce Millan, the former Labour MP who became EC regional policy commissioner in January, said some 20m people lived in areas of the UK which would be covered by the regional fund, designed to help industrially declining regions, more than twice in terms of

population than that of any other member state.

Mr Millan was reluctant to give cash estimates of the benefit to the UK of the Commission decision. Brussels officials said the UK share of 38.3 per cent of so-called Objective 2 aid (industrial decline) regional aid might work out at some £200m (£180m) this year.

However they also pointed out that some Objective 2 aid (15 per cent of the total) remained to be allotted, and that Britain could expect substantial payments from the EC social fund, aimed at high-unemployment areas.

The list covers large areas of west central Scotland, north-east and north-west England and south Wales. While 38 of the UK's Urban Action Programme areas on the EC list, it also includes some areas not assisted by the UK Government such as parts of the Midlands.



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UK NEWS

MPs 'appalled' by system for toxic waste disposal

By John Hunt, Environment Correspondent

A TOUGHER system of controlling the dumping of toxic waste and the eventual establishment of a National Environment Protection Agency are proposed by the Commons Environment Committee in a report which is scathingly critical of Government policy.

After a long investigation into toxic waste, the all-party committee said: "Never have we experienced such consistent and universal criticism of existing legislation and of central and local government."

It accuses the Department of the Environment of failing to provide the leadership and commitment to provide adequate protection against environmental dangers.

Sir Hugh Rossi, the Conservative MP who is chairman of the committee, said yesterday it was "little short of a miracle" that there had been no disaster from the escape of poisons into the water supply from toxic waste or from explosions from the build up of methane gas on waste sites.

There was particular concern that planning permission is frequently given for building on abandoned dumps. Sir Hugh said that in some areas there was virtually no control over what went into landfill sites. "Nobody knows what is in there. God knows what kind of time bomb we are sitting on."

He said that the Department of the Environment was responsible for the "appalling system" of waste disposal and for allowing the situation to persist.

Although Sir Hugh, a former junior Environment Minister, blamed the situation on successive



Sir Hugh Rossi - critical

diverse Labour and Conservative governments, the report comes as an embarrassment to Mr Nicholas Ridley, the Environment Secretary.

Mr Ridley said last night that many of the recommendations were in line with the Government's proposals for comprehensive reform of waste disposal. Consultations on these were now ending and legislation would be introduced as early as possible. But the proposal for a National Environment Protection Agency raised greater constitutional questions.

The report proposes that a "duty of care" should be placed on shipowners and captains to provide a detailed and accurate manifest of the wastes they are carrying to the UK. They could be sued and face heavy damages if they misrepresented the cargo.

In a consultation document the Government has already proposed power to prohibit,

restrict and control waste imports and exports, but this has not been implemented yet.

Lack of resources and understaffing leading to lack of morale at the pollution inspectorate is heavily criticised. The committee wants the inspectorate placed on an agency basis to give it some autonomy from the DoE and to have its own chief executive who would be an inspector rather than an administrator. It proposes that the present 70 waste disposal authorities (WDAs) in England and those based on district councils in Wales should be abolished. They have been consistently criticised for poor performance in enforcing waste regulations and for having a "poacher and gamekeeper" role in running some sites themselves.

Initially, they should be replaced by 10 new regional waste regulation authorities in England and Wales formed from elected councillors. There should also be a national regulatory body responsible for an integrated pollution control of all aspects of pollution to air, water and land.

This would evolve into a full-blown Environment Protection Agency which would be separate from the Department of the Environment but answerable to the Environment Secretary.

The executive arm of the agency would be the present pollution inspectorate which, says Sir Hugh, "is the only public body which comes out of this inquiry with any credit."

(Toxic Waste, Environment Committee, Second Report, HMSO, £10.50)

No surprises expected to enliven budget

Simon Holberton finds few prospects for chair-gripping changes next Tuesday

M R RICHARD Jeffrey, economist at Hoare Govett, speaks for many practitioners of the dismal science of economic forecasting in the City of London:

"It promises to be a very downbeat affair: the budget that never was." Less than a week before Mr Nigel Lawson, the Chancellor of the Exchequer, stands at the dispatch box to deliver his sixth budget, City economists can barely suppress a yawn at the prospect.

"Dull and boring" are the adjectives most used by analysts to describe next Tuesday's budget. With few leaks to enliven speculation, the received wisdom has it that the state of the economy will not permit the Chancellor to do much, despite a huge budget surplus.

"It will be a low-key, risk-averse affair. It's head down time, although Mr Lawson is not good at being a head-down Chancellor," says Mr Gavin Davies, chief UK economist with Goldman Sachs, the US securities house.

Although the overall assessment is depressingly uniform, the City has split into two

unequal schools of thought, in terms of adherents, concerning what Mr Lawson will do in his budget.

Most see the Chancellor resisting, reluctantly, the temptation to do much by way of tax cutting. Of these, some see no cut in the basic rate of tax; others see a 1p cut at most. All agree that he is most likely to over-index tax thresholds and allowances as a boost to the low paid specifically and the middle income-earners generally.

A minority, however, think Mr Lawson might attempt another bold move on the fiscal front while at the same time keeping monetary policy tight. "The Chancellor may surprise the market by announcing tax reductions of up to 25p yet forecast a budget surplus of £12bn," says Mr Malcolm Roberts, economist at Salomon Brothers, the US securities house.

Mr Lawson and his senior advisers at the Treasury are fond of emphasising that budgetary and tax policy is medium-term. Taxes are not adjusted for purposes of "fine tuning" the economy but to

improve incentives to work harder, they say.

There is general agreement among the two camps about interest rates: the 1989 budget will be the first this decade not to be followed by an officially-guided cut in bank base lending rates.

The Treasury has, in the past, liked to see a post-budget cut in interest rates; it was one way they could claim financial market endorsement for the budget's strategy. This year, the need to maintain a strong exchange rate, to buttress the fight against resurgent inflation, argues against such a cut in interest rates.

"I rather doubt if he'll risk a cut in interest rates," says Mr Ian Harwood, economist at Warburg Securities. Mr Bill Martin, economist with brokers UBS Phillips & Drew agrees: "The budget is a sideshow to what happens to sterling. The question is do they raise interest rates to defend sterling or not when it comes under selling pressure."

Most analysts have constructed cautious packages of adjustments to tax rates and benefits which produce, on

average, a net tax cut of anywhere from £1.5bn to a little more than £2bn in the first year... a fairly modest affair given last year's £4bn cut in taxes. The options include:

● Over indexation of allowances and tax thresholds. By law, Mr Lawson is encouraged to raise the main personal allowances (single, married and age allowances) by the equivalent of the rise in the retail price index during the previous calendar year.

In the year to December 1988, the RPI rose by 6.8 per cent. Each 1 percentage point increase in allowances and tax thresholds above the required amount will cost the Exchequer about £200m in 1989-90. Double indexation of allowances would cost nearly £1.4bn.

● Reform of National Insurance contributions. If Mr Lawson wants to present a "budget for the low paid", and so redress criticism that last year's budget was for the rich, he could attempt a modest reform of these contributions.

Mr Davies believes Mr Lawson might adopt a suggestion of the Institute of Fiscal Studies and convert the £41

threshold at which NICs become payable into an allowance. The full-year cost of this would be £1.4bn.

Mr Stephen Hamrah, economist at NatWest Capital Markets, thinks he will be less ambitious and just raise the threshold at which NIC operates. The beneficiaries will be part time and younger workers but, perversely, it will raise more revenue.

● Make further cuts to the basic rate of tax. "He'll cut the basic rate to convey a sense that the economy is on track," says Mr Martin. A cut of 1p off the basic rate would cost £1.4bn this year and, while quite affordable, it is not a policy move which would find universal appeal in the City.

In today's jargon, the risks are seen as being "asymmetrical." If Mr Lawson is too tight now he can loosen up with lower interest rates later and not damage the economy. If, however, he is too generous on Tuesday he may well have to raise interest rates much higher than they currently are and risk a possible recession.

Black & Decker in pricing row

By Christopher Parkes, Consumer Industries Editor

BLACK & DECKER, the power tool maker, has refused to bow to a ruling from the Office of Fair Trading that the company's policy of cutting off supplies to retailers which sell its products at reduced prices is anti-competitive.

The issue is now likely to be taken up by the Monopolies and Mergers Commission, which will judge whether Black & Decker's long-established practice is against the public interest.

Had the company undertaken to scrap its policy, the matter would have been closed, and not referred to the Monopolies Commission.

The Office gave its ruling on a sample charge, brought by Woolworth Holdings, parent of B&Q, Britain's largest do-it-yourself retailer. Black & Decker had threatened to stop supplies of Workmate benches offered at promotional prices, and of heat guns, which, it claimed, were being sold as "loss-leaders" for £17.95, com-

pared with the £19.95 manufacturer's recommended price.

Retailers have been at odds for years with their biggest supplier of power tools. They said yesterday that there had been a noticeable "softening" of Black & Decker's policy during the investigation.

The OFT discovered that eight retailers had either been threatened or had supplies cut. The most significant, according to Black & Decker, concerned the Argos catalogue shop chain, owned by B&T Industries. Black & Decker withheld supplies and only started shipping to Argos again when the prices were raised in May.

The OFT said that while it was permissible under the Resale Prices Act for a manufacturer to refuse to supply a retailer which sold its products as loss leaders, this could be anti-competitive under the Competition Act when applied by a company with Black & Decker's market power.

Last year the US-based group

accounted for a 66 per cent share of the £114m British market for do-it-yourself power tools and workbenches.

It said in a statement yesterday that it would welcome an opportunity to demonstrate to the commission that its policy worked in the interests of the consumer. It argued that widespread price-cutting among the dominant multiple chains would drive smaller retailers out of the power tool business, reduce the number of service and repair points, and ultimately lead to higher prices.

Only the major retailers could afford to run loss leader offers. However, the Office did not accept that competition was increased by having a larger number of retailers stocking Black & Decker products "when those retailers are not free to compete on price."

It also concluded that the effect of the policy was that average prices of the products were higher than they would be otherwise.

US bank releases \$77m Libyan funds

By Raymond Hughes, Law Courts Correspondent

MANUFACTURERS Hanover Trust has released nearly \$77m of Libyan funds which had been frozen for two years by former US President Reagan's anti-terrorist sanctions against Libya.

The release of the funds was authorised by the US Treasury after a High Court ruling last month in favour of Libyan Arab Foreign Bank, which is owned by the Libyan central bank.

The court rejected MHT's argument that it could not comply with the Libyan demand for the funds without breaching the presidential sanctions and laying itself open to criminal proceedings in the US.

Libyan Arab Foreign Bank had claimed two amounts: \$41.3m frozen in MHT's London branch and \$35.6m which the Libyans claimed had effec-

tively been transferred from New York to the London account hours before the president's sanctions order.

MHT claimed that there had been no effective transfer of the second sum.

This represents the third time the US Treasury has allowed an American bank to release frozen Libyan funds after legal proceedings in Britain.

In October 1987, Bankers Trust was authorised to pay \$222m plus interest to Libyan Arab Foreign Bank after a High Court decision in the Libyans' favour.

Last November, MHT was licensed to pay over \$18.4m to Libya. Another subsidiary of the Libyan central bank, shortly before the matter had been due to come to the High Court.

Linde to appeal verdict on Lansing

By Andrew Fisher in Frankfurt

LINDE, the West German industrial group, said it would appeal the decision of the country's Federal Cartel Office to grant only partial approval of its takeover of Lansing Bagnall, the UK's largest forklift truck maker.

The cartel office yesterday confirmed it was disallowing the West German part of the takeover, restricting the deal

to Lansing's French and UK activities. It had already indicated in January that it would exclude Linde GmbH in Germany, which has a turnover of DM100m (£31m), from the deal.

Linde, activities of which include industrial gases and industrial plant, said it would appeal in the Berlin courts. It said the cartel office had taken too narrow a market view.

The cartel office argued that Linde had a leading position in the West German forklift truck market, with more than 50 per cent. Lansing GmbH's share was less than 2 per cent but would still add to the dominant share of Linde. This was aided by a voluntary sales limitation agreement between the European and Japanese industry associations.

The Office gave its ruling on a sample charge, brought by Woolworth Holdings, parent of B&Q, Britain's largest do-it-yourself retailer. Black & Decker had threatened to stop supplies of Workmate benches offered at promotional prices, and of heat guns, which, it claimed, were being sold as "loss-leaders" for £17.95, com-

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CINEMA

The joy of seduction

The following things can be instant death in the cinema: periwigs, pompadours and plotlines propelled more by conversations or the exchange of letters than by what the film world might call "action".

Dangerous Liaisons, directed by Stephen Frears and scripted by Christopher Hampton from his stage play of Choderlos de Laclos's 1782 novel, is a triumph. It should not work but it does. Without "updating" Laclos's story, Frears and Hampton have dragged it firmly into the 20th century. The author's icy sexual strategists, the Marquise de Merteuil and Valmont (Glenn Close and John Malkovich), have been re-mined as modern neurotics. Or even psychotics.

The film is at once febrile and formalised: the plotters' high excitement at the evil they do masked by a sumptuous epigrammatic detachment. In a wordless prologue Merteuil and Valmont, ex-lovers now united only by a joy in seducing innocence, dress, rouge and powder themselves for the fray, their vitality and formalism a perfect union, perform a macabre dance for two hours.

Two hundred years after the book's creation, Laclos's erotic wit still shocks us into nervous laughter. When the vengeful Marquise de Merteuil proposes that Valmont seduce the virginal Cecile, Valmont refuses on the grounds that it would be "too easy." The greater challenge is to seduce the mature, married Mme de Tourvel (Michelle Pfeiffer): a vessel of honour whose eyes swim with virtue. Her skin is translucent as holy water. Pfeiffer's superb performance makes goodness seem as queasily fascinating as evil. This seduction opens the trapdoor to passion and to the whirring of tragedy.

Director Frears, who delights in plots at once dark and picaresque (*My Beautiful Laundrette*, *The Hit*), has encouraged Hampton to slice the play's 18 scenes into 200 odd for the film. Result: the images are as swift and capricious as

DANGEROUS LIAISONS
Stephen Frears

THE MODERNS
Alan Rudolph

THE LAIR OF THE WHITE WORM
Ken Russell

CRAZY LOVE
Dominique Derudder

FIVE CORNERS
Tony Bill

the characters' thoughts. When Valmont or Merteuil recounts a story or hatches a scheme, we cut away from the drawing-room to glimpse the people they talk about at work, at play or at bed. When letter-writing — that most uncinematic of motifs — becomes integral to the plot, Frears animates and eroticises even this. Letters are penned in the cramped ocean of a post-coital bed, a lover's naked back used as writing-desk.

The greatest marvel is that Frears has used American actors for his high-style French aristocrats instead of the (expected) dainty Britons. The casting refreshes parts of the costume genre usually never reached: it creates a world of sleek, long-vowelled intrigue which stands yesterday's Old World periphrases with today's New World social doublepeak.

The performances crown the film's achievement. Glenn Close's Merteuil is a human vanity pack: a ladylike avenger bloated with bland airs and graces, with a smile like a lightning bolt. Even better is John Malkovich's Valmont, a mutant smoothie at once repellent and hypnotic. With his long face, feline lashes and pursed mouth Malkovich is Tenniel's Cheshire Cat seen in a distorting mirror. As Valmont he tends his cruelies and his rapine with a prize prize blooms. And when his poise falters, when passion briefly, fatally usurps dispassion, the effect is terrifying. It is the point when we realise that

Laclos's story is not just an erotic diversification for pre-revolutionary France, it's a great morality tale.

Alan Rudolph's post-revolutionary *The Moderns* is about life in 1820s Paris among the "Elle, Hemingway, have you met Gertrude Stein?" set. After the Press show, surrounded by colleagues who volubly loathed a film I rather liked, I felt like a lone cannibal at a vegetarians' convention.

True, *The Moderns* has its idiosyncrasies. Much of the dialogue is by Rem-ant-epigram; the plot is Casablanca Meets Moulin Rouge; and among the cast Kevin O'Connor's Hemingway stands out as a special embarrassment, delivering tiny-macho profundities like "There are only two things that can kill a man, suicide and gonorrhea."

But there is also much snaky sophistication and a script, by Rudolph and Jon Braddshaw, that lampoons artistic pretension while never dumbly voting for philistinism.

Our hero is a young American painter in Paris (Keith Carradine) who supplements his daily crust by doubling as a newspaper caricaturist. He can also forge Cezannes and Matisse's at the call of dippy socialites like Geraldine Chaplin or gallery owners like Genevieve Bujo. Who should trip into his life one day but old flame Linda Fiorentino, now married to manning art collector John (Last Emperor) Lone? Before Mr C can say, "Here's looking at you, kid" to Miss F, he has run foul of Mr L and inadvertently double-crossed Geraldine C. Escape to New York begins to seem an awfully good idea. Especially since the screen is now filling up with Gertrude Stein (Elsa Raven), Alice B. Toklas (Ali Ghron) and Wallace Shawn in drag.

Writer-director Rudolph (*Welcome to L.A., Choose Me*) turns a project full of period-piece pitfalls into a light-hearted art-world parable in a designer Paris of painted backdrops and Fauvist roofscapes, his cast tangle with reality and illusion in love, art and lifestyles. While lightly handying its pro-



Dangerous Liaisons: Glenn Close, John Malkovich and Michelle Pfeiffer

fundities the film asks. Who are the true moderns? Are they the inbred aesthetes of Europe conditioned to applaud the Latest Thing? (When a furious Lone burns the suspected forger, he has bought from Carradine, a guest comments "Another Dadaist provocation!") Or are they the New World sceptics (Carradine, Shawn, Fiorentino) ready to flee thoroughly passé Paris for thoroughly modern Manhattan? Do not feel you must know the answer: just enjoy the skill with which the film puts the question.

The Lair of the White Worm is Ken Russell's contribution to Red Noses week. Or possibly Red Faces week. "Can I help you?" asks the lady with the tricorn hat and all-white High-waist-and-style ensemble, who has just appeared at dead of night beside the prowling constable (Paul Brooke) who has been bitten in her grounds by a snake. Soon the lady (Amanda Donohoe) is revealed as a woman saddled local to the Derbyshire Peak District. And soon a cast of young people with bewilderingly assorted accents (Sammie Davies and Catherine Oxenbergh eeh-hah-

spooning, Peter Capaldi och-ey-ing and Hugh Grant oh-ey-ing) are showing that in Britain class or regional differences mean nothing when it comes to joining forces to destroy unwanted worm goddesses.

Ken Russell's film, based on Bram Stoker's last story, is profoundly dotty. Somewhere around Reel 58 the cod-horror jokes, bad acting and video fantasy sequences (snakes twined round crosses, implacable, cowering nudes etc.) begin to pall. But before then much fun may be had in the full and comforting knowledge that our Ken seems finally to be off his trolley. Either that or he has shrewdly decided that the style has nowhere to go but into self-parody.

Dominique Derudder, the Belgian writer-director of *Crazy Love*, might have graduated from the Ken Russell School of Certifiable Kewness. Based on a Charles Bukowski story, this time-hopping tale escorts the same hero (Close de Pau) through three decades as a sex-discovering teenager in 1955 ("Be careful not to do it too often or you'll get a crooked back" warns his schoolmate), as an insecure

adult in 1968 (with crooked back) and finally as a necrophiliac in 1978.

By this point the film has become an odd, moody mutant, like an Edgar Lustgarten crime featurette crossed with a drugged Ken Russell film. It packs a punch of sorts, but the punch seems delivered in queasy slow-motion in an underlit ring.

Five Corners, directed by Tony Bill and written by John Patrick Shanley of *Mostruck*, has a likewise erratic punch. Teenage life in the Bronx in 1962 is a merry round of violence and tragedy ("Someone murdered our teacher, so we've got the day off," says a schoolboy to his date). But the scaturgic plot and cast of characters — a psycho released from jail (John Turturro), his endangered ex-girlfriend (Jodie Foster), an aspiring civil rights worker (Todd Graff), a kidnapped penguin — mean the wheels of fate have to work overtime to grimace the story into any sort of unity. In the process they also grind plausibility to powder. Strong in parts, stammering as a whole.

Nigel Andrews



Maggie Steed and Joely Richardson

Steel Magnolias

LYRIC THEATRE

Good acting, funny lines, shame about the play. Robert Harling's *Steel Magnolias* is an off-Broadway hit that has bypassed Broadway and surfaced with an all-British cast on Shaftesbury Avenue, directed by Julia McKenzie, who was responsible for the last attack of palatable locker-room feminism to tickle the West End, *Stepping Out*.

In that last play, the girls got to dance in a draughty night school. Here they turn up to Truvy's Beauty Spot, a parlour in downtown suburban Louisiana, to have their nails painted and their hair ruffled. "No such thing as natural beauty," draws the proprietress, while a client cheerfully remarks apropos of a nice scarf, that it is only our ability to accessorise that separates us from animals.

The lurking dramatic metaphor here is one of titillation as a complement to, even substitute for, partition. But the weakness of the play is that everyone seems to be conveniently on hand when anything happens. The life of the parlour is deadly and circumscribed. Which may be the point, but the price is theatrical inertia. You feel you are sitting in a television studio.

Slight personality tensions are developed between Truvy, played by the imperious, crane-like Maggie Steed, and the new assistant Annette, the scatterbrained jockdaw Janine Duvitski; and between the former first lady and football hearty Claire, whom Stephanie Cole constructs with deft flourish, and the screaming, sloppy doglover Miss Ouiser, Jean Burt firing on all, but not quite sufficient, guns.

With Miss Steed gaining effortless ascendancy through her superior hand of interchangeable quips — "Time

marches on and eventually it marches across your face" — is a peach, the action finally coheres, sort of, around the central mother and daughter relationship of M'Lynn and Shelby. As a diabetic, Shelby has been warned off having children. By the second act she has had a child but is on dialysis. M'Lynn donates a kidney. The rest is both silence and very, very predictable.

The emotional screws are turned and people all around me last night were sniffing into their Kleenex. This was mostly to do with the wispily tremulous quality of Rosemary Harris as M'Lynn. Miss Harris blides her time for two hours, then starts to act. She never seems to relate to anyone else on stage, but makes a big deal of claiming membership when the scene comes.

I much preferred the feisty mood-switching display of Joely Richardson as her daughter. This young actress, an expressive gazelle from the Redgrave deerpark, has a direct line to collective heart and instinct, always a sure sign. She is wonderful. I am fascinated, though less so than when there was still an ad in Peter Greenaway's *Drowning By Numbers*, or incipient breakdown in the current *Behaving Badly* on Channel Four.

Miss Ouiser signs cheques for the local cultural bashes: "I'll support art, I just don't wanna see it", a line that struck a big nerve. But this is essentially a play about hairdressers, for hairdressers, that would not look out of place at the Bush Theatre if anything more pertinent and brisk was not forthcoming from Beth Henley or James McLure.

Michael Coveney

Zarzuelas

SADLER'S WELLS

For those who know Zarzuelas from recordings, the *Antología de la Zarzuela* which opened at the Wells on Tuesday night will bring familiar musical delights and the charm of stagings that have a suitably traditional manner. For anyone unfamiliar with this Spanish combination of opera, dance and drama, and eager for melodic felicity, the seasoning of castanets and the rattle of heels, the evening can prove rewarding, and as vivacious as one dare hope when faced with an opera chorus, a group of guitarists, a dozen dancers and a great many cheerful costumes.

The director, Jose Tamayo, has sought to show something of the history of this essentially Spanish form of musical-theatre through excerpts from some of the most famous zarzuelas. Thus, after a prologue purporting to show the birth of the zarzuela in the mid 17th century, we are happily launched into scenes and arias, dances and jollifications, from a dozen of the best-known examples of the genre.

These are for the most part

from the 1850s onwards: the themes range from adaptations of French *opéra comique* — there is a very pretty *Bohème* for two sopranos from Barberi's *Los Diamantes de la Corona* — to the far more disturbing commentary by wounded soldiers returning to their native Zaragoza from the Cuban War in 1898. This scene hints at the roots of the zarzuela in popular reaction to events and social conditions: elsewhere, the music and dance, the sets and the production, have rather more of a feeling of the *menu touristique*. What we are seeing is — as with any exotics brought to our theatre — the tithes, be that from the Ramayana or a Kabuki drama, which tickle the palate.

So this Zarzuela evening is rich in those clichés that we should expect: singing generally able, with a couple of sweet-toned tenors and a very well-drilled chorus; an alert dance troupe led by the distinguished Maria del Sol and Mario Lavega; a group of guitarists, and music that falls easily upon the ear. The Wren

Orchestra under Manuel Moreno-Buendia deals idiomatically with the scores, but on the first night the balance between stage and pit was not always happy, and voices were swamped.

Zarzuela is not a theatrical form that invites the wilder excesses of producer's mania, and the staging is plain to a point of banality (and in one or two places suggests nothing so much as the step-to-the-right, step-to-the-left, behaviour of the chorus in Laurel and Hardy's *Swiss Miss*). Simplicity and imagination combine most happily in an extract from *La Folia de Vida Breve* and in a chorus of serenading men from Francisco Alonso's *Coplas de Ronda*. It is, of course, essential viewing for aficionados. For anyone not knowing the honest and touching pleasures of zarzuela, the evening is a flash of temperament that gives particular zest to song and dance, it is worth sampling. The visit is sponsored by Banco Bilbao Vizcaya.

Clement Crisp

Paradise

ICA THEATRE

To call Lumiere & Son's new production minimalist theatre would be minimalist criticism. It bears many of the company's trademarks: Jeremy Peyton Jones' haunting musical score has an urgent lyricism, rendered faintly ominous by its deadpan repetitiveness; the text by David Gell is precisely judged, even over-literate; Stuart Newman embodies normality thrown slightly askew by the presence of the prosaically abnormal, its 70 or so teasing minutes leave tantalising questions in the air.

A subtitled Stuart is discovered at a café table while on panels behind him photographic blow-ups are projected images of himself alternating with pictures of a chained escapist. Rational and ordered to the point of mania, he is considering disappearing — from wife, family, everyday life — like the thousands who vanish all over the world every year, leaving no trace, signalling no intention. He discusses this with a faintly tart woman in a Grecian tunic and dress. Their dialogue is interspersed with songs (from her) and formalised dances which may be stylised versions of walking

away or possibly scratching an itchy bottom on the scenery. Hilary Westlake has devised the show, a meeting between pedantic normality yearning for untrammelled liberty and destiny as a schoolroom with Isadora Duncan tendencies. The music is provided by three girls, perhaps fates, who insist on cutting the strings played on them. In identical red curls the violinist, violist and cellist utter the occasional rhymed couplet in unison and join in the dance.

Lumiere & Son remain the most likable of performance art groups, carefully prepared, articulate, not scoring the spoken word but capable of evocative visual spells (Simon

Corder provides the lighting besides the projections). Melanie Pappenheim is the sharpshooting provocateur; Dinah Beemish, Sarah Harrison and Jocelyn Pook are the musicians, with experience in West End musicals, Derek Jarman films, Offbeat and the Communion (the modernist group, not Offbeat's rebels) to their various credits.

As so often, I feel that ultimately Lumiere skirts round the issues set up; but the company's quirky, graceful assumption that the audience has an intelligence is especially welcome at the ICA, where they stay until March 15.

Martin Hoyle

ARTS GUIDE

EXHIBITIONS

London

The Royal Academy, Italian Art in the 20th century: after German and British, the third in the Academy's biennial sequence of major national surveys. The works in themselves are well chosen throughout, never less than intriguing and often very beautiful. All in all it is a remarkable exhibition. Daily until April 9, except Good Friday; sponsors Artlink and Fiat.

The Barbican Art Gallery, *The Last Romanics*. A fascinating study of the romantic, the fantastic and decorative strain in British painting, that links Burne-Jones and the later pre-Raphaelites to Stanley Spencer and the Slade muralists of the 1920s. Daily until April 9.

The Whitechapel Art Gallery (in collaboration with the Fundación Joan Miró, Barcelona), *Joan Miró: Paintings and Drawings 1929-41* — a study of the purest and most abstracted of the Surrealists through the period of transition from his earlier, directly figurative work, to the final confirmation of his mature and most characteristic manner. Daily except Mondays until April 23 — sponsored by Citicorp/Citi-bank.

The Hayward Gallery, Leonardo da Vinci Artist, Scientist, Inventor. The most comprehensive exhibition ever staged of the drawings of Leonardo, including 28 from the Royal Library at Windsor. Daily until April 16.

The Hayward Gallery, *La France: Images of Women and Ideas of Celebration of France, the Revolution Revisited*. Daily

until April 16; then on to the Walker Art Gallery, Liverpool, May 3 to June 11.

Paris

Grand Palais, Paul Gauguin. Coming after Washington and Chicago, 250 works from all over the world form an important retrospective of the legendary *pierre maudit*. Until April 24, closed Tue, late closing night Wed (42 58 53 30). Louvre, Closed for repairs until March 30.

Centre Georges Pompidou, *Tin-guely's tinkering genius sets his machines swang and whirling in a riot of colours, yet the mood of the 100 exhibits moves from the exuberance of invention to metaphysical preoccupations in his recent works*. Closed Tue. Ends March 27 (42 77 12 33).

Le Louvre des Antiquaires. A show of wallpaper from 1720 to 1850. The exhibition displays 300 samples of this minor decorative art and shows how its development followed, and underlined, the changes of fashion. 2 Place du Palais Royal (42 97 37 10). Closed Mon, ends April 2.

Musée d'Orsay, Paul-Emile Miot's photographs from Tahiti 1899-1970 show the melancholy reality behind Gauguin's dreams of an exotic paradise. Closed Mon, ends April 23 (40 49 48 14). Musée du Luxembourg, Treasures of Gallo-Roman Silverware. The splendour of Roman silverware work is brought to life by the rich finds on the territory of Roman Arelate, 19, rue de Valenciennes (42 58 53 30). Closed Mon, ends April 23.

Musée de Cluny, Medieval art in Paris. The abbots of Cluny built the magnificent late Gothic town house in the heart of the Latin Quarter on the blackened ruins of Roman baths. Place Paul-Painlevé, Métro Odéon. Closed Tuesdays and Thursdays.

Brussels

Musée Royal d'Art et d'Histoire, Tibet — Terror and Magic. Sculptures and paintings of lamaist gods on loan from the Musée Guimet, Paris. Closed Monday ends May 14 (73 38 610).

Fondation pour l'Architecture, From Masters to Students. 25 years of Architecture of the Academy of Fine Arts, Brussels. Closed Monday, ends March 26 (54 9 0259).

Berlin

Nationalgalerie, Potsdamer Strasse 50, Guggenheim Collection. Around 60 paintings from the Solomon R. Guggenheim Foundation in New York and Venice with works by Picasso and Pollock are exhibited. Ends March 19.

Tübingen

Heinz Bergmann's Paul Klee collection. Kunststube, Philosophenweg 76. The exhibition concentrates on the painter's most important period 1919-1925, with

around eleven paintings, ninety squares and gouaches as well as nine drawings. Both events marked the paintings in this collection. Ends April 16.

Munich

Kunststube der Hypo Kulturstiftung, Retrospective of Paul Delvaux. This exhibition with 60 pieces from all periods is the first presentation of Delvaux's work in Germany. The 51-year-old Belgian painter first became famous for his surrealist work in the 1930s, influenced by De Chirico and Magritte. The main subject of his paintings are naked women in classical settings and landscapes from his homeland. Ends March 19.

Cologne

Käthe Kollwitz Museum. Käthe Kollwitz (1867-1945), 120 early works by the German graphic artist Käthe Kollwitz, from the Dresden copper engraving cabinet collection, are exhibited for the first time outside Dresden. Neumarkt 18-24. Ends March 26.

Vienna

The Bank für Arbeit und Wirtschaft. A large and varied exhibition of paintings and watercolours by George Elser, one of Austria's best known painters, is on show. Elser left Vienna during the War, lived in Manchester but was one of the few artists to return there. Ends April 20.

Secession. There is always some exhibition by Austrian artists on show here. But it is also

worthwhile to go downstairs and see Klimt's *Heavenly Frieze*, which has been restored to its original place. The Secession, home of Vienna's fine-arts exhibitions, has been wonderfully restored.

New York

National Academy of Design. The 164th annual juried exhibition includes 128 works. In accordance with a change in 1961, this show comprises works by academy members, alternating with open competition in even numbered years. Ends March 26.

Pierpoint Morgan Library. Master drawings borrowed from Holland's oldest museum, the Taylor in Haarlem, focuses on work by Michelangelo, Raphael, Giotto, Rembrandt and Guercino among 100 pieces from the 16th and 17th centuries. Ends April 30.

Museum of Modern Art. In advance of its arrival at London's Hayward Gallery in November, the first retrospective of the work of Andy Warhol since 1970 surveys all his work from the 1950s, covering the Campbell's Soup cans, silkscreens on canvas of Elvis, Jackie Kennedy, Marilyn Monroe and other movie stars, disaster paintings and

numerous self-portraits. Ends May 2.

Washington

National Gallery of Art. Cézanne: the Early Years. Already seen at London's Royal Academy and the Musée d'Orsay in Paris, the exhibition comprises 65 oils and 35 drawings showing Cézanne's proto-impressionist techniques from 1859 to 1872. Ends April 24.

Chicago

Art Institute. As part of a national tour, 67 rare ancient Greek sculptures, bronzes, and painted terracotta trace the development of the human form in art from the tenth to the fifth centuries BC. Ends May 7.

Tokyo

National Museum. Treasures from the Nijo Temple in Kyoto. This Zen temple was founded in 898, but most of its present buildings date from the 18th century. Closed Mondays. Staged House Museum. Exhibition of paintings by Kiyochi Kotomori, third son of the late 19th century writer, Lafcadio Hearn, who became a naturalised Japanese citizen.

Japan Folkcraft Museum. Komaba, East Meets West: ceramics and stonings by the two greatest potters of the 20th century, Bernard Leach and Hamada Shoji, who were lifelong friends. The museum is housed in a beautiful old farmhouse. Closed Mondays.

SALEROOM

BR profit from paintings

The British Rail Pension Fund's disposal of the works of art it bought during the 1970s continues apace. Yesterday at Sotheby's it off-loaded a half dozen British paintings, and showed a very nice profit on its gamble.

For example a picture by Arthur Devlin, the mid-18th century portrait painter to the gentry, of Mr and Mrs Robert Dashwood of Stanford Hall in Nottingham sold to Leger, the London dealer, for £308,000, a record for the artist. It was a substantial improvement on the £26,000 the Fund paid for it at Sotheby's in 1975 and sold for over three times its top estimate.

The highest price in a British picture auction which totalled £2,255,026, with 14 per cent unsold, was paid for a very rare oil painting by Richard Parkes Bonington of the Grand Canal in Venice. It went for £219,000, at the bottom of its estimate, to the dealer Felg, and could well be destined for export. Bonington, who died at the age of 27, only painted six oils of Venice, and this one was owned by Sir Robert Peel. Efforts should be made to keep it in the UK, even though the Pension Fund had loaned it to the Santa Barbara Museum in California.

London dealers were very active. Helm paid £187,000 for a Van Dyck portrait of Ann Carr, Countess of Bedford, which sold at Sotheby's in 1978 for £24,000, and Spink acquired a fine view from Richmond Hill

looking west by Leonard Kniff for £181,500, another artist record. It was painted in the early 18th century and there is a companion piece in the Orleans House Gallery in Twickenham.

A Gainsborough landscape of around 1763 more than doubled its top estimate at £140,000, to £240,000, another record. It was painted in the early 18th century and there is a companion piece in the Orleans House Gallery in Twickenham.

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Sotheby's, along with Knight Frank and Rutley, had been entrusted with the sale of one of the most popular small independent museums in the country — the London Toy and Model Museum at Craven Hill in Baywater. A price of £24m is expected for two mid Victorian houses and the contents, a collection of toys, from dolls to trains. The collection has been built up in the last decade and includes everything from 18th century dolls to model trains by German firms like Bing. The new owners will be expected to take on everything. The museum has almost a million, mainly young, visitors a year.

Antony Thornicroft

Booker Prize revalued

The value to the winner of the Booker Prize for Fiction has been increased from £15,000 to £20,000. The panel of judges for this year's prize will be chaired by the novelist, David Lodge.

The other judges are Maggie Gee, Helen McNell, David Proffitt and Edmund White. The winner will be announced on October 26 at a dinner at the Guildhall.

THURSDAY MARCH 9 1989



Michelle Pinn

and Michelle Pinn

which in 1982 (when she was 16) and finally in 1988. By this point she had become an odd, moody, and somewhat reclusive figure. She was a member of the 'Goth' subculture, and her dark, heavy-lidded eyes and pale skin were a perfect fit for the scene. She was a member of the 'Goth' subculture, and her dark, heavy-lidded eyes and pale skin were a perfect fit for the scene.

Nigel Ash

London provides the backdrop for the project. The project is a collaboration between the artist and the architect. The project is a collaboration between the artist and the architect. The project is a collaboration between the artist and the architect.

Martin G

m painting

the most west by London. The project is a collaboration between the artist and the architect. The project is a collaboration between the artist and the architect. The project is a collaboration between the artist and the architect.

Antony Thomas

lived

the project is a collaboration between the artist and the architect. The project is a collaboration between the artist and the architect. The project is a collaboration between the artist and the architect.



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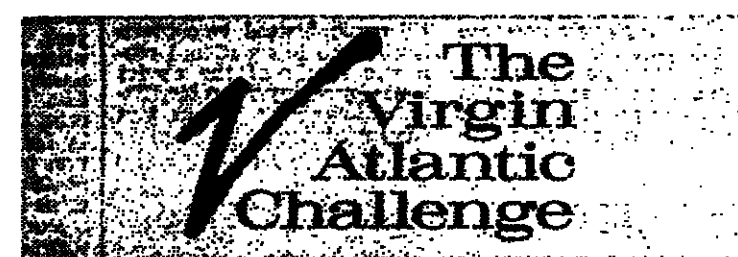
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Thursday March 9 1989

Lure of trade management

FACED WITH failure to contain the US trade deficit and worried by loss of competitiveness against Japan and other East Asian suppliers, opinion-leaders in the US are increasingly tempted by the notion of managed trade. The latest evidence of the trend comes from a report by the influential private sector, the Advisory Committee for Trade Policy and Negotiations. The Administration should, it suggests, identify sectors where US companies are competitive on a worldwide basis, but are unable to penetrate the Japanese market. Thereupon, it should negotiate "appropriate" import levels into Japan, under threat of sanctions.

The report is dressed up in a lengthy analysis of the macro-economic dimensions. But it is its worrying conclusions on managed trade that deserve to be taken seriously by the world at large, even though Mrs Carla Hills, the new US Trade Representative, has expressed disquiet for them.

There is a deep fear in the US that Japan's economic success, symbolised in its trade surplus, is a threat to US leadership and even its national security. This obsession is set to continue even though specific trade frictions between the two countries have recently abated.

Piecemeal hammering

The Reagan Administration tried to deal with the "Japan problem" by hammering away at identifiable trade barriers piecemeal. Since there is no mileage left in this approach, the report concludes that the Japanese must be told to change their culture and overcome their aversion to imports.

The demand itself is indefensible. The purpose of liberal trade is, after all, to allow people to satisfy their desires the most fully, not to compel them to change those desires to suit another country's convenience. The idea is no less disturbing at the practical level. Perhaps out of misplaced politeness, Japanese negotiators sometimes indicate acceptance of an import target, as happened in the case of semiconductors. Such an agreement is worthless in practice, however, because the Japanese Govern-

ment is unable to deliver. Japanese acceptance of such targets confirms the fantasy that Japan is a planned economy, failure to meet the targets merely confirms suspicions that they cheat.

The authors of the report argue, disingenuously, that all countries would be allowed to benefit from Japan's agreement to open its market to imports. In practice, the quantitative targets for imports would be in response to US pressure. To the extent that the Japanese authorities are able to influence imports at all, they are bound to give the US the first slice of the cake, leaving the rest of the world to scramble for the crumbs.

Conflicts in Gatt

Experience in the semiconductor field has already demonstrated that tinkering around with formulas for market access leads to frustration and conflicts within the Gatt. The result is to endanger the operating relationship with Japan on the macroeconomic issues, quite apart from setting a bad example to the European Community.

As the report itself states, the greatest single contribution to a reduction in the bilateral trade deficit would come from halving the US budget. This, the authors admit, is unlikely, which is why they recommend alternative specific action on trade. The logic is extraordinary. Being unable to solve the underlying problem, the symptom - the trade deficit - is blamed on the unfair practices of trading partners. Thereupon a solution is offered that is most unlikely to work, but is certain to endanger the multilateral trading system.

One of the most influential books on the Japanese "threat", Trading Places by Clyde Prestowitz, alleges that the US has allowed Japan to surpass it as an economic power. If the report's recommendations for the pursuit of a bilateral approach to managed trade were accepted, the US would, indeed, be trading places, but not with Japan. The US would, instead, be converting to the international economic ideals of the Soviet Union, precisely when Mr Mikhail Gorbachev has at last renounced them.

China's tactics in Tibet

THIS WEEK the Chinese have been behaving like the worst of colonial ogres, shooting down unarmed civilians and sending out nightly squads to pick up anyone suspected of taking part in the riots in the Tibetan capital, Lhasa. Over the past two years the Chinese have regularly responded to pro-independence demonstrators carrying only flags or pictures of the Dalai Lama with shoot-to-kill firing.

In the past such protests have been followed by brutal security sweeps through the city. When Lord Ennals, the British parliamentarian, went to Tibet on a fact-finding mission last spring, he was given horrifying evidence of police torture of suspects. With Lhasa to be closed to foreigners tomorrow following the imposition of martial law, there is no reason to think China's security forces will use more palatable methods. Indeed, witnesses in the Tibetan capital said yesterday that troops were massing outside the city, ready to wage in as soon as the last foreigner leaves.

Barbaric behaviour

Hitherto Peking has been largely immune from criticism for this barbaric behaviour. It is now more than time for the international community to persuade the Chinese leadership to make some effort to restore human rights. The Chinese could, at least, be pressed to stop stalling over plans for discussions with the Dalai Lama on his proposals for genuine Tibetan internal self-rule under a Chinese umbrella.

Since these proposals represent considerable movement away from the traditional Tibetan claim to full independence, the Dalai has made a realistic and statesmanlike offer which should not be ignored. While several Western governments, including Britain and the US, have in the last few days made statements deploring the violence and urging Chinese talks with the Dalai, this is not enough.

It is unthinkable that if, for example, Soviet police had shot down citizens of the Baltic republics in similar protests, the Western response would have been so mild. Less than two weeks ago, when China's

best-known dissident, the scientist Fang Lizhi, was chased away by police from President Bush's dinner in Peking to which he had been invited, the American protest was muted in the extreme.

Blaring propaganda

For all the blaring propaganda to the contrary, Tibet has never truly been part of China. On occasion, Chinese Emperors exerted influence in Lhasa, and that is all. The Tibetans are separated by culture, religion, lifestyle and language from the Chinese, who are in Tibet by force of arms. Peking has not even kept the 1950s agreement which specified Tibetan semi-independence.

In nearly 40 years as an occupying power, the Chinese record has been deplorable. Numerous Tibetans have died at their hands, either through slaughter after resistance to Chinese forces or from starvation caused by Chinese ignorance. While it is true that everyone suffered in China under the devastating Cultural Revolution, no one suffered as much as the Tibetans who saw almost their entire religious and cultural heritage destroyed. Their traditional agriculture was ruined by the application of extreme Maoist ideas.

While there has been some improvement in the last ten years, Chinese chauvinism means that Tibetans are second class citizens in their own country. What little development has taken place has been mainly for the benefit of incoming Chinese or to supply raw material such as timber to China proper, a process which is damaging Tibetan ecology.

There is more to the Tibetan tragedy than the rape of a distant land. After 1997 Hong Kong will revert to Chinese sovereignty. It will be open to China to exploit the former British territory just as it has done in Tibet, and similarly to crush dissent. Western governments, especially the British, should at least insist that China behaves with minimum decency in its present colonies before it takes on another.

Stephen Fidler assesses US policy on Third World debt

The Baker plan revised

The US Administration's review of the Third World debt issue, currently under way, will produce no grand new scheme. Unless, however, it is only to scratch the surface of a worsening problem it will have to change some key assumptions of the Baker plan, the US approach to the problem since 1985.

The Baker plan's aim was to bring about growth through economic adjustment, partly financed by new credits from commercial banks and stepped-up lending from the World Bank. The scale of funding needed to finance growth never arrived. There is now virtual unanimity that the strategy must be overhauled: the legacy of debt crisis management has been a more stable international banking system but tragic weakness in many of Latin America's fragile democracies.

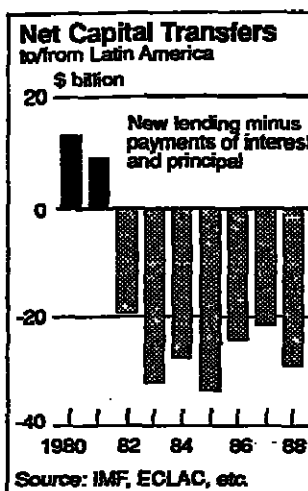
For political reasons, however, any new initiative will have to be presented as an extension of the Baker principles. Mr David Mulford, the Treasury's under-secretary for international affairs, who is in charge of the policy review, has already promised the continuation of the Baker plan's country-by-country approach. Any beneficiaries of a new approach - as of the existing strategy - will be those debtors that agree to economic conditions laid down by the International Monetary Fund and the World Bank.

Given the failure over the last four years for US thrusts to reduce the debt burden, the new approach is more unlikely than ever to require funds from Congress. And the administration does not believe it is in a constitutional position to order the banks to make concessions to ease the debt burden. According to one banker, this means the US has "promised not to say the F-word": forgiveness.

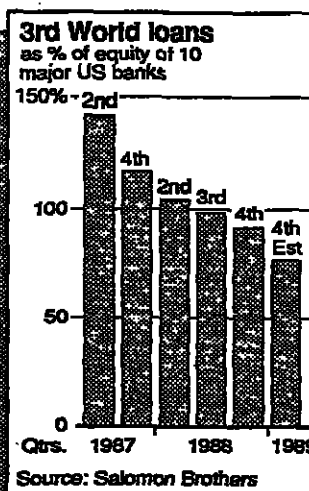
That leaves voluntary participation by banks as the only way to reduce the crippling burden of debt. This involves encouraging banks to recognise that their loans are not worth 100 cents on the dollar, reversing a policy which has been aimed at maintaining the appearance of quality in bank portfolios.

Voluntary debt reduction accelerated significantly last year. It is unlikely, however, without new impetus to make such reductions, that the \$1.2 trillion of developing country debt, \$450bn of which is owed by Latin America. Debt reduction techniques have resulted in \$26bn of debt relief since the crisis began (\$15bn in 1988).

Much has resulted from debt restructuring by private companies in Mexico, of which there remains little to do. Most of the rest has been through debt-to-equity swaps - most successfully, in Chile - in which foreign creditors exchange discounted sovereign loans for currency to buy



Source: IMF, ECLAC, etc.



Source: Salomon Brothers

equity in new or existing companies in debtor countries. Brazil had an active programme in 1988 - debt reduction there estimated to have amounted to \$80m last year - but in January it suspended debt-equity auctions. This is one symptom of a reaction against debt-equity swaps in Latin America, where they are often politically unpopular. In future, the focus of debt reduction will have to lie elsewhere.

A new US plan is likely to offer further encouragement to debt buybacks. In their simplest form, these entail debtor countries buying back their debt at a discount in the secondary market. The problem is that buybacks require reserves, which most debtor countries do not have, or donations, to which most countries do not have access. A buyback last year by Chile was financed by windfall earnings from high copper prices; one for Bolivia by government donors anxious for cooperation in stamping out the cocaine trade.

One alternative which does not require reserves is the so-called debt-for-debt swap, in which old loans are exchanged at a discount for bonds carrying a lower face value or lower interest rates. In the case of Mexico, for example, JP Morgan arranged an issue of 20-year bonds using zero-coupon US Treasury notes as collateral; and there were Argentine exit bonds in the Argentine debt package of 1987 and that of Brazil in 1988.

Unfortunately, banks are not interested in swapping loans for equity in debtor countries. They want greater security (or a quicker exit). The most efficient way to achieve greater security appears to be some form of official guarantee, possibly by the World Bank, for the replacement bonds. One problem with the Mexico/Morgan deal was that the collateralised principal made up only 17 per cent of the bonds' total present value. More attractive to banks, and an efficient option for the World Bank, would be a rolling guarantee of the first two or three years'

interest payments. There are common problems, however, to all these attempts at voluntary debt reduction. The first is the so-called free rider problem, which means that creditor banks that do not participate in a deal benefit none the less from the participation of others. Free riders have plagued attempts to arrange new loans for debtor countries and could also hinder voluntary debt reduction.

A second difficulty is that reducing the debt burden alone does not, unless the reduction is really big, ameliorate the current difficulty - the huge resource flows from the highly indebted countries, more than \$30bn in 1988.

Commercial bankers in the US say this can be addressed by the making of new loans through a "menu of options" of different types of lending. This menu, which recognises the increased diversity of interests of lending banks, was seen in its most highly developed form in Brazil's big financing package last year. It would be more effective if new loans could be differentiated as senior or superior to the old. However, the "new money" approach will inevitably be weakened by any encouragement to banks to write down debts.

Bankers in Europe and some academics say that what debtors really need is to capitalise their interest payments. US banks would suffer from relatively hard accounting and regulatory treatment of such arrangements, but that could be softened. More fundamental is the fear that once a country was granted interest capitalisation, it could easily increase unilaterally the proportion of interest treated in this way.

Furthermore, interest capitalisation runs directly counter to debt reduction, potentially leading to rapid growth of debt burdens. And, by pushing up interest rates further, in the meantime, the clock ticks on in Latin America, where the debt issue could tip the country's new democracies back over the brink.

BOOK REVIEW

In the view of the President

EUROPEAN DIARY
1977-81
By Roy Jenkins
Collins, £25

This diary lets drop more big names than deep insights. But since there are so many of the former, there is plenty of scope for the latter. The reader should not be disappointed.

As President of the European Commission, Roy Jenkins saw more of Europe's leaders than they did of each other. In those days (1977-81) heads of government held three summits a year (now it is a more sensible two), and a Commission President has a major part to play in travelling to national capitals, setting up these meetings and gathering together the "pieces afterwards". The Commission presidency was not then the power that Jacques Delors has since made it, but it still gave the best all-round political view of the Community. Jenkins was right to decide from the start on an early exploitation of this vantage point, though only he can judge whether his role as diarist interfered with his role as diplomat.

Many will come to this time wanting to know more about the birth of the European Monetary System, a bonny bouncing boy brought into the world 10 years ago this month under the combined parentage of Jenkins, Helmut Schmidt and Giscard d'Estaing. These readers will be a bit chagrined to discover that the diary sheds no fresh light on why Jenkins decided in mid-1977 to try to relaunch monetary union, going public on it in October of that year in his Florence speech. Jenkins confirms that Schmidt's conversion to the EMS in spring 1978 was due to President Jimmy Carter's neglect of the sliding dollar. But Schmidt's contempt for Carter is hardly news, nor even then.

However, there are echoes of 10 years ago that are of interest today. Jenkins observes that the EMS plan moved fast "because heads of government provided the direction and the will, while central bankers handled much of the detail. Might that recipe work again, with central bankers forming a majority on the Delors committee which is due to report next month on concrete steps towards economic and monetary union?"

What set the EMS rolling was the Giscard-Schmidt axis on which the Community used to pivot. Jenkins benefited from this Franco-German partnership, but not without making some accurately caustic observations on it. He recalls his advice to Margaret Thatcher, the new UK Prime Minister, to "try to break up the endless exhibition walk to pivot - Jenkins benefited from this Franco-German partnership, but not without making some accurately caustic observations on it. He recalls his advice to Margaret Thatcher, the new UK Prime Minister, to "try to break up the endless exhibition walk to pivot - Jenkins benefited from this Franco-German partnership, but not without making some accurately caustic observations on it. He recalls his advice to Margaret Thatcher, the new UK Prime Minister, to "try to break up the endless exhibition walk to pivot - Jenkins benefited from this Franco-German partnership, but not without making some accurately caustic observations on it. 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ECONOMIC VIEWPOINT

Financial strategy's porcupine destiny

By Samuel Brittan

Economists and journalists have called on the Chancellor of the Exchequer for a clear statement of monetary policy in his Budget speech. Sometimes the demand is for a restatement of the Medium Term Financial Strategy (MTFS) which Nigel Lawson took a lead in launching when Financial Secretary under Sir Geoffrey Howe in 1982.

These calls ought to carry a health warning. For a wrongly formulated restatement would do much more harm than no restatement or continuing to muddle through.

It is virtually useless for commentators and advisers to urge their own favourite formulations. If these do not work, this will be grist to their mills. For they can go on suggesting revised ideas in future years while the Chancellor is left, as he is now, with the MTFS and its principles of the MTFS and thus explain the accompanying porcupine chart.

Like most other innovations of the present Government, the roots of the MTFS go back to earlier periods. Moreover the strategy has a fiscal as well as a monetary aspect. The fiscal aspect goes back to none other than Lord Plowden, who chaired a committee which recommended a forward-looking public spending strategy stretching over a five-year period.

The early projections had two major drawbacks. First they were in cash terms, not in real terms. Second, expenditure plans were originally set not against tax revenues but against projections of "real resources".

An initial aspect of the MTFS was therefore simply to put expenditure projections, in cash terms, side by side with revenue projections together with some objective for the overall balance of the Budget.

The fiscal aspect has been an unending success. Officials did "get their sums wrong", as they overestimated deficits and underestimated surpluses. But on the whole, in a private organisation for benign errors.

The object of the monetary side of the MTFS has been to state monetary objectives for more than one year ahead. At a minimum this keeps the Government and public minds focused on the need to carry out long-term inflation over a longer period so that it comes down, if not literally to zero, at least to a low creeping rate.

There was a more specific desire to affect expectations. If employers and unions expected increasing downward pressure on inflation in the years ahead, they would, it was hoped, eventually adjust their wage and price behaviour accordingly. Thus the Government's counter-inflationary objectives could be achieved at a smaller cost in jobs lost and output forgone than if business merely found to its surprise that monetary policy

continued to be tight.

As we know, the monetary side proved far more difficult. Because of both financial innovation and the effects of economic change it became extremely difficult to predict money holding habits or the velocity of circulation. There have been no less than six restatements of either the aggregate or the target ranges. No wonder the MTFS did not succeed in influencing expectations and inflation came down unaided in the early 1980s due to the brute facts of recession and an overvalued pound.

The various monetary targets are often known as intermediate objectives, because there is an underlying aim that they have all been designed to serve. This aim has been to provide what Nigel Lawson and his chief economic adviser, Sir Terence Burns, call a "nominal framework". They mean a growth of spending in cash terms sufficient to support real growth but not to accommodate inflation.

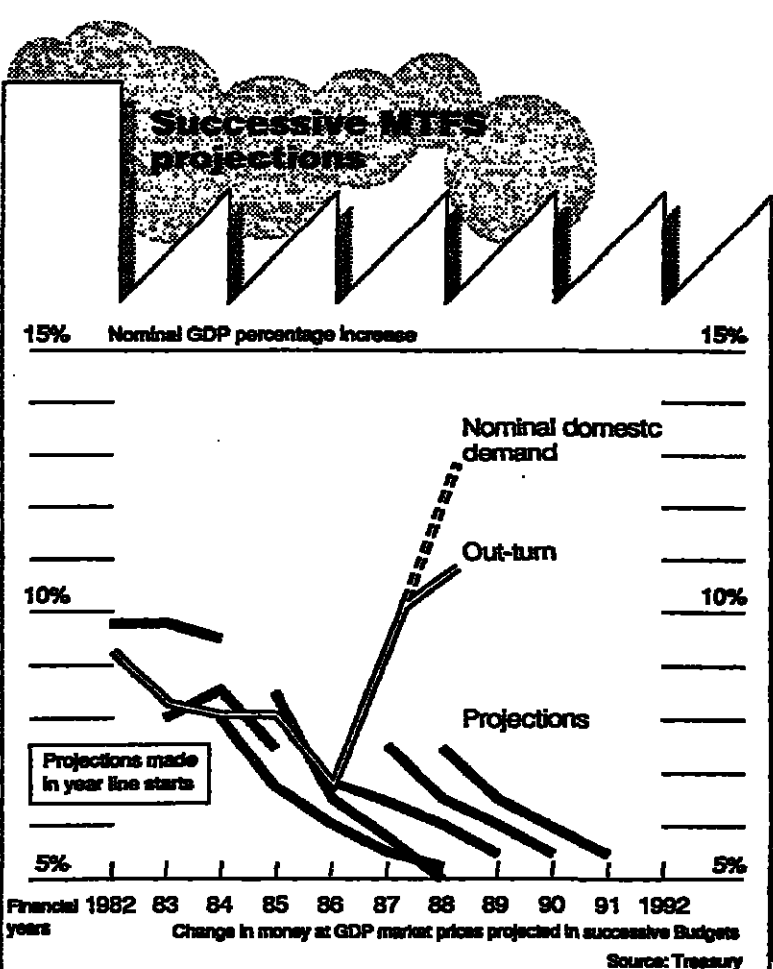
This underlying aim is normally best stated in terms of Nominal GDP. This is simply gross domestic product in current money without any attempt to deflate it by a price index. It also happens to equal the money supply (any measure of it) times its velocity of circulation.

An objective for Nominal GDP has superior logical status to intermediate monetary targets, as I argued in *How To End the Monetary Controversy* (first published in 1981 - the last time I had any specific influence on policy). Focusing on Nominal GDP is the equivalent of stating one's destination - such as Glasgow - before becoming bogged down in arguments about the best roads to take.

Projections for Nominal GDP have indeed been given in the Red Book since 1982 and were implicit before, although they have never quite obtained target status.

In the circumstances of the 1980s any reasonable path for Nominal GDP has had to be downward sloping until it reaches some rate - such as five per cent per annum - which leaves room for only modest inflation at the end of the period. The result of monitoring projections against outcome is the porcupine-shaped chart.

Two key features emerge from the chart. First the projections have been continuously pushed further ahead. The aim of 5 per cent, or 5 1/2 per cent, Nominal GDP growth which was to have been achieved in the present financial year has been repeatedly



postponed - in the last Budget until 1991, and presumably it will be postponed further next Tuesday.

Secondly the objectives themselves have, after the first year or two, been much more frequently overshoot than undershot. At first the process was relatively benign as the overshooting reflected higher real growth rather than more inflation and some adjustment to take into account supply side improvements was indeed reasonable. But in 1987 and 1988 the overshoot has been enormous and has had a high inflationary as well as a real growth component.

When the balance of payments is deteriorating rapidly, Nominal GDP growth itself understates the growth

of spending because it excludes imports. For 1988 alone I have therefore plotted one additional measure - Nominal Domestic Demand, which includes spending on imports as well as home products. This shot up to no less than 14 per cent in 1988, indicating inflationary pressures deflected into the payments deficit.

It is most important for the critics to avoid going over the top. Nominal GDP aims are guidelines over several years, not a straitjacket. Indeed a completely steady path would probably be undesirable. For, as the great analyst of capitalism, Joseph Schumpeter, observed, growth proceeds in fits and starts. Indeed he shocked some of his readers in pre-1914 Vienna

by saying that inflation was a necessary component of a wave of innovation. He wrote, however, against the background of a Gold Standard which guarded against any inflationary take-off and ensured that years of high inflation were offset by years of low inflation or even falling prices.

The contemporary moral is that the need for some sort of assurance that breakthroughs, such as the one shown in the chart, should be quickly spotted and reversed.

Where does the exchange rate fit in to the MTFS? In two possible ways. It can be an intermediate indicator to be observed along with the monetary aggregates and all other available evidence. This, indeed, is how Treasury officials have seen it most of the time. A more ambitious aim with which the Chancellor himself has played, especially when the D-Mark was closely shadowed during 1987-88, was to go further and use a currency link with a sound money country, in this instance Germany, as an anti-inflationary anchor. This is at its most effective when part of a published and known framework, whether the 19th century Gold Standard or the EMS today, backed by the commitments of several countries.

The more *ad hoc* link forced on the Chancellor by the Prime Minister's opposition to the EMS was not strong enough to prevent an inflationary wave emanating from outside the traded goods sector in the mortgage market and in non-traded services. Even so, it is inconceivable that sterling can remain anywhere within even the broadest target ranges unless the spending trends shown in the chart are soon reversed.

If the UK were on an exchange rate standard - for example if it were in the EMS with a target objective of not depreciating against the D-Mark by more than 2 per cent per annum on average - the nature of this standard would itself suggest an appropriate long-term path for Nominal GDP.

Even if a British MTFS were stated entirely in terms of fiscal objectives and the exchange rate, Nominal GDP would come in at an international level. The central bank of the anchor country would need to monitor its economy's own Nominal GDP to ensure that its policies were neither too tight or too loose; the Bundesbank does this without quite admitting it. In a European Monetary Union there would need to be an overall nominal GDP objective for the Community.

The practical upshot is that a British MTFS designed to withstand financial shocks and surprises would highlight both exchange rate and Nominal GDP objectives in some combination. These would have to be revised in the light of events and actual progress. But they would be knocked about less than an MTFS couched in the technocratic monetary target language preferred by most of those who want a restatement.

If that is the only prospect, I would much rather have no restatement and the usual obscure official prose designed to keep options open or paper over cracks between the Prime Minister and the Chancellor.

LOMBARD

Of animals and wise men

By David Thomas

WHEAT SHOULD Britain do with a university department which (a) has one of the few research teams of world class in its field, (b) generates much more research income than comparable departments in other universities, (c) has 10 students knocking on its door for every place it offers and (d) has no unemployment among its graduates?

The answer appears obvious to the people who plan Britain's universities: close it. This was the fate suggested earlier this year for Glasgow University's veterinary school, a proposal which has stirred up a storm in Scotland, but only the weakest of ripples south of the border.

Predictably, the closure's opponents have waved the Scottish card, bellowing dire warnings about English bureaucrats trampling over one of Scotland's national assets. Yet the issues run deeper than the proposal highlights the failings of the current university planning regime even more starkly than the well-documented problems of more glamorous subjects such as philosophy.

The trouble stems from a report published in January by a University Grants Committee working party on veterinary education, one of a series of UGC subject reviews. The working party saw the need for four veterinary centres in Britain, Edinburgh, Liverpool and London. Glasgow would go and Cambridge's department would be downgraded as a result.

Oddly, the UGC subject reviews are being carried through in the middle of considerable uncertainty about the universities' future. Education ministers are busy articulating a vision of a brave new free market future for higher education. The UGC, meanwhile, is rationalising university departments in centrally determined decisions which will circumscribe the provision of many subjects well into the next century.

At issue are two different models of how the universities should be governed: wise men versus wise markets. Yet the case for closing the Glasgow school seems weak on either model.

Wise men: Sir Ralph Riley,

chairman of the vet review and a former deputy chairman of the Agricultural and Food Research Council, was told to plan for a maximum annual throughput of 336 vet students, 10 per cent above the latest official demand forecast for vets issued in 1985.

He concluded that each school should have at least 36 lecturers in order to teach the full sweep of specialisms. From there, it was a matter of simple arithmetic to calculate that the country had room for just four vet schools. Throw in the need for a regional spread of facilities and one of the Scottish schools becomes vulnerable.

So far, so defensible. Yet the case is curiously incomplete. No one would guess from the Riley report that performance indicators, ability to win research contracts and measures of student demand are all the rage in the universities.

Nowhere does Riley attempt to compare the academic quality of the vet schools. One of the few references to such factors is that at Glasgow "the pathology and parasitology departments have large research programmes and are of international repute."

Wise markets: in any case, manpower forecasts seem too fragile a vessel to bear the strain of determining the future of Britain's veterinary education.

Annual demand for vets in the 1990s could range from 140 to 633, depending on factors such as the growth in pet ownership and the number of women coming out of vet schools, according to the Institute of Manpower Studies at Sussex University.

So here is an excellent chance for education ministers to flesh out their talk about markets. Unlike teachers or doctors, vets are firmly part of the private sector: more than four fifths earn a tidy living through private practice.

Ministers truly committed to the market would let more people go to vet school: an oversupply would drive down fees for the nation's farmers and pet owners. If ministers are worried about picking up the tab for uncontrolled expansion, they should insist on vets paying back part of their education once in employment.

LETTERS

Industry and education

From Mr E. G. Unwin.
Sir, I read Michael Prowse's article on the international baccalaureate (March 2) with great interest.

My son, now starting his two years for A-levels, has found the pathway for those students who are of A-grade standard at both English and maths a very stony one indeed.

He can do these two subjects together, but only at the expense of a complete change of teachers and group after the first year. The school - a top academic public school - has made no adequate provision for children who have this joint ability.

But, who can blame the school? It has to organise itself efficiently for university entrance. Besides, what top university is calling for these sorts of minds? To pick up the points, what university will carry through - or even welcome - the start which the baccalaureate diploma gives? The university world is so singular - so singular - that

I believe that only orchestrated pressure from commerce and industry will cause perceptible change. The answer could lie in the CBI and other interested bodies getting together and, instead of producing reports and recommendations to the Government, spending money in a campaign to bring direct pressure on the universities to improve their education.

For too long the scene has been one of Government hand-wringing ("The great education debate") or ineffectual attempts to change the climate of opinion in our slow-moving university minds. If our competitors want recruits trained to be both literate and numerate, then it is time for them to apply pressure and provide carrots directed towards achieving this end.

At the moment, it does not get any such trained graduates. Is it not time for industry to deal direct?

E. G. Unwin
Cochford Cottage,
Cochford, Berkshire.

France's economic adjustments

From Mr David Flanagan.

Sir, Your article, "Adjustment in France" (March 2), congratulates the French economy on its recent successes in growth, control of inflation and the corporate sector. Two clouds on the French economic horizon are identified, however, relating to the weakness of the structure of manufacturing industry and the rigidity of the labour market.

Faster growth of imports than exports of manufactured goods is certainly a matter of concern for the French authorities. This situation is largely due to two factors. First, the recovery of demand following the difficult years of the early 1980s inevitably led to a surge in imports. It is not necessarily the case, however, that this short-term effect will develop into a long-term problem. Second, it is important to recognise that France's policy of economic openness and internationalisation may have required, and may continue to require, considerable import penetration before a position of comparative external equilibrium is reached. This process culminates in 1990 with the dismantling of the last exchange control mechanisms.

To consider the side effects of France's trading position of these developments as a structural weakness in the economy may not be entirely realistic.

Labour market rigidity is thought to represent a continuing threat to the French corporate sector's profitability unless addressed urgently. The French authorities, however, appear to have recognised this vulnerability with the gradual reduction of employers' contributions as part of the employment plan of last year. The increase in the contributions of individuals to social security which allows this change may also contribute to a moderation of consumption growth.

The adjustments in the problem areas of trade and labour conditions already appear to be under way, therefore, and their success in ensuring France's continued economic progress may yet remain to be seen.

David Flanagan
181 Shepherd's Bush Road, W6

An unwelcome bid threat

From Mr E. G. Unwin.

Sir, I was appalled to read the article by Hugo Dixon (March 2) concerning Hoskyns's attitude to GEC-Siemens and Plessey and would like to put the record straight.

The offer document from GEC-Siemens has made no reference concerning their intentions with regard to Hoskyns. It was against this fact that I refused to answer questions regarding their intentions. In

no way can this be taken as support for the GEC-Siemens bid threat.

To date, Plessey has honoured all their commitments to Hoskyns and, together we regard the bid threat as totally unwelcome.

E. G. Unwin
Hoskyns Group plc
Hoskyns House,
130 Shaftesbury Avenue
London W1

The realities of the railways

From Mr Thomas Whittle

Sir, If, as David C. Hawkins asserts (Letters, March 2), the private car is to replace the very low seat-hour utilisation, why is it that public (rail) transport needs to be subsidised? Despite very heavy seat-hour utilisation at rush hours, Mr Hawkins may find that British Rail has a low average seat-hour utilisation throughout its system.

As much of the capital cost

of these commuter networks has been amortised or written off, surely BR and London Transport should be able to pay its way without help from ratepayers and taxpayers.

Perhaps BR should face reality and look at its own under-utilised facilities. A privatised rail system would have to do so.

Thomas Whittle
19 Kildoon Drive
Maybole, Ayrshire

Incentives for Northern farmers that pull the South down

From Mr Clive Robinson.

Sir, Professors Torgemann and Jelling are to be congratulated on their attempt (World Trade News, February 14) to find the common elements in the EC and US positions which could lead to progress in the stalled GATT talks on agricultural trade. The blind spot in their article is the implication that the principal victims of distorted world farm trade are the farmers and national treasuries of the industrialised North.

The people who stand to lose most from a continuation of the dumping war in farm products are small farmers in developing countries. This group,

numbering some 1.4 billion (compared with 10 million farmers in the EC and 3.4 million in the US), does not rate a mention in your correspondents' article.

It is not simply export subsidies, which cost Washington and Brussels so dear, but subsidised farm exports which threaten the livelihoods of many Third World farmers. Low world prices brought about (until the recent US drought applied a brake) by export subsidies have made it too tempting for developing countries to accept cheap food imports rather than provide more expensive incentives to their farmers. The result is not

just lower Third World production but a catastrophic loss of income in the rural areas where 80 per cent or more of the people depend on farming.

Agreement in the Uruguay Round is both possible and urgently needed. If it is to help the majority of the world's farmers, it must put an end to policies of incentives to Northern farmers to drive their poorer Third World colleagues out of their own markets. It must therefore eliminate export dumping and the export subsidies which fuel it. The EC is right to insist on continued CAP protection for its smaller farmers but should find ways of achieving this (quotas and

other supply management mechanisms) which limit EC agriculture to its own consumption needs. The "long-term goal of bringing agriculture fully into GATT" must include effective anti-dumping provisions. GATT accords must also ensure that indebted agricultural economies in the Third World can continue to restrict cheap food imports until they have achieved at least the level of self-sufficiency enjoyed by European farming.

Clive Robinson,
Liaison Committee of
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European Communities,
PO Box 100, SE1

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FINANCIAL TIMES

Thursday March 9 1989

EARTH MOVING EXPERIENCE
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US budget stalemate: no news is bad news

Slow decision-making puts pressure on the financial markets, reports Peter Riddell

US budget discussions are heading for stalemate. Amid all the furor over the Tower affair, the debate on how to reduce the federal deficit has received little public attention in the past two or three weeks. But in this case no news is bad news.

On Tuesday, Mr Richard Darman, budget director, appealed for early, high-level talks, saying that a stalemate brought the economic risk that rising interest rates might cause the economy to founder. In this he was echoing last week's warning to Congress by Mr Alan Greenspan, chairman of the Federal Reserve, of his fear that "you won't move as rapidly as you ought to."

The budget procedures are well under way. Senate and House committees have been busily holding hearings. The Democratic congressional leadership has also been continuing exploratory meetings with the Administration about when and how formal talks might occur.

Yet no decisions have been taken. The budget timetable, and the financial markets, are pressing. Key dates have been set by the Balanced Budget and Emergency Deficit Control Act of December 1985 (more familiarly known as Gramm-Rudman-Hollings or GRH) which laid down procedures to force Congress and the Administration to tailor spending and tax decisions to the overriding aim of gradually eliminating the budget deficit.

The deficit reduction targets are based on forecasts of economic activity before the relevant year starts. These tend to be optimistic since no administration is likely to want to be gloomy about output and unemployment. Moreover, once the fiscal year has started, there is no drawback for over-



Darman: echoed warning

shooting the deficit. The record is, to say the least, uninspiring, with the deficit always put off until next year.

In only one year, fiscal 1987, did the US come remotely near the GRH target. As Mr Stanley Colander, director of the Federal Budget Policy Unit at Price Waterhouse in Washington, points out in his comprehensive "Guide to the Federal Budget" (published by the Urban

COUNTDOWN TO OCTOBER

- January 8: President Reagan's final budget.
- February 5: President Bush's revised budget.
- February and March: Hearings by Senate and House committees and exploratory talks between Congressional leaders and Administration.
- April 15: Non-binding deadline for both Houses to produce, and agree, budget resolution setting out instructions to committees for spending and tax changes in 21 different areas.
- June 15: Congress due to complete legislation reconciling spending details and totals.
- August 15: President's Office of Management and

Budget (OMB) and Congressional Budget Office make separate estimates of deficit.

- August 22: President issues initial sequestration order cutting spending if, after taking account of Congressional spending plans, new deficit estimate is above GRH target (as in text), with \$10bn margin of leeway.
- October 1: Start of fiscal year, and initial sequestration order takes effect.
- October 15: Revised estimate of deficit and final sequestration order from president.

Source: Colander, *The Guide to the Federal Budget*.

US FEDERAL BUDGET DEFICIT (\$bn)

Fiscal Year	GRH (1985)	GRH (1987)	Bush Budget
1986	171.9	221.2	221.2
1987	144.0	149.7	149.7
1988	102.0	144.0	155.1
1989	72.0	136.0	170.2
1990	36.0	100.0	94.8
1991	0.0	64.0	64.2
1992	-	28.0	30.6
1993	-	0.0	-2.5

(Initial figures equal a surplus)

Source: Office of Management and the Budget

Institute), the 1987 performance reflected a once-and-for-all boost to revenue from the 1986 tax changes and from asset sales, which are now not allowed to be counted in the GRH target.

This year even Mr Darman has had to concede the optimism of some of the projections, especially over the cost of reducing the savings and loans industry. The latest rise

in interest rates casts doubt on official assumptions of a sharp fall in rates over the next three years, coupled with 3 per cent plus economic growth. Any deviation adds substantially to the size of the deficit.

The immediate stumbling block has been the "black box" of \$36bn of domestic discretionary spending which is not being adjusted for inflation to

produce savings of more than \$10bn. The Democrats have been reluctant to start talks without more details and last week Mr Darman was forced to rescind the proposals of the Reagan Budget of January 9 as a starting point for the negotiations.

Mr Leon Panetta, the adroit chairman of the House budget committee, has expressed confidence that the House version of the budget resolution setting overall guidelines should be available by the April 15 deadline. But the Senate version is unlikely to be ready on time.

Even though there may not be much time lost, there is still likely to be a gap between the Democrat-controlled Congress and the Administration. On Tuesday, Mr Dan Rostenkowski, chairman of the Ways and Means Committee, listed several proposals, including Medicare cuts, which he believed would not pass Congress.

The key dates will be in August and September after the Administration's revised economic forecasts which, on current trends, will show that more needs to be done to cut the deficit. So, not surprisingly, there has been increasing talk in recent weeks about invoking the sequestration procedure - which Mr Rostenkowski has said is preferable to the Bush Budget.

Sequestration provides for mandatory across-the-board cuts to meet the deficit target. These are divided evenly between defence and domestic programmes (with certain protected areas in both), which would mean a tighter squeeze on the Pentagon than under the Bush Budget.

The manoeuvring is likely to continue for some months, unless a crisis in the financial markets forces the pace.

The high cost of tackling Tiny

It has become all too clear that in taking on Lombar, Mr Alan Bond made a major strategic error. Even if he finds a buyer for his stake at the asking price - which on balance seems unlikely - he will have made a mere 2 per cent on the transaction. Perhaps more important, by rousing the street-fighting instincts of Mr Rowland, he has brought on himself attacks of such pointed ferocity that his reputation as a serious financier may never be the same again.

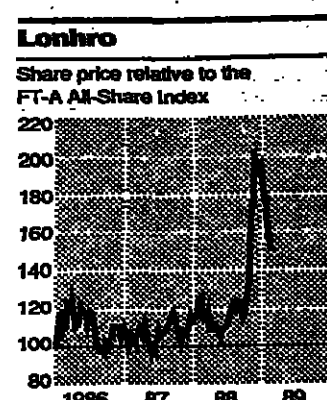
The extent to which Mr Bond is a forced seller is unclear, and will doubtless stay that way. What is clear is that he is locked into a gamble rather similar to that of Mr Pat Goodman with RHM. Unable to make headway with his stake or find an immediate buyer, he is obliged to declare an auction, in the knowledge that if that fails he will be in the worst of possible worlds: obliged eventually to dump on the market an overhanging stake in a company which he himself has elaborately shown to be proof against takeover.

If so, the question arises of what Lombar is worth on fundamental grounds. The market has convinced itself that the break-up value is at least \$5 a share, but if the company is bid-proof, that hardly matters. At 34p, the multiple is still in line with the market - that is, vastly higher than before Mr Bond appeared. It does not follow that it would drop back to where it was: battles of this kind have a way of drawing the market's attention to merits previously overlooked. And with the yield at 6 per cent, there is protection in the fact that it must at some point be worth Lombar's while to buy the stake in.

And meanwhile, what of Allied Lyons? Like Lombar, it is too big and well-defended to be within Mr Bond's reach. But his 11 per cent stake is worth \$400m, which would doubtless come in handy - even if the situation is complicated by the debentures which he has issued against part of it. The problem lies in finding someone with \$50m to spend; though in structural terms at least, Allied looks custom-built for the ambitions of Messrs Goldsmith and Rothschild.

BICC

BICC may have been a slightly late arrival on the British industrial transformation scene in the 1980s, but it has since left its image as a laggard



far behind. Indeed, in one of the market's more improbable reversals, BICC now looks if anything rather too 'trendy' than too dull. The catalogue of its business interests misses out few of the priority areas for infrastructural investment over the next decade: telecommunications and power, the railways and the Channel tunnel, not to mention all the burrowing yet to be done under South London. And when it comes to ideological soundness on the 1982 issue, recent acquisitions in the garlic belt have earned BICC a suitably European reputation.

None of that had much to do with yesterday's 7 per cent rise in the share price, of course: that seems to have been BICC's reward for turning in 1988 profits \$10m higher than market expectations. But it is difficult to see BICC repeating the same trick this year as last: earnings growth of around 30 per cent for the past two years will inevitably slow as productivity gains become harder, with earnings per share rising at well under half that rate in 1988. And though there seems little reason to take a mischievous view of the longer term prospects for telecoms, power and transport, a rating of 13 times earnings for the current year is probably all that is deserved - especially if the Northern housing market follows the slowdown in the South.

Ultramar

To declare Ultramar, that perpetual bid stock, off the hit list would be pretty radical. Yet after yesterday's results, and now that the Canadian stake is safely in the hands of apparently genuine investors, it is beginning to look that way. If the bidders really have given up on Ultramar, its shareholders need not fear

unduly: starting from a long way back, the company's earnings - which have been an irrelevance for several years - justify the 1/4 multiple. Indeed, to those who believe that the North American retailing industry is starting on a cyclical upswing, the prospective multiple of 12 may be barely a point too high.

Perhaps more important, Ultramar no longer seems to be taken over. Last time it had any cash flow to speak of, it squandered it, but this time could be different. Whether by luck or design, the Wilmington deal now seems positively inspired, with the Blackfins acquisition looks solid enough, and the planned disposal will also do their bit for earnings.

The management evidently feels relaxed: the 1/4 rise in yesterday's dividend leaves it 3p short of the 10.5p paid in 1985, and he felt under any pressure, Ultramar could have been much more generous. After all, its dividend cover is well above that of BP. But then, the message that Ultramar one day hopes to get across is that the company is growing.

GrandMet

Grand Metropolitan is wasting no time in getting Pillsbury into some kind of shape. It only moved in a few weeks ago, but it has already fired a third of the managers, and yesterday completed the forced disposal of E&N Restaurant at a price that would not have disgraced a more willing seller. A steady trickle of encouraging announcements has also been emerging from other parts of the company recently. Yesterday's purchase of Mettara shows that some spirits groups - admittedly of the rougher Greek variety - are still to be had at sensible prices that apparently do not dilute earnings; while the latest increase in the pension surplus makes Grand Met one of the few FT-SE companies for which City earnings forecasts are edging up rather than down. Still, shareholders should not get too carried away by the optimism that Mr Sheppard is bound to relegate them with at today's annual meeting. Pillsbury may be settling down nicely, and the share price may have almost recovered the ground it lost when the deal was announced, but the key to the price is still Burger King, which will test GrandMet's boasted retailing skills to the limit.

West Germany wins Brussels approval for state subsidy of Daimler takeover

By William Dawkins in Brussels

THE WEST GERMAN Government yesterday won clearance from the European Commission to provide up to DM3.5bn (\$2.1bn) for the proposed acquisition of a stake in the Messerschmitt-Bölkow-Blohm (MBB) aerospace group by Daimler-Benz, the country's main car producer.

This is one of the biggest state subsidies ever to receive the go-ahead from the Brussels authorities and represents the removal of an important strategic barrier to what the Commission considers a strategically important takeover for the European aircraft industry.

The plan is also awaiting clearance from West Germany's national cartel office. Brussels has no objection to

the bid on cartel grounds, said an official.

About a third of the total is an exchange risk guarantee, to protect the group against falls in the value of the dollar, the currency in which aircraft are usually priced. The rest is a debt, designed to phase out state subsidies for MBB, the West German partner in the Airbus consortium.

The aid package was demanded by Daimler-Benz as a condition for agreeing to take over MBB, 51 per cent of whose capital is currently in public hands. Daimler will initially buy 30 per cent of MBB and later increase that stake to more than 50 per cent. EC competition rules tightly

restrict member governments' freedom to subsidise industry, but there are exceptions for assistance to important projects of common European interest, of which Airbus is a prime example.

Brussels was also encouraged by the fact that the takeover would bring private capital - DM1bn - into Deutsche Airbus for the first time.

The aids were to help "the restructuring of the West German civil aircraft industry with the aim of increasing its efficiency and international competitiveness," said a Commission statement.

Competition would not be distorted because aircraft sales between member states were limited and did not in any case

take place in the same market as Airbus.

The Commission yesterday challenged West German proposals to provide low interest credit to help the shipbuilding group, Howaldtswerke Deutsches-Werke, provide three container ships to an Israeli company.

The proposed assistance is worth 30 per cent of the contract price of DM105m per ship, representing a total grant of DM94.5m. West German authorities believe this should qualify as aid for a development project, but the Commission was warned that Israel is not a developing country and that the subsidies should therefore be blocked.

Soviet pride of the fleet banned by home ports

By Quentin Peet in Moscow

A SOVIET nuclear-powered merchant ship is stranded at anchor outside the port of Vladivostok, in the Soviet Far East, after unprecedented popular protests have banned it from docking at any of the major ports on the country's Pacific coast.

The pride of the Soviet merchant fleet, the 61,000-tonne Sevomput, is wallowing in a force seven gale because of environmental fears over the danger posed by its nuclear reactor, according to Soviet press reports.

Workers in a string of ports, including Vladivostok, headquarters of the Soviet Pacific fleet, and neighbouring Nakhodka, Vostochny, Magadan and Petropavlovsk-Kamchatsky, have been backed by their local councils in refusing to unload the ship at the end of its maiden voyage from the Black Sea.

The Sevomput is described by the Soviet press as an "atomic giant" and is designed to carry some 70 barges on board.

It left Odessa on its maiden voyage in January for Vietnam through the Bosphorus on January 12. Western naval observers say the ship, heavily reinforced for ice protection, is intended to open up the northern sea routes for the Soviet Union, operating between Vladivostok and Murmansk, and serving the Arctic and Pacific ports in between.

Those are exactly the ports which are now refusing to handle it.

Despite the insistence of the Soviet Ministry of the Merchant Marine that the ship is totally safe, Vladivostok city council and the rest have refused to let it dock until they receive "extra information about the radiation safety of the ship," according to Soviet-skaya Rossiya, the Communist Party newspaper in the Russian federation.

British Coal pension fund to sell \$1bn US property

By Paul Cheeseright, Property Correspondent, in London

BRITISH Coal Pension Funds are preparing to sell their US property interests, worth some \$1bn (\$580m).

The properties are held by Pan American Properties and Buckingham Holdings, and Ms Wendy Luscombe, president of Pan American, said yesterday that the pension funds "had not been burnt by their investment and they are not dumping it."

The decision to withdraw from the US property market and to raise a sale which is large even by local standards was taken by the trustees of the pension funds in London last week.

It follows a period of three years during which little fresh money was made available to enlarge the two property portfolios. Ms Luscombe said that there had been a change of investment philosophy.

The pension funds had been in US property for over eight years and "had been given a good run for their money," Ms Luscombe noted, although she would not disclose the investment returns the pension

funds had received.

"They want to get liquid and go into something else," she added.

Half of the Pan American properties are offices, 35 per cent retail and 15 per cent industrial properties. One property is the Watergate in Washington DC, scene of the break-in which set off the chain of events leading to the downfall of President Richard Nixon. This is in the Buckingham portfolio, along with other offices in San Francisco, Los Angeles, New York, Massachusetts and New Jersey.

The sale comes during a period of slowness in the US property market.

But there is a safeguard for the pension funds in that many of the properties are of a nature to appeal to foreign and US institutions. Their investment in prime US property has been increasing.

The pension funds, whose total assets are more than \$10bn, moved into the US property market after British exchange controls had been lifted in 1979.

Brussels in jam over clean cars

Continued from Page 1

likely to happen. Despite the Italian Commissioner's eagerness to press home his point, Mr Jacques Delors insisted last night that a full report on the implications of moving quickly to higher standards be drawn up by the Commission and that any decision by Brussels should be considered over the next few weeks.

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World Bank optimism

Continued from Page 1

per cent during 1986-87 to almost 4 per cent on average in 1989 and 1997. By contrast, the growth rates in countries with weak or no reform programs... running under 1 per cent a year in the earlier period, increased by only a third as much in 1986 and 1987.

It challenges the view that Africa's steep decline over the past two decades has been caused largely by external factors, suggesting that these "may have been less hostile than supposed and less culpable in explaining the crisis."

WORLD WEATHER

Abuja	T	24	10	Overcast	T	24	10	Italy	T	24	10	Rain	T	24	10
Algeria	F	18	10	Heavy	F	18	10	Moscow	F	18	10	Drizzle	F	18	10
Amman	F	18	10	Heavy	F	18	10	Moscow	F	18	10	Drizzle	F	18	10
Baghdad	F	18	10	Heavy	F	18	10	Moscow	F	18	10	Drizzle	F	18	10
Bahia	F	18	10	Heavy	F	18	10	Moscow	F	18	10	Drizzle	F	18	10
Bangkok	F	18	10	Heavy	F	18	10	Moscow	F	18	10	Drizzle	F	18	10
Bombay	F	18	10	Heavy	F	18	10	Moscow	F	18	10	Drizzle	F	18	10
Buenos Aires	F	18	10	Heavy	F	18	10	Moscow	F	18	10	Drizzle	F	18	10
Calcutta	F	18	10	Heavy	F	18	10	Moscow	F	18	10	Drizzle	F	18	10
Cairo	F	18	10	Heavy	F	18	10	Moscow	F	18	10	Drizzle	F	18	10
Chennai	F	18	10	Heavy	F	18	10	Moscow	F	18	10	Drizzle	F	18	10
Colombo	F	18	10	Heavy	F	18	10	Moscow	F	18	10	Drizzle	F	18	10
Dhaka	F	18	10	Heavy	F	18	10	Moscow	F	18	10	Drizzle	F	18	10
Delhi	F	18	10	Heavy	F	18	10	Moscow	F	18	10	Drizzle	F	18	10
Dubai	F	18	10	Heavy	F	18	10	Moscow	F	18	10	Drizzle	F	18	10
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Seoul	F	18	10	Heavy	F	18	10	Moscow	F	18	10	Drizzle	F	18	10
Singapore	F	18	10	Heavy	F	18	10	Moscow	F	18	10	Drizzle	F	18	10
Taipei	F	18	10	Heavy	F	18	10	Moscow	F	18	10	Drizzle	F	18	10
Tokyo	F	18	10	Heavy	F	18	10	Moscow	F	18	10	Drizzle	F	18	10
Yokohama	F	18	10	Heavy	F	18	10	Moscow	F	18	10	Drizzle	F	18	10



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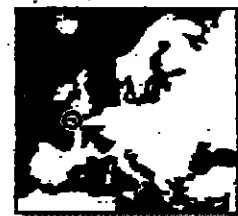
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FINANCIAL TIMES SURVEY



In the last six years, the Channel Islands have enjoyed a remarkable

economic boom. The islands' business sectors, however, are now closely monitoring the European Community's plans to dismantle internal trade barriers by 1992, as Barry Riley reports here.

Grappling with the 1992 issue

JUST HOW will the European Community's plans to dismantle internal trade barriers by 1992 affect the Channel Islands?

What at one stage appeared a remote and intangible issue has suddenly turned into the subject of urgent and heated debate. Last week, for instance, the Guernsey authorities held a special public meeting to explain the official position, and they have issued an explanatory pamphlet. This is not, however, a policy document, and it attempts to do no more than to set out the position in factual terms.

So far, the 1992 question has generated more heat than light. The Channel Islands' public has been confused by the coverage in the UK media, which only relates to the effects on the mainland economy. On the face of it, however, nothing necessarily will change the position of the islands.

It is possible that the adoption of a 'Fortress Europe'

approach by the EC could damage outsiders, Jersey and Guernsey among them. On the other hand, the imposition of burdens such as a 15 per cent withholding tax on Luxembourg could prove highly beneficial to convenient and reputable offshore financial centres.

At any rate, the islands are monitoring the situation closely. Both Jersey and Guernsey have retained the advisory services of a mainland barrister and academic, Richard Pender, for guidance on the latest twists and turns in Brussels as innumerable directives grind their way through the legislative machinery.

In Jersey, Colin Powell, the States' Economic Adviser, says that representatives of the main sectors meet regularly in a 1992 group. He accepts that there is a disadvantage in marketing into the EC, which could increase after 1992. But there is a corresponding advantage in marketing around the world. He sees Jersey as

becoming 'offshore Europe' rather than 'offshore UK'.

Norman Le Cheminant, chief executive to Guernsey's Advisory & Finance Committee and the island's top civil servant, suggests that the Channel Islands could only be seriously affected in very grave circumstances.

"But there is a need to maintain a very close watching brief," he says. He wonders hypothetically, for instance, whether new administrative arrangements for the collection

of VAT might be more onerous for third countries such as the Channel Islands.

Jersey and Guernsey are in identical constitutional positions in relation to the EC. They are not members of the EC nor, as is commonly (but wrongly) supposed, are they associate members. Technically, they enjoy a special relationship under Protocol 3 to the UK's 1971 Treaty of Accession (the Isle of Man is slightly differently placed because of its common purse arrangement

with the UK for excise duties and VAT).

In terms of physical trade, the Channel Islands are within the common external tariff. However, they are not bound by the remaining clauses of the treaties and so are unaffected by most directives or by the Community's provisions relating to the free movement of people and services.

There is no suggestion at this stage that the Protocol will be changed. In any event, it could only be altered by unanimous decision of all twelve EC member states, and the Channel Islands would therefore be able to look to the protection of the UK.

"There's a fear of the unknown," admits Richard Arnold, president of the Guernsey Chamber of Commerce.

The 1992 issue is coming to prominence at a time when there are signs that the booming economies of the Channel Islands are starting to boil over. Cracks are starting to appear in the previously rock-solid finance industry, where Morgan Guaranty last month announced the impending closure of its Euro-lending business in Jersey, while Manufacturers Hanover in Guernsey has announced it is conducting a strategic review of its activities.

Meanwhile, some of the fund management companies have had a hard time since the October 1987 crash, and the fragility of some of the offshore operations was underlined late last year when NIK Schroder decided to repatriate much of its administrative activity from

Guernsey to the UK after expensive mistakes were made in the pricing of funds.

There is no reason to fear, however, that the offshore finance industry is experiencing anything more than a pause for breath — which many see as welcome. Displaced employees are being quickly re-absorbed elsewhere.

Since the end of the last recession in 1982, there has been a remarkable economic boom. In real terms, Guernsey's economic growth rate was 9 per cent in 1987, after 10 per cent in 1986. Last year the rate is estimated to have slackened to some 6 or 7 per cent, but this still represents an excellent performance.

The rather larger Jersey economy has certainly been no less buoyant. In nominal

CONTENTS

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- Changes in the stockbroking scene: page 4.
- The smaller islands: goodbye to the Sark Lark: page 4.
- Housing and property markets: page 5.
- Immigration training and labour issues: page 5.
- Infrastructure; communication services; harbour developments: pages 6 and 7.
- Horticulture, page 7.
- Tourism developments: page 8.

PICTURED, LEFT: Symbols of prosperity: private yachts anchored at St. Peter Port harbour. Picture by John Schute.



terms, the Jersey GNP doubled in the six years up to 1987. But this includes the effect of persistent inflation, which has tended to run higher than in the UK.

Last year Jersey's retail price inflation was consistently 1 to 2 per cent higher than on the mainland, and although the rate was a little more moderate in Guernsey, nevertheless it had topped 7 per cent year-on-year by December. Meantime, it is probable that the labour shortage has been driving employee earnings up at a double-digit percentage rate.

The finance industry has been the main engine behind the rapid economic expansion. Jersey's official statistics indicate that the finance sector overtook tourism as a contributor to GNP in 1986, and accounted for 40 per cent of GNP in 1987 (up from just 20 per cent in 1975).

This growth has not been achieved without complaint from elsewhere. In both Jersey and Guernsey the finance sector is accused of driving up wages and poaching employees from other sectors such as public services. Meanwhile, the top jobs usually go to immigrants, rather than locals.

There is friction, too, over house prices, which have been very buoyant — at least until the recent sharp rise in mortgage interest rates.

Since it is estimated in Guernsey that 30 per cent of all mortgages are extended on a cut-rate basis to finance sector employees, there is under-

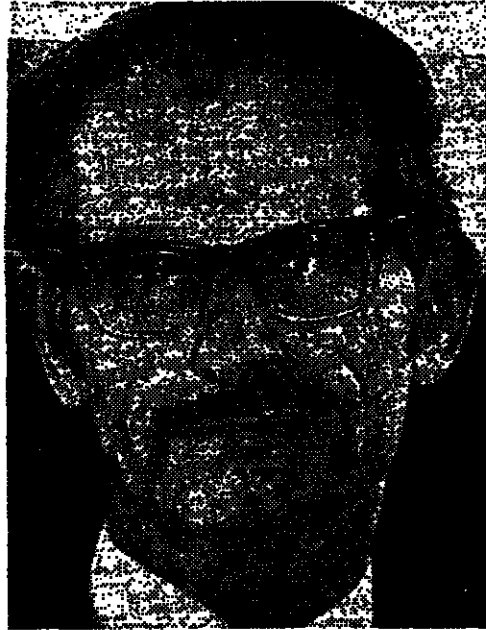
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The Channel Islands

□ Many in the Channel Islands sense there could be a chance to build new business relationships throughout Europe — although they face competition from a variety of locations in the European Community.

□ In Jersey, Colin Powell, (left), the States' Economic Adviser, sees Jersey becoming 'offshore Europe, rather than offshore UK'.

□ Meanwhile, in Guernsey, Norman Le Cheminant, (right), chief executive to the Advisory and Finance Committee — and the island's top civil servant — suggests "there is a need to maintain a very close watching brief" on the likely impact of 1992 issues.



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CHANNEL ISLANDS 2

International investment regulations

Islands surmount a new hurdle

ARE Jersey and Guernsey in the Organisation for Economic Co-operation and Development (OECD)? And why should anybody care?

For the answers, read to the end, but a hint is that it is something to do with the tangled subject of international investment regulation.

The two Channel Islands have just surmounted one hurdle in this area. At the end of last year, they were separately granted Designated Territory status by the UK's Department of Trade and Industry.

This means that under the terms of Section 87 of the Financial Services Act 1986, the DTI has been satisfied that funds based in Jersey and Guernsey can offer UK investors equivalent protection to that available from funds domiciled and regulated on the mainland.

To achieve this, the islands have had to set up new regulatory procedures. By no means all of their funds will qualify for the green light and be freely marketable in the UK.

Guernsey has defined Class A1 and Class A2 collective investment schemes which are suitable for authorisation by the Securities and Investments Board in London, and Class B schemes which are not.

Jersey funds are being slightly less formally divided into a recognised class and a local category.

There is a reluctance to put fund management companies into too much of a straitjacket. In Jersey, for instance, Richard Syrett, Commercial Relations Officer, says he prefers to place the emphasis on choosing only the top quality fund managers and then letting them get on with it.

"As an offshore centre, we feel we need to be flexible in regard to what they want to do," he comments.

Jersey is reckoned to have 300-350 funds at present, and those run by members of the Jersey Fund Managers' Association are valued at around \$5m. However, only 28 are regarded as candidates for recognition for UK marketing purposes, although they include some substantial funds and

will be worth some £125-£15m in aggregate.

Guernsey's fund industry is rather smaller, amounting to some 180 funds valued at £38m (precise figures should be available for the first time later this year). However, as many as 60 or 70 are aiming for the A classification, and 28 had already been approved by last month (all A1, with no candidates yet for the more flexible A2 category).

Meanwhile Jersey has awarded just four funds its recognised status (the '2' is insisted upon by the St Helier officials).

Once authorised by the offshore regulators the funds must apply to the SIB, where further scrutiny faces them. To begin with, officials in Jersey and Guernsey were upset at the degree of double-checking that was being done by the SIB, and at the imposition of

erger whether to reject the application of one fund for authorisation, as well as the licence requests of several fringe advisers or promoters.

One new rule which has caused some complaints is the requirement for the management and custody functions to be separated. These can now only be carried out by separate companies, which may have common ownership but which must have different executives and staff.

When they have been approved by the SIB the offshore funds are freely marketable within the UK. However, many face delays while they restructure to meet new regulations. In the meantime they can only sell in the UK on a restricted basis through professional intermediaries.

One of the funds which faces a marketing gap of a few weeks is Capital House Inter-

national Growth Funds, a \$50m-plus Jersey umbrella fund (with some 17 sub-funds) run by Capital House, a subsidiary of the Royal Bank of Scotland Group.

"It's of no real consequence to us," says John Wetherall, managing director. "It would have been wrong to rush headlong into recognition and then find our systems needed to be altered."

Over the next few months, the authorisation backlog will be cleared up and the Channel Island regulators will turn more of their attention towards Continental Europe. Member-states of the European Community are now completing their legislation for UCITS (standing for Undertakings for Collective Investment in Transferable Securities).

From next October, according to the UCITS Directive, investment funds will be marketable across national borders. But Jersey and Guernsey

are still casting envious eyes at the scale of the Japanese fund management business passing through Luxembourg, and this is where the OECD problem crops up.

Although Japanese institutional funds can be based in Jersey or Guernsey, a Japanese rule says that overseas funds marketed back into Japan must be domiciled in a member state of the OECD. Luxembourg clearly qualifies. But what about the Channel Islands?

So it was that last October John Roper, director general of the Guernsey Financial Services Commission, and Colin Powell, economic adviser to the Jersey States, met officials of the Japanese Securities Dealers Association and the Ministry of Finance in Tokyo.

There was lengthy discussion of the constitutional position of the Channel Islands, which as the *Isles Normandes* were originally part of the domain of William the Conqueror. It was pointed out that the UK, a leading OECD member, is responsible for their international affairs.

What the Japanese made of it all is not clear. But they have promised to stay extensive documentation and respond in due course.

Barry Riley

Japanese life companies are setting up in Jersey, but the islands are still casting envious eyes at the scale of Japanese fund management business that is passing through Luxembourg

unnecessary delays of up to two months. However, more recently the SIB appears to have speeded up, and a number of mainland approvals were granted last month.

All the same, queues are developing in the offshore centres. The regulators are not only authorising funds, but are embarking upon the process of licensing various functionaries, such as custodians, administrators and distributors.

In Jersey, Richard Syrett expects to uncover a hidden segment of the offshore fund industry.

"A number of entities are functionaries of which the authorities are largely unaware," he says. "We will be capturing additional funds and additional permit holders. There will be a little wedding out to be done, but not a lot."

Over at Guernsey's Financial Services Commission, Nigel Taylor, Superintendent of Investment Business, is consid-

erger whether to reject the application of one fund for authorisation, as well as the licence requests of several fringe advisers or promoters.

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INSURANCE

Guernsey leads European 'captive' sector

INSURANCE is a sector which Jersey has left to Guernsey to take care of, whereas Jersey has never found it worthwhile to set up specific insurance legislation. Guernsey has stepped enthusiastically into this niche, and updated its insurance law as recently as 1986.

Guernsey is prominent in two areas. One is the so-called 'captive' insurance business, which concerns the operation of offshore insurance subsidiaries of, usually, large companies (although there are also 'association' captives which operate on a mutual basis for a number of smaller proprietors).

The other sector is offshore life assurance. This business was originally focused on expatriate clients, but last year Guernsey was granted designated territory status under Section 130 of the UK's Financial Services Act 1986 for the purpose of life assurance business.

This designation is separate from the recognition subsequently granted under Section 87 of the Act, which relates to investment funds, but the effect is the same. It means that Guernsey companies, of which Providence Capital is the largest, can market their products on the mainland.

The two kinds of insurance business have quite different characteristics. Captive insurance is in several respects the ideal business for a congested offshore financial centre such as Guernsey: transactions with a very high value can be handled by a very few staff on a sub-contracted basis. The only drawback, perhaps, is that the specialist skills normally need to be imported.

Offshore life assurance has run into greater problems. As a business selling to individual clients it tends to be more labour intensive, and several mainland groups heading offshore recently have been steered towards the Isle of Man, or even the new international financial centre in Dublin. However, the companies already established in Guernsey have been well-placed.

Meanwhile the captive insurance industry has found it possible to grow healthily. Guernsey ranks third amongst the leading captive centres, and although its 137 companies at



Steve Butterworth, superintendent of insurance: optimistic

the end of 1988 left it a long way behind Bermuda (well over 1,000) and Cayman (\$70 or more) it is the clear leader within the European time zone.

Steve Butterworth, Guernsey's Superintendent of Insur-

Guernsey Insurance Company Managers Association, agrees that newcomers "are still flowing quite nicely." He sees between 12 and 20 new captives being set up within the next six to twelve months. Guernsey is taking the initia-

Despite its professionalism and strong position in the 'captive' sector, Guernsey faces significant competition from the Isle of Man, Luxembourg and other areas

since 1986, is optimistic about the prospects for further growth - "we've got quite a lot in the pipeline," he says.

The island added a net 22 to its collection of captives in 1988, and has already licensed another three so far this year.

Roger Hall, managing director of HRGM Insurance Management, and chairman of the

tive of staging a two-day Captive Forum next month, which it is hoped will turn into a regular annual event for the captive industry. It is by no means focused on Guernsey itself, and experts from the Bahamas, the Isle of Man and elsewhere will be taking part.

Although Guernsey is the European leader, it has faced significant competition from the Isle of Man, which plays host to around 60 captives, and

Luxembourg, which specialises in reinsurance business and has rather different connections - with Sweden, for instance, as well as the Continental member states of the EC.

Guernsey has been able to supply political stability and professionalism, together with easy access to London's insurance markets. But the Isle of Man has successfully expanded into the captive business during the 1980s on the back of a new regulatory set-up and a favourable tax deal under which captives can claim a modest annual fee (though many costs are liable to VAT, in contrast to VAT-free Guernsey).

In the circumstances, Guernsey has been forced to make concessions, and in January this year it introduced a new tax regime for captives which means that annual payments are effectively limited to around \$50,000, no matter how large or profitable the captive may become.

According to Roger Hall, these changes have corrected the imbalance. Guernsey is still the more highly taxed centre, but can offset this disadvantage up through offering greater expertise and a better supporting infrastructure.

New captives come to transfer a wide range of lines of business. One recent arrival is a subsidiary of a life company, another specialises in property business and a third handles professional indemnity insurance.

Although many have parents based in the UK, others are controlled from a variety of countries, including Sweden and Middle Eastern states.

The ideal captive for Guernsey has no more than a handful of policies (perhaps only one) and deals with a very few claims each year. Roger Hall says that the staff of six in his management firm look after 15 captives.

The slenderness of the resources required makes this very attractive business for the overcrowded island, in the eyes of Steve Butterworth.

"There's quite a lot of capacity," he says, "and this is an ideal area of expansion for Guernsey."

Barry Riley

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Roydon Falls, president of Guernsey's Advisory and Finance Committee.

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CHANNEL ISLANDS 3

Expectations have dimmed slightly in the offshore finance industry, says Barry Riley

Business still brisk, despite cutbacks

THE PEAK of the boom may be over, but there is still plenty of life in the Channel Islands' offshore finance industry. And if the shadow of redundancies has dimmed expectations, that may be viewed as helpful in some quarters.

Job losses at J.P. Morgan, N.M. Schroder, James Capel and elsewhere have disturbed the pattern of continuous growth.

"There may be a psychological effect," says John Roper, director general of the Guernsey Financial Services Commission. "If redundancy news makes people more realistic about their own prospects, it may be no bad thing at all."

But the departure or contraction of US banks like J.P. Morgan (in Jersey) and Manufacturers Hanover (in Guernsey) may be more of a symptom of success than a warning of trouble.

Banks which arrived when the Channel Islands were relatively cheap and easy places to do business are now finding themselves faced with rapidly mounting labour and property costs, and are forced to grapple with ever-tougher barriers against expansion.

It is scarcely surprising that some are conducting strategic reviews and are deciding that their business could be better conducted elsewhere.

In particular, the booking of commercial loans (especially in Jersey) has been in decline for a number of years now. Many banks have been moving away from this kind of low valued-added 'balance sheet' business towards private banking activities, including the offshore trust work which has been enjoying a boom within the past few weeks.

High interest rates have bolstered private banking deposits, and after several years of stagnation Jersey's bank deposits have begun to grow once more, from \$26bn at the end of 1987 to \$28bn last June and \$31bn in December. Guernsey has always been more oriented to the private

sector, and growth picked up again in 1988, when deposits climbed by 9 per cent to \$10.02bn, after a slight decline in 1987 when money was being sucked into the booming world stock markets.

Growth in banking has been increasingly restricted, however, by cuts in new licences and on expansion of existing operations. There has been no overall growth in licences in Jersey, although there has been a certain amount of reshuffling.

There is one instance where a single group has owned more than one licensed bank. Last year, too, the last remaining privately-owned local bank was mopped up.

Room has been made for the two biggest UK building Societies, the Halifax and the Abbey National, to set up operations to gather offshore deposits.

"The authorities decided that this was a market we ought to be in," says Colin Powell, Jersey's economic adviser.

Jersey insists that the door is not closed, but that any incoming institution must bring diversification into new sectors or new parts of the world.

There is some speculation that a Japanese bank might arrive, given that the Japanese are already becoming much more active in investment business in the Channel Islands.

"If one of the top Japanese banks was to knock on the door, it could be an example of an institution that would be accepted," is Mr Powell's carefully expressed view.

Over in Guernsey there are hints that a big international bank may in fact be seriously considering a local presence. But it will need to be an institution of substance.

"We are only interested in talking to the top 25 or 30 banks in the world about having a physical presence here," says John Roper.

To accommodate the ambitions of lesser institutions Guernsey has sought to promote the concept of the 'managed' bank, which transacts business in Guernsey, but does so through another bank (or possibly an agent, such as a firm of accountants).

Two managed banks have already been established for a couple of years, and in 1987 Mr Roper wrote to Guernsey's banks suggesting that they should go out and market the concept more widely.

He admits that the results so far have been "slightly disappointing", with only two more set up, but he insists that "it is the way forward for us."

It is possible that the managed bank idea might have certain advantages for the Japanese, who have proved reluctant to live in the Channel Islands, which they inevitably regard as culturally and geographically rather remote.

But according to Bill Perchard, a Jersey partner in accountants Deloitte Haskins & Sells, the managed bank concept takes a lot of explaining to the Japanese. However, he adds: "The Japanese see Jersey as offering stability and standing. It's just starting to come over the Japanese horizon."

Mr Perchard, who advises banks and other institutions on the merits of the Channel Islands, is unhappy about the extent to which the territories are turning away from balance-sheet type business, involving big commercial loans, towards private banking.

"High net worth individuals are all very well, but let's try to be more imaginative," he argues. "Jersey should stay with the business which has been very profitable for us. The emphasis on fee-earning business requires banks to have more specialists locally."

But the official attitude remains that fee-earning activities should be encouraged. Certainly, there has been rapid growth in trust business, which is handled by accountants, lawyers and independent firms as well as by the banking institutions.

In the past few weeks there has been a rush of new business from the mainland, as fears have grown that there may be a crackdown in next week's UK Budget by the Inland Revenue on offshore trusts, which allow assets to be protected from taxation until they are brought back to the mainland.

Although trust business has proved profitable for the Channel Islands, there is some concern that the trust sector heretofore undesirable operators and may perpetuate the kind of tax avoidance image which Jersey and Guernsey are attempting to shake off.

As a first step, plans are being laid to regulate the trust business, although there are problems given that practically nothing is known in detail about this shadowy sector, which is dispersed across a range of practitioners.

"It is hard to think of a comprehensive way of regulating them," admits John Roper. These regulatory plans illustrate the way that the once free-wheeling offshore finance industry in the Channel Islands is being steadily brought under stricter supervision.

Guernsey, the GFMA is a response to new rules requiring banks to hire off their offshore fund departments into separately-run operations.

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John Roper, director general of the Guernsey Financial Services Commission: there is more realism now.

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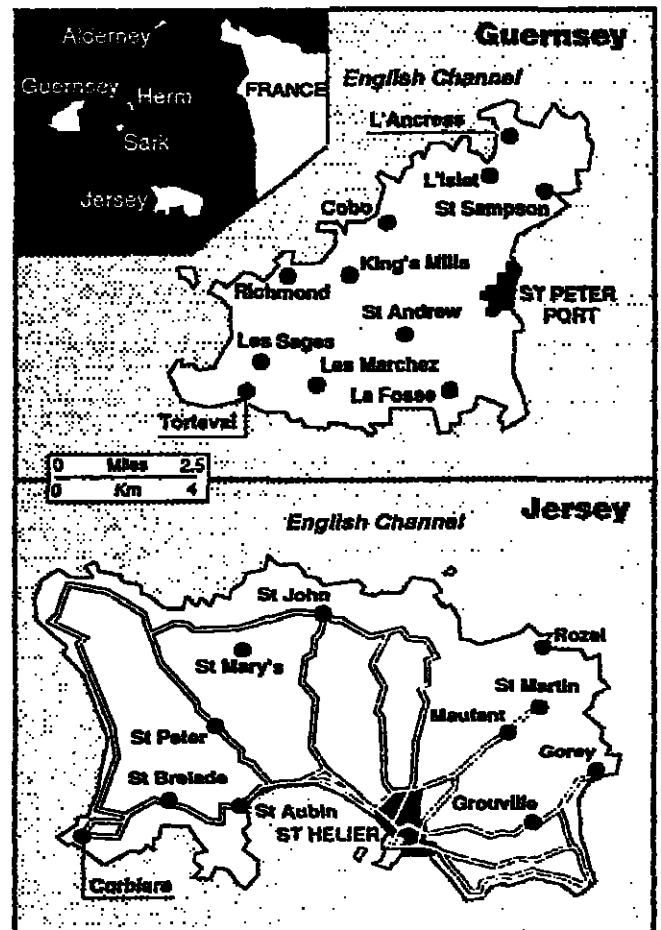
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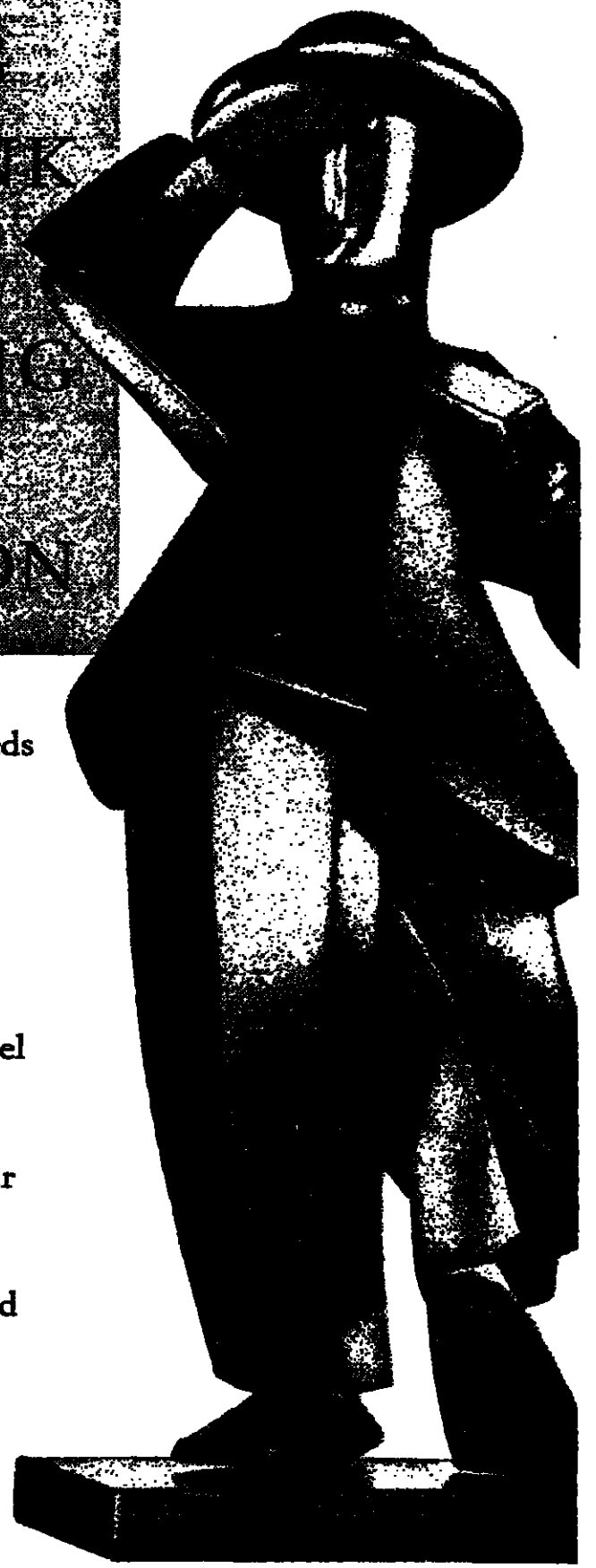
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New regulatory plans indicate that the once free-wheeling offshore finance industry in the Channel Islands is steadily being brought under stricter supervision.

Barry Riley

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PENSION SCHEMES

Close similarities to the UK pattern

VERY MUCH like on the mainland, the personal pensions revolution has arrived in the Channel Islands. Modern legislation came into effect in Guernsey at the beginning of 1984 and in Jersey at the start of 1987.

Personal plans sold under these laws closely follow the UK pattern - but there are differences. For instance, in the Channel Islands, individuals may contribute both to occupational and personal pension schemes at the same time, with the proviso that the combined benefits will not exceed the maximum permitted.

Pension schemes, in the Channel Islands as elsewhere, are based upon tax deferral. Part of the tax framework (the attractive part) is that income tax is deferred on earnings paid into the fund, and investment income received by the fund also rolls up tax-free.

The less congenial part of the bargain is that the funds are locked away until retirement, and at that stage most of the benefit must be taken in the form of an annuity, on which tax is payable.

However, a limited proportion of the fund may be received as a tax-free lump sum.

Given the low (20 per cent) income tax rate in the Channel Islands, the tax shelter is less attractive than on the mainland. Also, there are annual contribution limits, which this year stand at \$5,000 and \$5,300 in Jersey and Guernsey, respectively. Finally, contributions are restricted to 15 per cent of pay compared with 17 1/2 per cent in the UK (and higher after age 50).

The whole deal is therefore

rather less generous than in the UK, especially for the higher paid, but nevertheless the personal plans have proved reasonably popular.

"Personal pension plans are particularly attractive to the many partnerships in the islands," says Rodney Benjamin, a partner in the Guernsey office of consulting actuaries, Bacon & Woodrow.

The business is mainly in the hands of branches of UK

International pension fund arrangements bring a steady flow of business

based life assurance companies (and exclusively so in Jersey) but in Guernsey there is the option of placing contributions with trust schemes. These can be established by any group of eligible persons, but the Guernsey Retirement Annuity Scheme (GRATS) is open to all.

Besides this local business, the Channel Islands are seeking to carve out a niche in the developing field of offshore pensions.

On the face of it, offshore pensions are something of an anomaly because since offshore funds are not liable to local taxation in any case, there is no very obvious reason why companies and scheme members would want to tie themselves down in an inflexible pension scheme structure.

However, the rapid growth of multinational enterprises which post senior employees from country to country has revealed the need for internationalised pension fund

arrangements.

"There's a steady flow of business, mainly from UK multinationals, but also from elsewhere," says Rodney Benjamin.

The need for a mobile individual to be able to accrue pension rights while working in several countries, and then to receive the benefits possibly in a quite different territory where he chooses to retire, poses impossible problems for the typical corporate pension scheme which is firmly rooted in a single territory.

For instance, executives posted to unhealthy countries might wish to accrue rights rapidly and retire early. This might be difficult to accommodate within the structure of a normal scheme. After retirement, moreover, pensions might be subject to withholding tax, might be paid in an unsuitable currency, or might even be blocked by foreign exchange controls.

Why not simply accumulate savings in a tax-free offshore funds?

"Structuring savings as a pension plan may be more acceptable to the tax authorities in some countries," observes Rodney Benjamin.

Which is the better centre for offshore pension funds, Jersey or Guernsey?

There seems to be comparatively little in it, with Guernsey offering more in the way of life assurance expertise, but Jersey perceived to be more flexible about the percentage of benefits which can be taken as a lump sum - though the differences here may be narrowing in practice.

CHANNEL ISLANDS 4

A year of movement in the stockbroking community

Game of musical chairs brings a bureaucratic dilemma

THE MOBILE and sometimes unruly stockbroking fraternity has provided some dilemmas for the Channel Islands' bureaucracy in the past year. In the upheavals following first Big Bang in the London Stock Exchange and then Black Monday a year later, several firms have shut down, others have started up, and there has been a general game of musical chairs as local brokers have sought to find, or start up, firms offering more congenial and stable employment.

The good news is that several new firms have been established. For instance, the merchant banking group Brown Shipley last month launched Brown Shipley Stockbrokers in Jersey, adding to its existing chain of 20 or so regional stockbroking offices on the UK mainland.

"We didn't feel that the concept of the good old-fashioned agency broker was dead," says David Berkeley, chairman and managing director of the Brown Shipley group in St Helier. "The timing was perfect, when other firms were laying off staff."

The action is not moving all one way: one of the biggest London securities firms, Barclays de Zoete Wedd, has opened a Guernsey office.

Another start-up firm is Channel Islands Portfolio Managers, also based in St Helier. Despite its name, it is essentially a broking business, and claims to be reverting to an old stockbroking concept, but using modern technology. In

less than a year its directors have attracted over 400 clients and CIM manages, or advises on, around £100m of funds.

Both these firms have drawn heavily on the expertise of executives from other brokers.

For instance, Hoare Govett, the big London broker which is owned by Security Pacific, the Californian bank, bought a leading Jersey broker, Trevor

Matthews and Carey. But last year Hoare Govett decided to move out of private client broking, and abruptly sold the business to the British & Commonwealth Merchant Bank.

All this, together with the post-crash slump in business, created such loss of morale that Hoare Govett in Jersey has been split apart. The Jersey business of another big London broker, Phillips & Drew, seems to have disappeared entirely. Two leading ex-P & D executives are now running CIM.

Elsewhere, there has been less drastic retrenchment. In January, James Capel sacked 23 staff in Jersey and Guernsey and dismissed an associated settlement team of 30 in London. But the firm has declared its intention to continue to operate in both islands.

Meanwhile, the action is not all moving one way. One of the big London securities firms, Barclays de Zoete Wedd, a member of the Barclays Bank group, has opened a Guernsey office to service the Channel Islands.

Small and efficient brokers can still make a comfortable living in the Channel Islands. Andrew Lamport at Dean Witter (Canada) has built up an international clientele for North American stocks.

"Fortunately, we've not really been affected by the current overcapacity in stockbroking," he says. "By remaining small and cost-conscious we have stayed profitable every month since the crash."

Screen-based price services, fax machines and high quality international telephone services have greatly improved the capability of the offshore brokers. Against that, according to the chairman of one Jersey stockbroking firm, staff problems are "a nightmare."

After Big Bang and the crash, yet another recent mainland upheaval has created problems for Channel Islands brokers. Implementation of the

New technology is improving offshore brokers' capabilities

Financial Services Act last spring drastically changed the regulatory framework. Unless they join the Securities Association, firms in Jersey and Guernsey are unable to promote their services to mainland clients.

A consequential problem cropped up last August, when the old Stock Exchange compensation scheme was scrapped in favour of the broad financial services industry compensation plan operated by the UK's Securities and Investments Board. This left Stock Exchange member-firms in the Channel Islands, and in fact all overseas-based firms, uncovered.

One of the local brokers who determined to do something about this was David Bowen, of the Jersey firm, Jefferson Seal.

"We were obviously concerned that we could not tell our clients that if the worst came to the worst they would have a claim on a fund," he says.

Accordingly, he joined a Stock Exchange working party which was able to set up a new partly insured scheme for member firms in the Channel Islands and Ireland. This could prove a useful marketing safeguard for stockbroking firms like Jefferson Seal which focus on doing business with expatriates all round the world. London member firms in other countries are still uncovered.

Barry Riley



The feudal Isle of Sark: financial shock for many residents.

Air of disbelief on the small island

Sark's lark killed off

SARK'S 'lark' - the bird that laid golden eggs for many of the 520 inhabitants of the 1,274-acre feudal isle - has been officially killed off.

On January 1, Guernsey and Jersey introduced a new category of tax-exempt non-resident company that can be wholly run from within the islands.

The move is designed to end the so-called 'Sark lark' which arose from the previous need for such companies to show they were controlled from outside. The majority recruited directors from Sark's still essentially rural community and held their board meetings there, often over a leisurely lobster lunch.

In Sark, there is an air of disbelief that the easy pickings are really over, especially as there will be no overnight transformation. Existing non-resident companies have a year's grace to re-arrange their affairs. Some Sark directors say that, in any case, more companies registered in the Isle of Man, Gibraltar, Panama and elsewhere are making use of their services.

Because few talk about it, the full extent of Sark's lark is unknown. But many thousands of companies are nominally controlled from this sleepy isle where there is no company law, where cars are banned and where the constitution has altered little since Helier de Carteret, the first Seigneur, colonised it under the patronage of Elizabeth I after driving out the pirates.

At £100 to £200 a year, Sark directors - particularly a husband and wife team - have little trouble in collecting an annual income of around £10,000. Some islanders believe that the earnings of a top flight handball are upwards of £100,000.

Most Sarkese are resentful about what they have dubbed 'the Guernsey grab', claiming that the larger island simply wants to divert fringe benefits, such as the lobster lunch trade, to its own territory.

But both Guernsey and Jer-

sey were under pressure to get rid of the Sark 'rent-a-director' business, which has cropped up continually to cloud the Channel Islands' reputation as a responsible finance centre.

Mr Michael Beaumont, the hereditary Seigneur, is surprised that Sark's 'bubble' has lasted so long. He points out that, with no income tax, the wealth of residents is unrelated to general revenue, so the lark's demise will have no direct effect on the island's budget.

Nevertheless, the decline in directors' fees will mean less money for island children's private education at boarding schools and colleges, and is also worrying resident who have taken out mortgages or home improvement loans on the strength of such earnings.

Other islanders, meanwhile, are resigned to taking no more exotic holidays abroad and to downgrading their choice of weekend jobs.

The end of the Sark lark has been welcomed in Alderney, which is making a spirited bid to establish itself as a base for overspill finance business from Jersey and Guernsey.

Alderney is much the same size as Sark and is similarly part of the Guernsey Bailiwick with a measure of self-government. But it is more sophisticated.

Most of its 2,300 population live in or around the cobbled streets of the little town of St Anne, and the island has its own airport, a nine hole golf course and a separate company law.

Tax revenue from wealthy settlers (at Guernsey's rate) and tourist trade have enabled Alderney to pay its way, and it is only recently that the island has sought to broaden its economic base by attracting offshore finance business.

At the end of last year the finance house of Dubarry Trustees set up in St Anne and a UK building society is expected to move into the newly built Oliver Court shortly.

These developments,

together with a number of promising inquiries, are seen as a sign that Alderney's campaign to show its suitability as an alternative Channel Islands location is beginning to bring results.

One advantage, compared with Guernsey or Jersey, is that the island has no housing restrictions. Property prices compare favourably with those of 'open market' houses in Guernsey available to newcomers.

Aurigny Air Services, based in Alderney, provides year round links with the larger Channel Islands and with Southampton, and it is possible to be in the City of London two hours after leaving St Anne.

Local businessmen point out that Alderney is in as good a position as the other islands to handle, say, the administration of an offshore fund for a smaller insurance company, since it shares all Guernsey's telefax and computer link facilities.

On the supervisory side, Alderney is covered by Guernsey legislation such as the depositors', insurance business and investor protection laws, while Guernsey's Financial Services Commission is responsible for overall regulation of the Bailiwick's finance industry.

Office accommodation is available, notably at the new Oliver Court complex, due to be officially opened in April, which has 17 office suites and a conference room built round a courtyard. Mitchell & Partners, the agents, say that the rent is £20 a week for ground floor offices and £40 for first floor offices.

Meanwhile, the general attitude of Alderney's inhabitants to these developments is summed up in the words of its best-known resident, the cricket commentator and wine connoisseur John Arlott, who says that, though financial activities are set to grow, they will never be allowed to swamp the island's character.

Willie Murray

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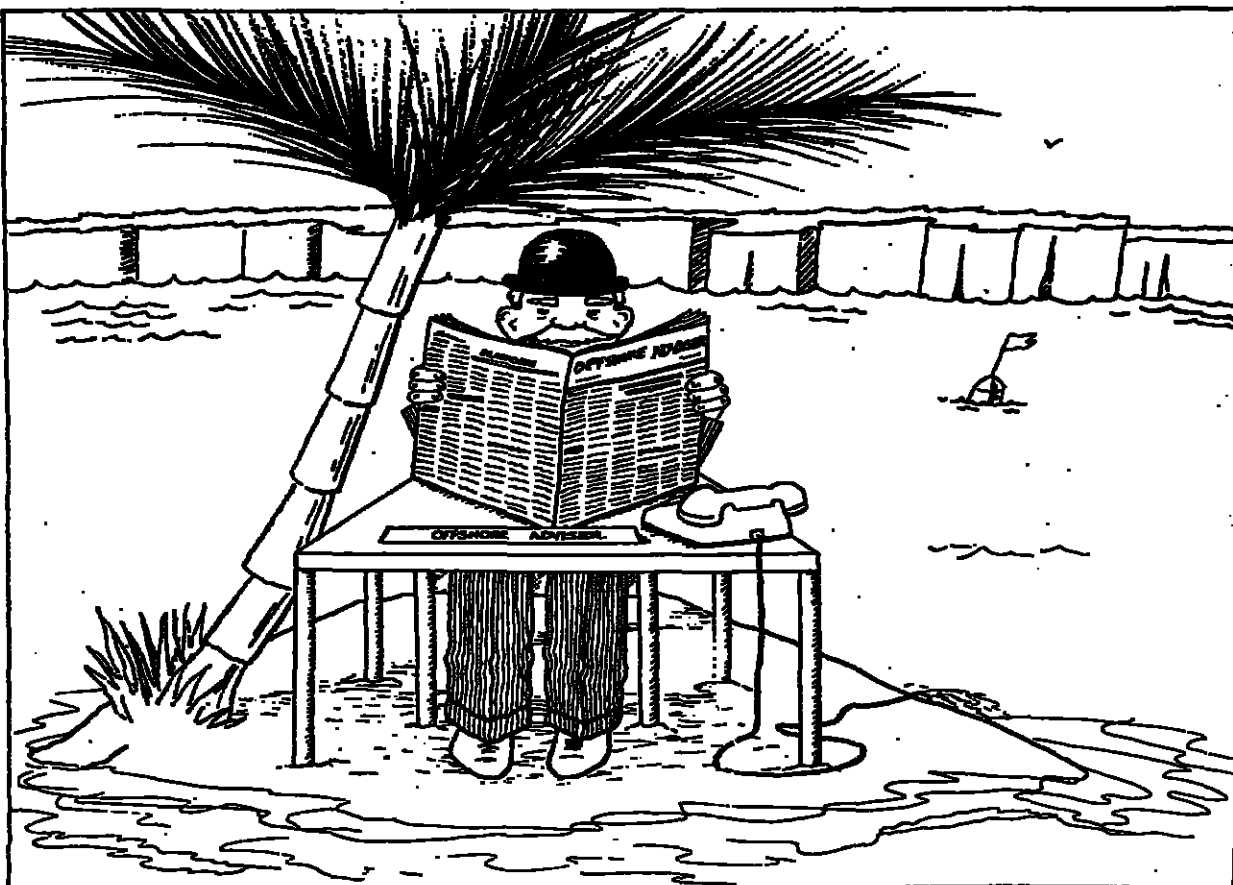
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FINANCIAL TIMES
EUROPE'S BUSINESS INFORMATION

Regulations control prices and who can - and cannot - own property, says Robin Reeves

Jersey housing laws under fire

MR CLIFFORD JONES, the energetic managing director of Jersey estate agents, Broadland Estates, is campaigning for the abolition, or at least drastic reform, of the island's draconian Housing Laws.

The present system of strict Government controls over the housing market is antiquated, he says.

"In a democracy, people are entitled to a free housing market. Why should they be told the price at which they can buy or sell their property?"

Last year, Mr Jones together with a number of the island's estate agents ran a questionnaire in the local newspaper asking people their opinions on the local housing laws - "over 2,000 were in favour of abolition and only four were in favour."

Even more worrying, Mr Jones says, was the number of people who refused to give their name and address on the grounds that they feared they might be "victimised" should they wish to sell their house.

Jersey's housing laws, like the infamous Control of Undertakings and Developments

Law, are an immigration control measure, designed to ensure that the indigenous population of the island is not priced-out of its own housing market.

The laws not only determine who, and who cannot, own property in Jersey, but also regulate the price at which residential property may be bought and sold. The controls pre-date the recent finance industry boom. The initial legislation was introduced in 1949 and enacted in its present form in 1970.

Mr Henry Vandervliet, avuncular President of the States (Parliament) of Jersey's seven-person strong Housing Committee, stoutly defends present arrangements. He argues that they have helped Jersey to avoid the worst excesses of the house price inflation of the South-East of England and

East Anglia.

"Nobody has proposed anything better. The present arrangements would be difficult to improve," he says.

He concedes the laws were challenged in the European Court of Human Rights - "but the court found in our favour. It accepted that unless we preserve housing and building land for the local inhabitants, the whole island could sink into the (English) Channel."

Mr Vandervliet stresses that the rules are interpreted humanely, not least because Jersey cannot afford to fall foul of the European Human Rights Convention.

But without controls, Jersey would quickly be turned into one vast suburb by the demands not just of a rapidly-growing immigrant population, but also by growth in holiday homes among the rich and



Jersey's housing laws pre-date the finance industry boom.

well-to-do. While Jersey welcomes comparison with Hong Kong as a financial centre, it does not want the Chinese colony's housing problems.

Under the housing legisla-

tion, as a general rule only persons born in Jersey - or their offspring - have the right to buy or lease property on the island.

The main exceptions are key

professional workers, such as bank managers, doctors, and dentists who are granted the right to lease a property after 10 years and to purchase freehold after 20 years.

Jersey also offers, as is well known, the right of residence to a limited number of millionaires. The permitted annual intake used to be 15. More recently it has been cut to five. These "Category K" persons are permitted to buy one of a select range of properties, having satisfied the Housing Committee of their financial and social worth.

This means-test investigation includes how they acquired their wealth - an important consideration from the point of view of maintaining Jersey's international financial reputation.

Other people wanting to live in the island must either stay in lodgings (those which residential rights are allowed to take up to a maximum of five lodgers), in short-lease rented accommodation, or in accommodation owned by their employer.

This means that the many Scottish buildings workers and Portuguese hotel staff, for example, can only acquire a stake in the local housing market by marrying an islander.

The States housing committee is charged with ensuring not only that the island's property is occupied by those legally entitled to do so but also with approving the prices at which dwellings are bought and sold.

Details of every transaction have to be registered at Jersey's Royal Court.

According to the criteria used by the committee, the right price for a house in Jersey is its current replacement value using the same building materials, plus an amount for the building plot, the fixtures and fittings and the professional fees arising from the transaction.

If the committee is in doubt, it sends a quantity surveyor to value the property.

"If the proposed price is disputed, then it is referred to a special board of quantity surveyors," Mr Vandervliet explains. And if, at the end of the day, the vendor doesn't like the price set, he or she is always at liberty to withdraw the property from the market.

As well as regulating prices, the housing committee is also a major builder of houses - it is responsible for some 30 per cent of the island's housing stock. It also provides cheap mortgages at a rate of interest of between three per cent and 10 per cent for the indigenous population.

Mr Vandervliet accepts that these controls have not solved Jersey's housing problems. He stresses that there is no problem about housing essential employees, but the growth in the number of households which has been fuelled by housing demand in the UK generally is creating difficulties, as is the problem of finding additional building land.

The Island Plan approved in 1987 envisaged the demand on the States housing sector being met by construction of an extra 2,000 States housing

units for rent or purchase by 1995, when the population was expected to have reached 50,000. The 1988 census however showed that the population was already in excess of that figure and that the housing requirement was 1,350 units out of date.

The Island Development has responded and identified additional land for extra housing units. The revised plan is due to be published shortly. But, Mr Vandervliet admits, the impact will not be immediate.

"We have got between 600 and 700 families housed in inadequate, rented accommodation and I don't see the problem being eased for another three to five years," he adds.

Back at Broadlands Estates, Mr Jones is unimpressed. He argues that the bureaucratic regulation of the market is exacerbating the island's housing problems by discouraging people from moving house and landowners from releasing land zoned for development.

"I have had people in my office in tears over the price set for their property by the committee. They have been forced to call off deals that were agreed with a willing purchaser and stay put because the price decided by the committee is inadequate."

Mr Jones has on occasions challenged the housing department's valuation.

"Last April, it valued a property at £89,950. After we questioned it, the department came back in June with a price of £78,948 - simply because someone took it to task."

If there is to be regulation housing market, Mr Jones would like to see Jersey adopt a system closer to that operated by Guernsey.

"Our Guernsey office doesn't have anything like as many problems," he adds.

Tighter controls on housing are proposed

Prices fall on Guernsey market

HOUSING PRICES on Guernsey's 'Open Market' have fallen by about 15 per cent since last autumn, according to Mr Ben Lovell of Guernsey estate agents, Lovell and Partners.

A property purchased last year for £700,000 has just sold for £595,000, a price which, he says, is the typical current going rate for a three-bedroom, two-bathroom property bought low, set in half an acre, with sea or country views.

The island's Open Market consists of some 1,800 properties, 10 per cent of the total, and placed on a special register in 1969 (the majority were selected from houses that had a rateable value of £50 or over in 1962) and which are available to anybody to buy, sell and occupy.

The remaining 90 per cent of

residential properties on the island are reserved for the Local Market, in which current prices vary from £88,000 for a two to three-bedroom terrace to £230,000 for a farmhouse with outbuildings. Again, prices have fallen back 10-15 per cent in the face of the recent high level of interest rates.

Local market property can only be occupied by people born and bred on the island or their offspring - or immigrant workers who have been licensed to do so by the States Housing Authority; though if they stay for 15 to 20 years, the latter also gain residential status.

Although Guernsey's housing laws are ostensibly less complicated than Jersey's, this

has not prevented a political row breaking out over recent moves to tighten them in an effort to stem the island's population growth.

Population concern was triggered by the 1986 census which

showed the population had

shot up to 55,482, compared with 53,900 in 1981. It is now thought to be around 59,000 in a land area of only some 24 sq miles.

The Housing Authority is

proposing to the States to:

● Grant seasonal immigrant workers licences to occupy Local Market accommodation for only 9 months at a time, after which they must re-apply.

● Give hotels, open all the year round, the option of three-year licences for workers, who thereafter must leave the island for good.

● In exceptional circumstances, grant key workers residential licences for up to five years.

● Place upon employers the obligation to ensure that their migrant staff are legally housed.

Mr Lovell, who is also President of the Housing Authority, is confident that this tightening of the regime will stabilise the growth in the island's population. He also feels the alarm of the hotel and tourist industry is misplaced - "statistics

have shown, for example, that 82 per cent of those employed by the tourist industry leave within three years, anyway," he adds.

The legislation to implement the proposals is due to go before the States in April.

Significantly, however, an additional proposal to introduce a law comparable with Jersey's Control of Undertakings to limit business formations and expansions has already been rejected.

Unlike its neighbouring half-sister, Guernsey has had had experience of unemployment in the relatively recent past. For all its worries over population growth and the pressures on its finite stock of housing, it has drawn the line at adopting such a drastic measure.

Robin Reeves

New courses in further education and management training

Moves to upgrade the workforce

ALTHOUGH the Bailiwick of Jersey, Britain's biggest building society, has a presence in Jersey (following its takeover of a local financial institution) which it employs to attract deposits from abroad, the island, the society has decided against offering house mortgages locally.

The local mortgage market is small and well-served by the banks - and then there is also the problem of securing staff, explained a society spokesman.

A Bailiwick branch without a mortgage department provides just one startling example of how Jersey's policy of seeking to stabilise the population, by licensing business formations and expansions and controlling housing - affects one leading financial institution.

The local labour market could hardly be tighter. Jobs in the island's traditional indus-

tries, such as agriculture, construction, and the hotel and tourism sectors are now largely staffed by immigrants on short-term contracts.

It is perhaps easier to get a meal and drink in a local hotel or hostelry if you speak Portuguese or Scots Gaelic, than English or French," says one observer.

Local school-leavers with few qualifications are able to walk into some relatively well-paid jobs in banking. Others are in jobs with qualifications below those which would be necessary to hold down a comparable job in the UK.

Salary inflation is also a problem, fuelled by the ability of staff to fit from one job to another for an extra £500 at a time - though some employers insist that this is now less of a problem than it was.

The way forward for the

island's economy, according to Mr Colin Powell, the island's powerful Economic Advisor, is through "business growth without people growth" - in other words, the island must

The islands seek to curb population growth with tighter immigration controls, improved workforce training and increasing use of new technology

upgrade the value of its goods and services without increasing the numbers employed, a task which poses a particular challenge to Jersey's Highlands College of Further Edu-

cation and its Management Training Centre.

There is no lack of enthusiasm. According to Dr Michael Gullion, Highlands' Principal, course enrolments at the college now total 6,000 annually, some 10 per cent of the population.

Each department also has its own industrial advisory panel designed to ensure courses are reflecting the changing needs of the local economy - "there is a real danger of stagnating in public affairs in the island, which spills over into education and training," he says.

Typical of the courses designed to meet the needs of the island's finance industry is a 12-week evening class in company and trust administration which, if economics is included, gives students the opportunity to gain exemption from Stage One of the Chartered Institute of Bankers' Trustee Diploma.

But the most dramatic reflection of Highlands' response to the needs of Jersey's 'over-employed economy' has been a sharp growth in the number of self-financing, short training courses and seminars, designed to suit local company needs and arranged through the college Management Training Centre.

Mrs Anne Watkins, the director, calculates that the centre last year ran a total of 97 short courses on subjects ranging from simple office skills to marketing, which were attended by 1,100 people. The centre is now being used on a regular basis by 150 companies, some of whom are considering putting the bulk of their training requirements into the hands of the centre.

Even so, Mrs Watkins and Mr Dick Green, Development Officer of Jersey's Advisory Training Council which, with a budget of £20.5m underwrites the cost of many of the courses, stress that there are still many more companies to be sought out.

"There are 3,000 employers on the island, 2,000 of which are significant and would benefit from training services," says Mr Green.

The Training Council's remit extends to grant-aiding training courses outside the island if the skills to be acquired are deemed useful for the development of the island's economy.

So important is its work considered that the States is considering making the Advisory Training Council self-funding through the introduction of an annual levy of £10 per employee which would be clawed back by employers for training arranged or given.

However, the proposal is a controversial one - many employers are opposed - and Mr Green concedes that it may not be implemented, though he believes it would provide an invaluable spur to the development of the island manpower skills.

One consequence of the growth in the finance industry has been a sharp decline in the number of school-leavers opting to acquire the traditional craft skills. Highlands' career path has only 81 students on craft courses compared with 79 in 1981.

As a consequence, explains Mr Brian Le Marquand, managing director of the Le Brum's Food Group and chairman of Highlands' Management Centre, the island's craft industry for one is having to replace many apprentices with Portuguese workers on eight month contracts.

In Guernsey, on the other hand, an apprenticeship scheme in traditional craft skills launched during the 1960s with the establishment of the island's College of High Education is alive and well, says Mr Bryan Chestham, Vice Principal of the College.

Like Highlands, the Guernsey college maintains close links with local industry through a series of advisory committees and currently has 5,600 apprentices under training with 400 registered employers who guarantee a satisfactory level of training over a period of 45 years.

The States offers employers an incentive in the form of a

block grant in the early years of apprenticeship and financial compensation for the day-release of apprentices. But equally, it is a sign of the times that the college is seeking to accelerate the time taken for apprenticeships, initially in catering and motor vehicle engineering and thereafter construction and electronics, by persuading employers to agree to block release.

The growing number of day-release courses - they have shown a 9 per cent annual increase over the past three years - underpin a wide range of the professional skills now required by young people working in the island's financial sector. On top of that, the college is increasingly in the business of laying on self-financing short courses for local industry.

"Whereas 15 years ago, the aim was to ensure an adequate level of vocational training for Guernsey youngsters, there is now much more pressure to provide a service to indigenous industry and train local people to do the jobs available," Mr Chestham adds.

Robin Reeves

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CHANNEL ISLANDS 6

Robin Reeves looks at new marina developments

A waterfront conundrum

JERSEY is, by common consent, in urgent need of a major new marina. The surrounding French and English coasts are now peppered with marinas, housing boats for whom the Channel Islands are the perfect cruise destination.

Sailing craft leaving the port of St. Helier in six hours, and during the summer 100 boats at a time do so. Yet satisfactory anchorage space when they reach the island is strictly limited.

In contrast, Guernsey, which also benefits from being an ideal stop-over for craft sailing between northern Europe and the Mediterranean, is able to do its many visiting yachtsmen proud. It recently completed an \$18m, 860-berth marina along St. Peter's Port north beach, which is to be officially opened by the Queen in a few weeks' time.

The new facility has been largely filled by local boat owners but this has made simple marina moorings available in the old harbour which is ideal for visiting yachtsmen; they can step ashore into the town centre.

In addition, Guernsey has a smaller, privately-owned marina which was created recently in a disused quarry on the island's north coast by dynamiting away the rock wall which separated the quarry from the sea. There is also the possibility of further marina facilities being built in St. Sampson's harbour as part of schemes which have just been mooted to extend the harbour's industrial moorings.

That said, Jersey is not short of marina proposals. One is the centrepiece of one of the biggest private investment schemes ever contemplated in Jersey. Known as the Havre des Pas marina village project, it would add a new dimension to the town of St. Helier, by creating a maritime village on reclaimed land, as well as a 1,000 berth marina, to the east of the present harbour.

Half the 100 acre site would be given over to five marina harbours, accessed through a tidal lock. Other features include a 50-acre village of 900 housing units, of which up to 400 would be time-share self-catering units, a swimming beach, covered sports facilities and a landscaped hill to shield the area from the fuel farm serving Jersey's oil-fired power station. Although it is nearly two years since the scheme, involving a capital investment of £20m-£100m, was first put forward, it is still awaiting outline planning consent.

Another marina scheme is under consideration in St. Aubin's Bay just to the west of the harbour's Albert Pier. This is being looked at by the States (Government) of Jersey as one potential use for an area close to the town centre, which is currently being reclaimed from the sea by dumping the island's inert non-combustible rubbish and waste material. (Another potential demand on the area is for a multi-storey car park to replace the town's parking problems.)

The States was responsible for constructing Jersey's first marina in the late 1970s in a reclaimed land area at La Collette, which although not ideally located and regarded as only temporary has nevertheless proved very popular.

According to Mr Roy Bullen, St. Helier's harbour-master, it was sold out in six months and there is currently a six to seven-year waiting list for marina berths.

The two new marina schemes are not necessarily mutually exclusive. Observers believe that there may sufficient demand to justify construction of both.

But other considerations have loomed into view in the past twelve months which have prompted the island's legislators to pause for thought. One is a demand from the Jersey Electricity Company for the construction of a new coal-fired power station at St. Helier to augment its existing oil-fired

plant, on a site overlooking the proposed Havre des Pas marina village.

The other is the realisation that the present St. Aubin's Bay land reclamation tip could run out of space before 1994 - its originally designated lifespan - and that a new reclamation area somewhere else around the harbour may well be the only realistic option for disposing of the island's non-combustible rubbish in the 1990s and beyond. This new land reclamation - in deeper water beyond La Collette is the

most obvious option - could clearly open up another marina possibility.

But, more importantly, the States and its Island Development Committee has come to realise that sheer scale of developments now being contemplated around the St. Helier harbour area is raising aesthetic, hydraulic and environmental questions which need to be answered before decisions can be taken about marina developments.

The upshot has been the setting-up of an advisory committee of local community, business and environmental interests under the chairmanship of Mr William Whitfield, the architect and planner, which is charged with drawing up a strategic plan for the future development of the whole St. Helier waterfront area. Mr Whitfield is highly experienced in this field, having acted in a similar capacity for Bath and Durham.

Another factor of relevance is the potential impact of the various options on tidal flows. The IDC has just commis-

sioned Hydraulic Research Ltd at Wallingford to study this key dimension of the various proposals.

But ultimate decisions on the Whitfield committee's recommendations will lie with the IDC and States. This suggests that it could be at least a year before there is any decision which will lead to an easing of Jersey's chronic shortage of marina berths.

The joker in the pack is the proposed new coal-fired power station, which is currently the subject of an assessment study

by consultant engineers, W S Atkins. The basic argument in favour is that it will provide the island with significantly cheaper power than its present oil-fired station and also add diversity to its energy supplies.

But there are alternatives. Jersey currently buys some of its electricity needs from France via an undersea cable.

The island could undoubtedly secure additional supplies at a very attractive price from the largely nuclear power-based French grid, if it was minded to do so.

The belief that a coal-fired station will maintain the island's energy independence is a myth, he says. It would be simply mean dependence upon the imported raw materials - coal - creating a serious pollution problem, rather than upon the finished product - electricity.

As befits the head of the company which has also been behind the development of Guernsey's highly successful St. Pierre Park hotel and gold course, he also argues that it is more important for Jersey to update its tourism industry which, as well as requiring substantially more marina capacity, is also a virtual island of self-catering accommodation, now favoured by one third of British holidaymakers.

"Havre des Pas is just the kind of bold, imaginative scheme which Jersey needs to update its tourism facilities and contribute towards desperately needed new housing provision on the island," says Mr Steven.

But it looks like being up to another 12 months before it becomes clear if the Whitfield committee and the States - not to mention W S Atkins, the Jersey Electricity company, and Hydraulic Research agree.

down in the W S Atkins report and that the island decides instead to opt for one of the other energy options.

Mr R.J. Steven, chairman and managing director of Jersey's Ann Street Brewery Co., who recently joined the consortium founded by local advocate George Carter, to promote the scheme, argues passionately that the island would be foolish to choose the new coal-fired station in preference to the marina.

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Another option would be for the island to link into the Continental European natural gas, again giving it the advantage of greater diversity of supply. There is, however, a strong political and emotional reluctance in the island to become dependent upon the French mainland for all but a marginal proportion of its energy supplies. Even in today's interdependent world, the conventional wisdom seems to be that this would compromise the island's status of independence under the crown.

The trouble is that if the coal-fired station goes ahead it will literally overshadow the Havre des Pas marina project. The designated, and in practice probably the only conceivable site for the new facility is just to the existing oil-fired power station, overlooking Havre des Pas.

It will be difficult to attract the large sums necessary for the marina village if it turns out to be just a downwind of a new power station handling thousands of tonnes of coal and ash each week.

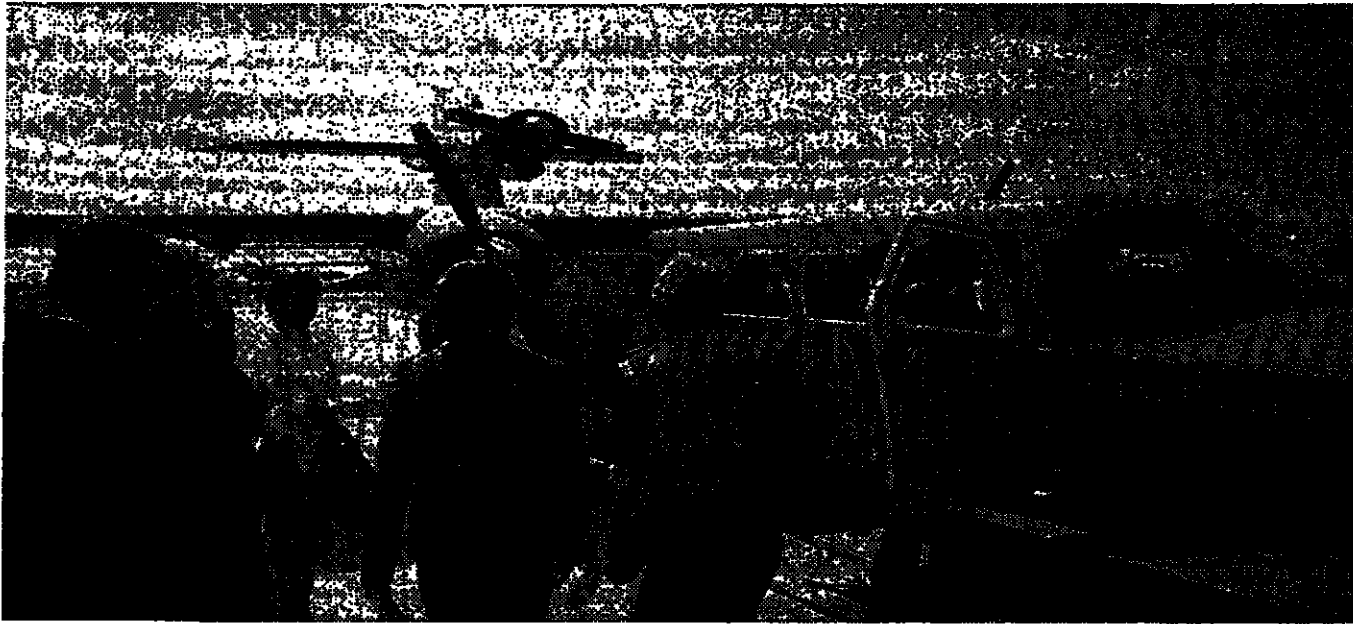
Not surprisingly, therefore, the Havre des Pas consortium is hoping the coal-fired station will be given a firm thumbs up by Mr Richard Falle and Mr



Guernsey has recently completed an \$18m marina development at St. Peter's Port.

Sea transporters fight back

Boost for air services



Nearly 2m passenger movements - a record - were made at Jersey Airport last year.

THE GROWING popularity of travelling to and from the Channel Islands by air, as opposed to sea, has been the dominant feature of the archipelago's transport scene for several years.

Last year just under 2m passenger movements were recorded at Jersey's Airport. At almost 130,000 more than in 1987 - its golden jubilee year - this is a 7 per cent increase.

According to Senator Bernard Himmington, president of the Jersey Harbours and Airport Committee, last year was the fourth successive year that annual Airport passenger movements, representing 'a good mix' of tourist and business travellers, have increased by over 100,000.

Actual aircraft movements of all kinds, including charters, offering 85,000 seats, increased from around 85,000 to over 90,000.

In Guernsey, whose airport celebrates its golden jubilee in May, the pattern is similar, although the carrying figures are smaller, including those for charter services.

Of a record 1.1m air and sea passenger movements, 825,838 were air travellers, 52,018 more than in 1987. Aircraft movements totalled 48,500, against 42,700 in 1987.

At 312,721, sea travellers to and from Guernsey numbered only about half the totals recorded five years ago.

One of the reasons for the swing from sea to air travel has been the disappearance of British Rail's daily scheduled UK Channel Islands ferry services, with their cheap fare structures for BR employees.

However, the islands have also benefited from the continuing worldwide boom in air travel, plus a trend by airlines to introduce faster, quieter, larger, short take-off and landing-type, pressurised jet aircraft on the main UK Channel Islands routes: London, Gatwick, Southampton and, lately, Manchester.

In Jersey, the new aircraft include Boeing 757s and 787s, 400 series, carrying up to 200 passengers. The 100-seat BAe 146 has also been welcomed in both islands and, apart from its use on several UK-CI routes, will be introduced on May 8 by Air UK on a weekly scheduled Zurich-Channel Islands service. The Channel Islands now

have regular air links, some using 60-seat ATP aircraft, with all major commercial airports throughout the UK, including Scotland and Northern Ireland, although, in some cases, services are for summer time only.

Progress is also being made in developing additional direct air services to European cities, notably Amsterdam, Frankfurt, Düsseldorf and Paris.

What is surprising, perhaps, in view of the increasing volume Channel Islands and Isle of Man business travellers, currently routed through Heathrow or Manchester, there are, as yet, no direct scheduled air services between the two off-shore centres.

One of the success stories of the Channel Islands transport scene continues to be that of Aurigny Airlines, operating inter island services and some Southampton/Bournemouth/Cherbourg services by Tristar aircraft.

This summer, the airline - which is 21 years old - plans at peak times to introduce flights every 15 minutes, instead of half-hourly, between Jersey and Guernsey and to increase its Alderney services.

Aurigny's 'sister' company, Guernsey Airlines, a UK-CI operator, is considering intro-

ducing Dash 800 series aircraft in about two years' time.

The shift to larger, modern aircraft on external routes, however, while not creating a need for longer runways in either Jersey or Guernsey, has put increased pressure on existing Airport handling facilities, particularly at weekends.

In Jersey, a study is currently being undertaken by British Airport Services and Senator Himmington is envisaging further substantial investment, mainly in equipment.

In Guernsey, the need for a new passenger terminal replacing the existing building for airport and airline office accommodation has been identified at an estimated cost of some £7m.

The island's Board of Administration, responsible for Guernsey's Airport and its two harbours St. Peter Port and St. Sampson's, has already invested £21m improving facilities at the former venue. A £30m project for expanding St. Sampson's Harbour, a more commercial port, needing deep-water berths, is planned.

At St. Peter Port, a new 600 berth marina has been completed and will be officially opened, in late May, by the Queen. There are also now two

ro-ro ramps, spacious new customs facilities and a new fishermen's quay.

There has been £12m worth of investments on greatly improved ferry, passenger and freight handling facilities at St. Helier Harbour.

In keeping with a policy of encouraging the use of larger aircraft, these harbour investments have spurred the introduction of larger ferries.

Previously, ferry operators were restricted to vessels with a maximum length of 113 metres, but the new facilities allow ferries up to 130 metres in length to be accommodated.

The principal operator, British Channel Islands Ferries, has responded by introducing the largest-ever car/passenger ship on the route. Named The *Royal*, the 8,987-ton vessel carries up to 1,400 passengers and 300 cars. It is to be joined on 25 May by another new ferry the 3,352-ton *Havrelet*.

BCIF, which has manfully filled the gap left by the departure of Sealink, have switched its UK passenger terminal operations from Weymouth to Poole, leaving Portsmouth as the chief terminal for UK-CI freight operations.

Sealink still operate a sum-

merline, UK-CI-Cherbourg service and a new UK-CI ferry operation by Weymouth-Main service is due to start in May between Weymouth and the islands.

It will use a former Norway-

to-Danmark ferry, The *Bokan*, to be renamed *St. Julian* and carry up to 550 passengers, 75 cars and 15 12-metre trailers. The operating company also plans a winter Weymouth-Cherbourg service.

Another new vessel, *Solider Two* with space for 600 passengers and 90 cars, a greater capacity than its predecessor, is due to appear on the *Isle of Man* service, CI-Main service from this April.

Torbay Seaways are expected to continue their Torquay-CI services this year, as is Service Maritime, a French-owned company that carries thousands of passengers into the islands from Cherbourg and Calais.

If this is not evidence enough that sea transport operators are fighting back against airline competition, Britain's most successful passenger hydrofoil company, Condor Shipping, of Guernsey is extending the length of its Weymouth-CI season this year, as well as maintaining high frequency links between St. Helier and St. Malo CI services.

The company, which also uses a 300-passenger, high-speed, water jet catamaran, expects to carry over 400,000 passengers on all routes this year - its 25th. It passed its five millionth 'customer mile' last year when it carried 85,000 on its Weymouth-Guernsey service.

Bob Baker

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CHANNEL ISLANDS 7

Bob Baker reports on the expansion in postal and telecommunication services

The boom years continue

WITH the exception of philately, which has generally seen a downturn of interest worldwide, the independent postal and telecommunication services of the Channel Islands continue to enjoy a series of boom years.

Boosted by the Finance Ministry's economic growth which until recently was growing at up to 10 per cent a year in real terms, these essential services, particularly in an island context, are handling increasing volumes of business at record-breaking pace, relatively cheaply and profitably.

In 1987, the last year for which statistics are available for all these services, Jersey's Post Office handled 36.5m letter-postings alone, an increase of nearly 4m on the previous year.

Both Jersey and Guernsey postal systems are handling increasing volumes of mail order and sale-by-post traffic.

The number of letter bags received in Jersey was 98,713, against 83,642 in 1986 and 75,070 in 1985. The number of parcels received made another record at 121,646.

Around 94 per cent of inward first-class letters delivered daily had been posted the previous day and 94 per cent of inward second-class mail was delivered by the third day after posting.

Including philatelic profits of \$425,370 (earned on a turnover of \$1.4m), the Jersey Post Office produced a record profit of \$2.08m - the \$1.6m attributable to Post Office and Mails was the largest ever.

To maintain services and profits, the Jersey Post Office (an island government department, unlike its "sister" opera-

tion in Guernsey where it is a self-financing, autonomous trading undertaking) is planning a new postal complex in St. Helier, with increased mechanised handling.

The project, approved by the island parliament late last year, is expected to be completed by 1993. This is seen as the way to maintain and improve efficiency, without a big increase in manpower, and was suggested by the British Post Office Consultancy Service as long ago as 1985.

Guernsey's Post Office completed its own, purpose-designed \$4.5m headquarters in St. Peter Port five years ago - but, even so, it has since had to increase its parcel-handling facilities.

During 1987, its sorting staff handled nearly 15m inward and outward postal items, including parcels which, on occasions, have even included a settee and a large tractor tyre, sporting an addressed label tied on with a piece of string.

Both Jersey and Guernsey Post Offices use roll-on, roll-off ferry services for parcel carrying and, while Jersey uses scheduled air services for letter mail, Guernsey uses a chartered carrier operating from Luton Airport.

Weather and technical hitches willing, inward mail arrives in Guernsey between 6.0 a.m. and 6.30 a.m., most mornings. The latest posting time for outward mail is 4.15 p.m.

Jersey and the British Post Office are currently requesting their joint mail and newspaper carrier, TNT, to arrive by 6.45 a.m.

The latest outward posting

in Jersey, largely because of higher volumes, is 3.30 p.m.

Guernsey's Post Office, which is also responsible for postal services in Alderney, Sark and Herm, has around 38,000 philatelic standing account customers worldwide.

The number is roughly the same in Jersey and continues to make profits of some \$250,000 a year, although in the past these have reached as high as \$2m.

Since 1969, when the two islands gained postal independence from the UK's former GPO, Guernsey's Post Office has voluntarily contributed approaching \$10m worth of philatelic profits to the island government's general revenues.

In 1987, Guernsey Telecoms produced a trading surplus of \$3.5m against \$2.5m the previous year, and saw its gross income rise from \$7.3m to \$8.5m.

In Jersey, a profit of \$5.9m (\$4.9m 1986) was achieved on gross income of \$18.7m (\$15.7m).

Considerable investment, averaging \$4m a year in Jersey alone, continues to be made upgrading exchanges to "System X" throughout the islands.

Various projects are introducing the latest equipment, including transverse screen and fibre optic networking and data communications for customers and improving submarine cable, along with British Telecoms, with microwave links with the outside world.

A new \$2m digital fibre optic cross-Channel submarine cable has recently been completed and is on test.

Jersey is about to commission a new 140 megabyte, digital 2,000-circuit microwave link with France and the UK which should provide, among other things, 100 per cent back up for the Channel Islands, should the submarine cable links fail.

Jersey's 45,000 subscribers are charged at 3.5p a unit and Guernsey's 31,000 are charged at 3.5p, in each case with unlimited time on local calls, against the UK rate of 5.5p a unit.

For this, they have direct trunk dialling to all parts of the UK - international dialling to 185 other countries, plus telex to some 220.

The use of facsimile services, telephone pagers and cellular phones is increasing in the islands, along with all forms of modern data communications systems. Guernsey users of SWIFT (Society for Worldwide Interbank Financial Telecommunications), for example, transmit over 100,000 messages a year.

By this summer, both islands will be offering Megaline and Kiloline high-speed, digital data services and ISDX, already available in Guernsey, will be in Jersey by the year end.

Mr T.F. Ayton, director of the States of Jersey Telecommunications Board, is already predicting the arrival of video telephone services in the not too distant future, following equipment demonstrations this year.

AGRICULTURE, horticulture and fishing have for generations provided the economic 'lifeline' of Channel Islands.

Their islands, blessed with fertile soil and a mild climate, are still famous for the distinctive, pure breeds of Jersey, Guernsey and Alderney dairy cattle - although the latter, because of the German Occupation, have sadly ceased to exist in their homeland.

Today, the islands are also substantial exporters - mostly to the UK - of a variety of edible produce, especially Jersey potatoes and Guernsey tomatoes, with an equally wide variety of cut flowers, including Jersey narcissi and Guernsey freesias, the latter holding 85 per cent of the UK freesia market.

Commercial fishing, which once took islands as far as the waters off Newfoundland - and indirectly helped to spawn the overseas demand for distinctive traditional Jersey and Guernsey pullovers - is undergoing a revival in both Jersey and Guernsey, with

Commercial fishing is undergoing a revival in both Jersey and Guernsey with good local sales and exports

strong local sales and increasing exports of crustaceans and wet fish.

Maintaining these indigenous industries continues to provide a solid challenge, not only for those directly involved, but also for politicians and civil servants who are anxious to ensure these activities remain important parts of the island economies as well as being vital contributors to the social and physical well-being of island life.

Jersey's agricultural, horticultural and fishing interests, together earning over \$4m a year, are overseen by the island's Committee for Agriculture and Fisheries, headed by Senator Pierre Horsfall.

In Guernsey, where horticulture - with an export value of around \$32m - is predominant, these sectors are overseen by three separate committees.

In Jersey, while the interests of crop producers and fishermen are far from overlooked, great importance is attached to the 6,000-head herd of dairy cattle, 4,000 of them milkers.

Senator Horsfall and his chief officer, Mr Peter Bastion, believe their committee "has closer control of dairy farming than anywhere else" - this includes involvement in milk recording, artificial insemination, animal health, breed improvement and slaughtering.

They estimate that the herd produces around 3m gallons of milk a year to meet a liquid requirement of some 2.2m gallons, with the remainder converted into cream, butter and yoghurt, but no cheese; the entire output is worth some \$7m at retail prices.

Protecting the health and purity of the Jersey breed in which export interest is increasing is of paramount importance. This is why Senator Horsfall says - a de-

Agriculture, horticulture and fishing sectors win larger orders

Strong exports of edible produce

gation supporting a continued ban on importing other breeds (even deer, sheep and goats are kept out), has been agreed with the EC. He expects a similar derogation to be approved to prevent the importation of liquid milk from the EC into the islands after 1992.

Nearly 60 per cent of Jersey's 45 sq. miles is in agricultural use. Around 76 per cent of local dairy farmers also grow crops.

Despite agricultural land values of around \$7,000 an acre, against an average of some \$1,500 in the UK, 36 per cent is farmer-owned in Jersey and much of the remainder leased from benign landlords at \$300 to \$400 an acre.

During 1987, \$27.5m worth of crops were exported; these included potatoes (\$15.6m), tomatoes (\$5m) and cut flowers (\$2.2m).

Guernsey's peak year for horticultural exports was 1985 when, at 1987 values, its commercial glasshouse industry earned an estimated \$88m, mostly from tomatoes. It also worked 1,128 acres of 'vines' - so-called because, a century ago, grapes were the principal crop - and employed more than 5,000 full-time staff.

In 1987, the value of Guernsey's horticultural exports was estimated at \$22.2m of which \$10m was earned by tomato-growers. In addition, the industry worked only 690 acres and employed only 1,817 full-time staff.

In a recent report by the States Committee for Horticulture, this traumatic shrinkage was attributed to the second round of oil price increases in 1980 which, quite simply, made tomato growing in heated glasshouses unprofitable in Guernsey.

Many growers went out of business while others survived by switching to other produce such as freesias, carnations and crops with relatively low heating requirements.

Since 1985, however, growers have seen falling oil prices and a return to the profitability nearer the levels of the 1970s which has generated confidence and is encouraging new investment.

With expanding markets in the UK and northern Europe, particularly for quality produce, the committee is anticipating total returns of \$40m in 1989 from 570 cropped acres, against the present 630 acres.

To help the process along, the island government has approved a six-year programme to encourage more capital investment plus measures to improve produce and market promotion, training facilities and crop development. At the same time, government spending on advisory services is to be restricted and growers will be encouraged to pay for specific services received.

Farming, too, is to receive a boost from the construction of a new \$2.2m government-run dairy which will annually sell more than \$4.8m worth of liquid milk, butter, cheese and yoghurt to local customers.

The industry has seen a decline in the number of farms since 1978 from 135 to 87, but the herd size some 4,000 with 2,400 milkers has remained the same. Over the decade, liquid milk production has risen by 15 per cent from 6.04m to 6.2m litres.

Bob Baker



Tomato-picking in Guernsey.

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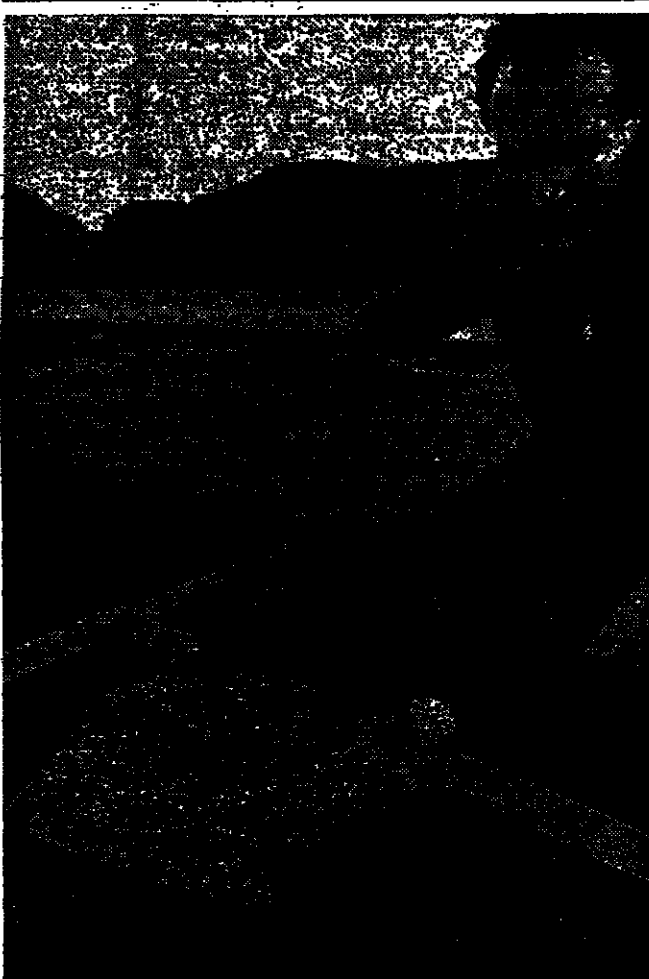
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Four-month-old oysters at an Guernsey sea farm.

Shellfishing industry

Rivalries between the islands

JERSEY and Guernsey are the base for a \$10m-a-year shell-fishing industry - with the two islands working in great rivalry.

One factor that helps to unite them, however, is a mutual dislike the grant system for fishing industries from Britain and European Community.

Channel Island shellfish harvesting and processing is an up-and-coming industry with a yearly income of around \$6.5m, of which Guernsey has an income of just over \$3m.

Both islands have developed their industry without British or European Community aid - but must continue to compete with grant-aided fishermen from France and Britain.

For many in the islands, conservation of shellfish stock around Jersey, Guernsey, Alderney and Sark is also an important issue.

While EC regulations seek to control and reduce certain fishing activities, the view among fishermen in the Channel Islands is that such a reduction would not be necessary if fishing interests were allowed to develop purely on their own finances - as has been the case in the islands.

"All we want to achieve is the conservation of our stocks in the face of subsidised operators - and we believe that other countries should adopt a sim-

ilar policy," says a Guernsey fisherman.

The Guernsey Fishermen's Association is also seeking to close what it sees as a possible "loophole" in safety regulations, whereby UK vessels can register in Guernsey.

Another issue that causes frustration among Guernsey fishermen is the layout of harbour developments at St. Peter Port, where there is some resentment about "being hived off to a quay in a remote corner - many of the fishermen would have preferred the authorities to have built simple slipways, so that loading and unloading would be easier."

With tides varying as much as 34ft, some skippers and crewmen claim that it is difficult to come alongside the new quay.

Despite the Jersey port of St. Helier having invested \$1.4 in a new fish quay and 22 acres of land for the fishing industry, some crews are unhappy about the development. The quay is a two-tier construction because of substantial tides.

Fishermen maintain that most of the island's shellfishing boats cannot easily use the facilities because the channel is too restrictive and the quay lacks lifting facilities to offload produce.

Barrie Stevens

ADHILB

To get your parcels from A to B, go through DHL. London, 01-890 9000, Jersey, 0534 43350 or Guernsey, 0481 36571.

CHANNEL ISLANDS 8



Tranquil harbour scene at St Sampson, Guernsey



Banks in Library Place, St Helier, the capital of Jersey

Edward Owen on plans by the tourism industry "to get its product right"

Battle with mass-market competitors

WITH the Single European Market and the Channel Tunnel project looming ahead, the tourist authorities in Jersey and Guernsey are giving a great deal of thought at present to future strategy.

Jersey's Tourism Department, recently re-organised under its new director, Ms Sheila Henwood, to create a separate Continental marketing division, has a working party studying the recommendations of the two major reports on the industry's future.

The Guernsey Tourist Board, which is mounting a £60,000 visitor survey this year, is giving special importance in its long-term planning to what director of tourism, Mr Michael Walden, calls "getting the product right", which means reviewing everything from

entertainment facilities to conservation of the countryside.

Tourism remains a very important second leg of the economy in both Jersey and Guernsey, and is the main support of Alderney, Sark and Herm. A survey last year put Jersey's earnings from this source at £216m. Guernsey's estimates differ, but Mr Walden says he believes the figure must now be around £100m.

So far, the islands have successfully held on to their tourist trade against competition from mass marketed package tours to sunnier resorts, although local hoteliers are having to adapt to later bookings, shorter stays and room rates geared to tour operators' requirements.

The Channel Islands no longer rely for the entertainment of visitors just on their beaches

and spectacular scenery, or even on their considerable array of castles, museums and other attractions like the Jersey Zoo or Victor Hugo's house of exile in Guernsey.

Festivals and other events are organised throughout the season. Besides its famous battle of Flowers and well-established Good Food Festival, Jersey

Tourism remains a very important second leg of the economy in both Jersey and Guernsey

has Italian, Portuguese and French weeks and is introducing a new event, the Jersey Fair, during May.

Guernsey runs dancing, music and chess festivals and is staging again in September a fortnight long "arts and fun"

festival first held in 1987.

Guernsey has also been particularly successful in promoting itself as a boating centre. The island was the main sponsor of the 1988 London Boat Show and last September hosted the World Powerboat Championships (earning appearances in BBC TV's marine soap opera, *Howards*

Way as a small riposte to Jersey's long-running TV exposure through the *Bergerac* thriller series).

Another big powerboat event is to be held in Guernsey this year, along with several regattas and yacht races.

Nevertheless, while local tourism officials generally share the confidence of Mr Roger Le Monnier, Jersey's marketing manager for Europe, that the islands' holiday product is "sufficiently unique to retain a very strong appeal," it is accepted that the novelty of the Channel Tunnel and easier European travel could lose them, at least initially, some of their traditional UK holiday business.

The islands are preparing for this contingency by stepping up their promotional efforts in markets such as the Netherlands, West Germany, Switzerland and Scandinavia.

At present, about 20 per cent of Jersey's 790,000 staying visitors and 15 per cent of Guernsey's 350,000 come from outside the UK. Both islands would like to see the figure nearer 25

per cent.

One problem still to be overcome, though, is the reluctance of many island hoteliers to contract rooms to Continental tour operators often with nerve-rackingly late release dates as long as they know they can fill their beds from the British market.

As Jersey and Guernsey hoteliers agreed at a recent joint meeting, another important factor in retaining a tourist niche in the new Europe will be to ensure that the local industry's facilities and services are of a high quality.

Both the larger Channel islands have had compulsory hotel grading for 40 years, but fresh standards are now being set for the 1990s. A new Jersey scheme due to come into force in 1991 has been "an enormous exercise, really in depth," according to the president of the hoteliers' association, Mr Albert Able.

It is involving official inspection and regrading of every hotel and guest house in the light of stricter requirements for private baths and other amenities.

Higher standards, however, call for the kind of resources that are stretched to the limit in the Channel Islands, such as land, building contractors and skilled catering staff. The pressures of an overheated economy on the tourist industry are already showing themselves in Guernsey.

Nearly 2,000 beds have been lost in Guernsey over the past two years as a result of a loophole in the planning law that



The attractive cobbled streets of St Peter Port, Guernsey

has allowed tourist properties to be sold for housing and residential homes for the elderly.

Particularly hard-hit has been the self-catering sector, which Guernsey started to develop in the early 1970s while Jersey was still discouraging it. The Tourist Board's policy of having holiday bungalows built to a permanent standard has rebounded on it, because these properties have made ideal lower-priced homes for first-time buyers.

Mr Michael Walden, director of tourism, says: "We are particularly concerned about the loss of prime tourist sites which, given the shortage of land and housing situation, are never likely to be recovered."

Staffing has also become a critical issue in Guernsey. Under a proposed sharpening of the housing regulations, designed to curb immigration by preventing imported labour from settling in the island, hotel staff from outside would

be allowed to stay for only nine and then never return.

The managements of Guernsey's top 12 hotels have protested that this will have a "disastrous" effect on recruitment and make it impossible to attract the quality of staff needed to maintain good standards of service.

The dilemma is typified by the situation of Guernsey's four-star 133-bedroom St Pierre Hotel, whose Jersey owners, Ann Street Brewery, promised to train and employ largely local staff when the establishment was opened in 1983.

In the event, the hotel has had to import virtually all its staff and recently applied to build a 100-bed block on the site to house them. Here, however, it came up against planning restrictions and, like another hotel that wants to add an 18-hole golf course, had its application turned down.

The 1992 issue

Continued from Page 1

standable resentment on the part of young people being priced-out of the housing market.

According to Robin Rumbold, an elected member of the States of Jersey, and a senior partner of accountants Coopers & Lybrand, there has sometimes been a feeling in the past that the offshore finance industry might be only transitional. After all, it dates back no more than 25 years or so.

But now it is more firmly

rooted, and Jersey has become very dependent on it for tax revenues - "there can hardly be a Jersey family that does not have a member working in the finance industry," he says.

The problems of success afflict both islands, however. In particular, they are attempting to grapple with the labour shortages and the worrying growth of population. Probably the political atmosphere has cooled a little since 1987, when Jersey's population was shown to have topped 80,000 and there

was something of a backlash. But measures to limit employment growth have been strengthened.

Jersey has become tougher in its attitude to "category" skilled immigrants who can now only obtain relatively short-term (though renewable) employment contracts and can be much less confident than before that they will be able to remain in Jersey for the ten years needed to obtain the right to purchase a house.

Guernsey has rejected the idea of introducing a Jersey-style Control of Undertakings Law, under which the Jersey authorities can control the number of employees in each company. But it is tightening its system of work permits, arousing complaints from the tourist industry.

The economic boom is serving to generate a surge of tax revenues that are sending the budgets of Jersey and Guernsey into heavy surplus, mirroring the UK situation. The Jersey income tax yield is expected to rise by 15 per cent in 1989, and despite sharply higher public spending there is projected to be another £30m to add to the Strategic Reserve (a "rainy day" fund), taking it to over £50m.

What could cause such a rainy day? The vulnerability of both territories to a setback in the offshore finance industry is becoming greater. But there could be opportunities as well as risks. The Channel Islands sense that there could be a chance to build new relations



Richard Arnold, president of the Guernsey Chamber of Commerce - "there's a fear of the unknown," on the 1992 issue.

ships throughout Europe, although they face competition from a variety of locations within the EC, including Dublin, Gibraltar and Madeira.

"It is better to have an offshore centre within your

sphere of influence than to drive people to more distant locations," says Colin Powell.

"The concept of offshore Europe is an attractive one to member-countries, as well as to the offshore centres."

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ACCOUNTANCY COLUMN

The brand new concept of current people accounting

By Richard Waters

FORGET brand accounting. I have invented a way of putting a company's real worth into its balance sheet.

I have to confess that my idea is similar to brand accounting, which involves putting a value on these intangible assets and so creating extra reserves out of nowhere. All you do is to wander around your office, look out for any people who may be around, and value them. (When I say value them, I actually mean put a value on them - I'm sure that as a caring employer you value them already.)

This system, which I have patented, is called Current People Accounting (CPA for short).

People are just as much assets as brands. They clearly fit the definition, contained in Professor David Solomon's suggested accounting framework last year, of an asset: resources that are expected to yield a company future economic benefit and which it controls.

You even hear talk of "people businesses", so the stock market obviously understands the concept.

What is more, people are easier to identify than brands - there seems little room for dispute about what one is or how you distinguish it from other intangible assets.

Value people? Much too

risky. I hear you say. They might get up and walk off.

True, but then most assets have a finite useful life. The only question is how long that is going to be. And if you really think that your people might just walk off, shouldn't shareholders know? They might be concerned: they think you are doing something to make sure

Putting a value on people is a tricky one, but here are four methods tried as an experiment

your workforce stays around for a while, just as you are keeping your machines in good repair.

Ah, but how do you put a value on people, you ask? I have to admit this is a tricky one, but I think I have come up with the answer. I tried out four methods on myself as an experiment. These were the results:

● The first method was to arrive at my economic value to the Financial Times. This involved working out what portion of the paper's sales each day are due solely to my efforts. I then projected this

forward for the next 30 years (by which time I will be the editor, so my value to the paper will have gone up enormously by then), and discounted the whole lot back to present values. The result: £12.53.

● Unhappy with this, I went on to method number two, which involved calculating my historic cost. This was simple: I added together what the FT had spent in hiring me and the training that has gone into making me the highly professional journalist I am today. I then depreciated this at a rate of 2 per cent a year to reflect my mortality. Result: £2.50.

● Hmmm. Method number three was to work out my replacement cost - how much it would cost the paper to fill my shoes. This is difficult because I consider I am unique, but at a pinch it might be possible to retrain some highly skilled individual. This was more like it, because I ended up with the figure of £56,823.

● For luck, I tried one more method: market value. If I were to offer myself on the open market, what sort of "signing-on" fee could I command? The market is a bit thin compared to that for, say, footballers, but I ended up with an estimate of £5. (If you think this is too modest, please let me know.)

However, I decided the mar-

ket value method was a bit unreliable. After all, some teams of stockbrokers get big signing-on fees two years ago, and look at them now.

The findings from my experiments are extremely encouraging. The FT could never afford to replace me; my value to the paper is more than I cost it in the first place, and so it is

People managers could be judged by return on capital as represented by their staff

showing a "profit" on its investment in me; and it could never recover its investment if it tried to sell me on the open market.

This method is obviously a success, and I will be writing to the FT's finance director suggesting he puts me in his books at £12.53.

I can see all sorts of uses for CPA.

For a start, people managers could be judged by their return on capital represented by their staff.

Suppose you run a division of an advertising agency with staff worth, say, £100,000 (the

depreciation rate is higher than the average, because these people wear out or walk out more frequently than most). What sort of return are you making on this investment - and how does it compare with other uses to which the capital could be put?

I estimate that, having used this system, half of the advertising agencies in the UK would close down and put their money in the building society instead.

A second way of judging people managers is on changes in the value of their workforce.

If, in the above example, your £100,000 workforce at the start of the year is worth only £75,000 at the end, you have serious questions that need to be addressed.

Is the manager "milking" his assets for short-term profits with no view to the future? Has he failed to invest in the next generation of income-generating workers? Has he failed to look after his assets and allowed them to fall into a state of disrepair?

I think I have hit on a fashionable notion here. In its summary report on financial reporting last year, Making Corporate Reports Valuable, the Institute of Chartered Accountants of Scotland suggested that companies should produce a Statement of Changes in Financial Wealth each year.

holders could justifiably quiz their directors on the disparity. There are also advantages in all this for workers. Wouldn't you like to know how much your employer thinks you're worth? Or how fast you are being depreciated? Or when your depreciation rate is speeded up?

The possible uses seem almost endless. If you would like to subscribe to this system, please drop me a line - or better still write to the Accounting Standards Committee. And, please, no more of this brand accounting nonsense.

My CPA adjustment would be an important part of such a statement - in fact, the single most important part for any people business.

Comparing depreciation rates between companies would also be useful. If one company wrote off staff over ten years and another in the same industry over five, share

Wouldn't you like to know how fast you are being depreciated, or when the rate is speeded up?

holders could justifiably quiz their directors on the disparity. There are also advantages in all this for workers. Wouldn't you like to know how much your employer thinks you're worth? Or how fast you are being depreciated? Or when your depreciation rate is speeded up?

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Applicants should write enclosing a full CV including details of current salary and quoting reference MCS/3017 to: Janet Stockton, Executive Selection Division, Price Waterhouse Management Consultants, No. 1 London Bridge, London SE1 9QL.

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FINANCIAL DIRECTOR (DESIGNATE)

East London

Growth through acquisition and market penetration has created this demanding number one role in an exciting multinational trading group. Ideally aged 28-35, commercial acumen and flair are essential. Ref: JFE8276

SENIOR ACCOUNTANT

City

Subsidiary of a major US commercial bank offers qualified accountant, ideally aged 27-33, an excellent opportunity to develop the accounting systems, to ensure the accuracy of management information and to manage a small team. Ref: SML9333

FINANCE MANAGER

S.W. Essex

Ideal role for recently qualified accountant (ACCA/CIMA) to take the reins for the first time. Leading the market this manufacturing concern offers total involvement and high level liaison throughout the group. Ref: JFE8523

To apply for these or other similar opportunities in London or South Essex please write to or telephone

MANAGEMENT PERSONNEL
25 City Road
London EC1Y 1AA
☎ 01 256 5041

MANAGEMENT PERSONNEL
2 Swallow Place, London W1R 7AA
☎ 01 408 1694



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Treasurers

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£40,000 + Car

Major firm of Accountants seeks graduate calibre candidates with corporate treasury or banking experience to join their corporate finance management consultancy division.

London

£35,000 + Bonus + Car

An International Treasurer with good analytical skills, ability to evaluate complex financial structures and determine the funding arrangements for the Group's overseas operations.

Midlands

£35,000 + Car

New appointment to head up the treasury function for this International Group. Candidates should have broad treasury experience and be self starters.

Surrey

£25,000 + Bonus + Car

Multinational Group seeks an Assistant Treasurer covering foreign exchange matters, cash management and advising subsidiary companies. Age indicator 26-30.

West of London

£24,000

Household name UK plc seeks dealer to join a well established treasury function. Previous dealing experience within a bank or treasury function is essential.

Please telephone or write enclosing full curriculum vitae quoting ref 314 to: Nigel Hopkins FCA, 97 Jermyn Street, London SW1Y 6JE Tel: 01-839 4572 Fax: 01-925 2336

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Financial Director

*Camberley,
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£50,000+
substantial benefits

Carson & Company is a leading independent practice, specialising in a range of property services. A dynamic and entrepreneurial group, they have built an enviable reputation for high quality and innovation. They place considerable emphasis on the culture of their staff, and the personal service which is offered to clients.

As a new member of the Board, you will make a significant contribution to the control and further development of the business. Working closely with the Chairman and Managing Director, you will operate at the highest level, providing financial input for strategic decisions, reviewing and controlling the finance function and helping the group to meet its long-term objectives.

You will be a Chartered Accountant in your late twenties or thirties with impressive financial skills and a successful track record within a

demanding environment. Experience may have been gained within the financial services or retailing sectors. You must have the drive and personality to make a positive impact in this proactive role.

The excellent remuneration package includes performance related bonus and possible share option scheme. Sufficient flexibility exists to reward the outstanding candidate.

Please send full personal and career details in confidence to Alison Hawley quoting reference 5206/FT on both envelope and letter.

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Haskins + Sells**

Management Consultancy Division

P.O. Box 188, Hillgate House, 26 Old Bailey, London EC4M 7PL

GROUP FINANCIAL CONTROLLER/DIRECTOR DESIGNATE

£25 - 30,000 pa + car + benefits

Age 35 - 50

With the Head Office based close to the Junction of the M3 and M25 and two manufacturing and storage facilities in the North of England, my client has through engineering quality and innovation, successfully established itself as a market leading stockist and manufacturer of pipeline equipment for the oil and gas industries.

Sustained growth of the groups subsidiary companies necessitates the appointment of a Senior Financial Manager to take control and develop the computerised accounting and management information systems.

Professionally qualified candidates must possess the personality and experience necessary to integrate within a dynamic and demanding "hands on" management team. Key to success is the strength of character required to operate effectively at board level, contributing to the groups development and acquisition strategy and taking responsibility for the general accountancy function which includes, sales and stock accounting, payroll and pensions, credit control, preparing end of year accounts, providing management information, advising upon corporate taxation policies and investment planning, as well as negotiating with major financial institutions.

If you are seeking a rewarding, interesting and challenging career opportunity with a respected expanding company, contact JOHN TAYLOR, CONFIDENTIALLY, for an initial discussion, further information or an application form. Should you prefer to forward your own CV please include a daytime telephone number and your current salary.

QUEST RECRUITMENT CONSULTANCY
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Telephone No: 0993 776691 (24 hour answer service)
Fax: 0993 702042

SETTING PROFESSIONAL STANDARDS FOR RECRUITMENT

A PRODUCT YOU CAN RELATE TO A BUSINESS ENVIRONMENT YOU CAN CONTRIBUTE TO

A recent reorganisation has created two key opportunities within this consumer product and service orientated client. The company is part of a large multinational plc, which has recently enjoyed high profile coverage due to its impressive acquisition activity and overall growth and development. With this successful progress very much in mind the client is now seeking to recruit:

Financial Planning & Analysis Director

package \$35-40,000 pa plus car
Responsible for Strategic and Corporate Reporting as well as day-to-day monitoring of business activities, the main thrust of this role revolves around the Operational Analysis of 1000+ profit centres throughout the country.

- This will involve:
- Good interpretation and analysis of key business issues at operating and corporate levels.
 - A "hands-on" approach and a real perspective of operational needs supported by a level of maturity and "street-wisdom".
 - Immediate impact and an ability to influence (particularly non-financial personnel at all levels).
 - Good leadership qualities (the achievement of key objectives will in certain cases be achieved through the motivation of professional staff).
 - Strong communication and interpersonal skills.
 - An achievement record which will not only include promotions with previous employers, but will evidence an ability to positively change, and ideally impact on bottom-line profitability.

Additionally the role should be "their apparent" to the Commercial Director and must demonstrate promotion potential within 12 months. You are likely to be aged 29-35 years.

Both positions will be based on the Middlessex/West London borders, but will involve limited travel throughout the UK.

If you are interested in either (or both) positions please telephone Karen Wilson BA ACMA on 01-491 3431 (0895 633429 weekends/evenings) or write to her at FMS, 14 Cork Street, London W1X 1PF enclosing a recent CV and a note of current salary.

FMS

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PRODUCT AND FINANCIAL PLANNING

£30K plus car & benefits

A major financial services organisation is planning to launch an exciting personal financial planning service in the UK. Sophisticated marketing and computer systems support will play an integral part in the design and development of the service, and in supporting the financial planners in their approach to providing personal needs-based solutions.

An experienced manager is required to direct the financial planning programme. His or her responsibilities would include the design, development, maintenance and support of all financial planning services offered to clients through a direct sales force. The person must be able to identify

new product and market opportunities, and co-ordinate these initiatives between the sales organisation and the systems support team.

Ideally, the successful candidate should possess a degree or equivalent qualification, will have extensive knowledge of the personal pension, life, investment and banking markets, and have good communication and team management skills. Creative thinking, marketing flair, and an understanding of computer applications are essential.

An attractive salary and benefits package is offered, plus excellent opportunities for career progression.

If you are interested please contact Diane Bright on 01-890 5101, or write to her at the address below quoting Ref. C2/88.

THE LLOYD GROUP

ALHAMBRA HOUSE, 27-31 CHARING CROSS ROAD, LONDON WC2H 0AU FACSIMILE 01-825 2220 TELEPHONE 01-890 5101

GROUP FINANCE MANAGER

Central London

Our client, an expanding and successful international group, currently seeks to recruit an individual to play a key role in the management and development of the group finance function.

Reporting to the Group Finance Director and heading up a young motivated team, responsibilities will include:

- Deputising for the Group Finance Director during his frequent overseas absences
- Managing and controlling relationships with Banks, Auditors, Tax Advisers etc
- Liaising with Controllers and Finance Directors throughout the Group to ensure an efficient flow of information
- Providing a group treasury service managing and reporting on cash flows, borrowings, foreign currency and interest rate exposure
- Supervising the consolidation and production of statutory

c.£38K + Bonus + Car + Share Options

reports and accounts, monthly and quarterly management reports and forecasts, budgets and plans

- Analysing information for the Group Board and Shareholders

You will be a qualified accountant, likely to be aged 30-40 years old, with good communication and motivation skills, with the flexibility to be able to respond to the wide variety of pressures involved in a rapid growth environment. You should possess experience of both statutory and management reporting and treasury management.

Although suitable applicants are likely to be currently working in commerce or industry, exceptional individuals at Manager level within a major accounting firm will be given serious consideration.

Interested individuals should write enclosing a current CV together with salary details, to Shirley Knight BA, ACMA, MBA at FMS, 14 Cork Street, London W1X 1PF.

FMS

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for
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MANAGEMENT CONSULTANCY

Finance Managers and Financial Controllers



Peat Marwick McLintock

KPMG - the largest firm of accountants and consultants in the world - is expanding its financial management consulting operations in the London Region, the Midlands and the North.

We need further outstanding and ambitious people to join us. In our London Region we need people to be based in London, Reading or Milton Keynes. We also need people to be based in Birmingham, Yorkshire and the North East. The profile is straightforward - we are looking for the best graduate accountants in their mid 20's to mid 30's, from manufacturing industries, service industries and consultancy.

We are world leaders in financial management techniques and offer a wide range of interesting and constructive work from within a structure which we believe to be unique in the consultancy business. This structure enables us to offer variety and flexibility to the individual and leading edge industry focus to our clients.

Working in an expanding group, exposure to the latest developments in financial management and IT, and the experience of operating at senior management and board level, can provide the basis for very rapid career development.

If you would be interested in talking with us about opportunities in consultancy please send a brief c.v. to Karen Church quoting reference FM/M89/FT to KPMG Peat Marwick McLintock, P.O. Box 486, 1 Puddle Dock, Blackfriars, London, EC4V 3PD.

Newly Qualified Accountant

Corporate Planning in Global Communications

London EC2

£23,000 + Car + Share option

With a global communications network and a dynamic approach to corporate expansion, our client leads the world in integrated information services.

A challenging vacancy exists for a newly qualified accountant to join a young team working within the Corporate Planning department. Reporting directly to senior management, the role involves in the UK and US, you'll be closely involved in mergers and acquisitions, undertaking ad hoc analysis and project work of 2-3 months' duration. Additional areas of responsibility include group budget

plans, capital expenditure and management accounting.

Much depends on your ability to excel in a team environment. If you have the potential, career prospects are almost unlimited within this large and diverse international group. Rewards are also excellent, with a wide range of benefits including 6 weeks holiday and BUPA.

For further details, please telephone Maxine Lester on 01-638 1711 or write to her enclosing full career details.



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46 MOORGATE, LONDON EC2R 6EL TEL: 01-638 1711

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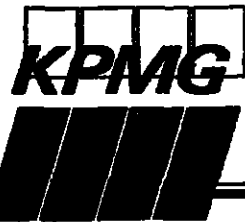
Kingsway Industrial Services Group is the main vehicle within the recently formed Kingsway Holdings plc. The Chief Executive seeks a Manager with a proven track record to take complete financial responsibility for the two companies presently in the Group. The appointee must be not only an excellent accountant, with a successful career to date, ideally in a distribution business, but a businessman capable of growing with the Group. He/she will have to:

- Manage corporate, financial and systems restructuring.
- Plan for earnings increases of 20% per annum.
- Ensure the adequacy and accuracy of all financial information.

- Have the ability to work closely with the Chief Executive and in the medium term take on the senior corporate finance role within the holding company.

This position represents an unusual opportunity of joining a £20m organisation and being a genuinely key member in driving it forward to obtain fast growth and high returns. Only candidates who are confident of their leadership, technical and business skills should apply.

If you are interested in the position and have a suitable track record, please send full career details to James Forte, quoting reference K3735.



Peat Marwick McLintock

Executive Selection and Search
70 Fleet Street, London EC4Y 1EU

FINANCIAL CONTROLLER

Based at Heathrow Airport
c.£25,000 + CAR

A well established cargo business, with a current turnover in excess of £3m from operations at Heathrow and Gatwick Airports, requires a Financial Controller. The successful applicant, who must be a qualified Chartered Accountant, will be responsible to the Managing Director for all aspects of financial control and accounting of a business which is expected to expand significantly in the near future.

Those interested in this exciting opportunity should apply by writing with an up-to-date CV, to Box Number A1164, Financial Times, 10 Cannon Street, London EC4P 4BY.

CAREER FINANCE OPPORTUNITIES WITH A NEW NATIONAL AUTHORITY

Subject to enactment of the Water Bill currently before Parliament, a National Rivers Authority will be established in Autumn 1989. It will be responsible for the overall management of rivers, water resources, coastal water and associated regulatory aspects in England and Wales. With a small central policy unit, the vast majority of its employees will be based in the Regional Operational units.

The Authority's capital and revenue expenditure of circa £100m and £200m p.a. respectively will demand highly professional and efficient management of its financial resources in meeting the objectives of improvement and development of the environment. Career opportunities exist for experienced and professionally qualified accountants to assist the Director of Finance in the formulation and implementation of finance policies and associated financial controls.

CHIEF FINANCIAL MANAGER	to £36,000
PRINCIPAL FINANCIAL ACCOUNTANT	to £25,000
AUDIT MANAGER	to £28,000
PRINCIPAL MANAGEMENT ACCOUNTANT	to £25,000

System creation, charging policies, financial control, value for money investigations and cash management will all be key aspects of the role of these posts. The department will share the corporate responsibility for the recommendation of policies designed to meet the Authority's objectives and responsibilities in respect of flood protection, water pollution control and the effective utilisation of the water space amenity.

Conditions of service will generally be those appropriate to a non-departmental public body, including the option of membership of the Local Government Superannuation Scheme. Assistance will be given with relocation where appropriate.

These are exciting and challenging opportunities in a dynamic new organisation. Send your CV and we shall send an information pack. Alternatively telephone for a pack and application form from David Burke, Austin Knight Selection, Kings House, Bond Street, Bristol BS1 3AE Telephone (0272) 221891 (daytime) or (0272) 686185 (evenings/weekends). Closing date: 23rd March 1989.

NATIONAL RIVERS AUTHORITY

Senior Accountants with Occidental

London Based c. £25,000

Occidental Petroleum (Oxy) is a major US based energy corporation employing some 51,000 people worldwide and with an annual revenue of 19 billion dollars. Internal promotion, reorganisation and the introduction of a new and advanced IBM based general ledger system have created vacancies in the following key areas.

Project Accounting

The main thrust of this position will be to analyse existing and new accounting practices in order to optimise the use of the new accounting system and ensure the highest possible accounting standards are maintained. Working in close liaison with finance management this position will also undertake project assignments and ad hoc reviews covering all areas of OXY's UK accounting activities.

Candidates must be proven communicators who are able to maintain a clear overview of objectives within a busy highly computerised environment. Formal qualifications should be supported by relevant experience, a mature outlook and the ability to lead by personal example.

General Accounting

This wide ranging role covering the monitoring of accounting and commercial activities within OXY's European trading and treasury companies, provides an unrivalled opportunity to become involved in a high activity role with international exposure. A significant volume of complex transactions are involved which require constant

monitoring in order to ensure accuracy of accounting data.

Candidates will prepare consolidated financial accounts on both a US and UK basis and must have the temperament to cope with tight deadlines. A formal qualification is essential, supported by experience of the latest computerised accounting techniques, spreadsheets etc.

Oil & Gas Accounting

You will provide accurate and meaningful financial and management information relating to the commercial activities of the UK North Sea group of Companies. As a key member of a small group of professional accountants, this will involve the production of monthly and annual reports and records to strict deadlines. This is a highly visible position in OXY's core business and requires a formal qualification and broad accounting experience, ideally gained in a relevant industry.

All positions offer salaries in the region of £25,000 and will involve limited travel within the UK. The normal benefits apply and there are definite opportunities to substantially broaden your career horizons within an expanding and progressive organisation.

Please send full career details to:

CLYDE SORRELL,
EMPLOYEE RELATIONS DEPT.,
OCCIDENTAL INTERNATIONAL
OIL INC.,
16 PALACE STREET, LONDON
SW1E 5BQ.



Group Finance Director (Designate)

North West

circa £50,000 + car

This is an exceptional opportunity for a 'High Flyer' whose initial impact and contribution will be as Group Financial Controller but with planned promotion within 12-18 months to Director level. Our client is a fast growing, highly acquisitive and successful organisation, with a 1989 planned turnover of £100M through a diverse range of manufacturing, distribution and retailing activities in a number of market sectors.

Specific responsibilities will cover the provision, analysis and interpretation of financial and management information and the introduction and development of sophisticated systems throughout the group. Most significantly the appointee will make a strong and professional contribution to the senior Management team to facilitate the organisation's ambitious growth plans.

Obviously our client is looking for an exceptional individual with an appetite for challenge. A graduate and qualified accountant, the successful candidate will be someone with commercial flair and incisive business judgement. Coming from a senior financial position within industry or of partnership calibre in the Profession, the highest technical competence must be supplemented by strong managerial and interpersonal skills and an ability to sustain an exceptionally high work rate within this dynamic and fast moving pressurised environment. The initial salary quoted, plus a highly attractive rewards package, will be significantly enhanced upon confirmation of board appointment.

Interested applicants (male or female) should send a detailed CV or ring for an application form on 0625 533364 (24 hours) quoting reference 1477/FT.

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FINANCIAL MANAGEMENT

Meridian is one of the world's largest information technology service companies. The Group's activities centre on the provision of a range of computer leasing and data processing support services to more than 5,000 national and international companies, throughout Europe and beyond. With sales exceeding £1 billion a year we employ nearly 2,000 professionals working in 60 locations.

GROUP CHIEF ACCOUNTANT

In such a complex international environment, the role of the Group Chief Accountant is key. Accurate financial reporting and consolidation is essential in ensuring the smooth running of the Group.

We require a high calibre financial manager who has had responsibility for Financial Accounts and Taxation in a fast-moving international organisation, to take charge of all financial reporting and consolidation functions.

INTERNATIONAL GROUP FINANCIAL CONTROLLER

The International Group Financial Controller is responsible for the development and implementation of financial systems and controls throughout the Group. The role also covers responsibility for the Group's financial reporting and consolidation functions. Other functions are:- supervising the Group's financial reporting and consolidation functions, managing financial information systems, and ensuring the Group's financial reporting and consolidation functions are accurate and reliable.

Both roles require a high calibre financial manager who has had responsibility for Financial Accounts and Taxation in a fast-moving international organisation, to take charge of all financial reporting and consolidation functions.

To apply for these positions please send CV to:
Brian Ashcroft, Director Human Resources,
Meridian Group Services Limited, Wentworth House, Station Parade,
Virginia Water, Surrey GU25 4BD.
Or telephone Ascot (0990) 23344 for further information.

MERIDIAN

Managing Successful Change . . . Financial Controller

London to £40,000 + Executive Benefits

We have been retained by a pre-eminent consumer led International Plc which has a clear objective of worldwide leadership throughout its global operations.

Continued growth and success has created an exciting opportunity for a Financial Controller.

Reporting to the Financial Director the key responsibilities will be to:-

- * Restructure the finance division.
- * Enhance the effectiveness of financial control.
- * Manage a significant finance team.

The position is seen as an entry point to a prestigious organisation. You will be a graduate qualified accountant, probably chartered, aged between 28 and 35, and

must have significant staff management experience gained in a large 'blue chip' environment.

A results orientated approach, technical excellence and a high level of ambition are all essential requirements.

The package will include a bonus, company car and executive benefits. A relocation package is also offered.

If you are interested in a fast moving environment then please write to Jon Anderson ACMA, Executive Division, enclosing a comprehensive curriculum vitae and daytime telephone number at Michael Page Finance, 39-41 Parker St., London WC2B 5LH quoting ref M115. Complete confidentiality is assured.



Michael Page Finance

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

DIVISIONAL FINANCE DIRECTOR

Surrey £30,000 + Car + Bonus + Share Options

Our clients are a public industrial holding group engaged in a wide range of manufacturing and engineering activities. In addition to organic growth the group actively pursues a policy of acquisition of niche manufacturing businesses which are integrated and operated within a proven financially controlled arena.

Business performance of each division is closely monitored by a small team led by a Chief Executive.

Reporting to the Chief Executive you will be responsible for the financial monitoring and commercial support of a group of companies, all of whom are well known in their own fields of activity.

This is an exciting opportunity to join a growing group in its formative stage and share in the experience provided by the significant growth plans.

Candidates aged 30-35 will be qualified, proactive and commercially experienced, preferably in the engineering/manufacturing sector. The nature of this high profile role is such that some travel will be involved.

Please telephone Robin Rotherham on 01-541 5580 or write enclosing curriculum vitae and quoting reference no. 6653 to the address below.

Accountancy OPTIONS

6-8 Thames Street, Kingston-upon-Thames,
Surrey KT1 1PE.

Group Financial Controller

circa £30,000 plus car
South West London

Part of a major international service group, our client is currently entering a new phase in its development. Intrinsic to this, is the recruitment of an experienced accountant to fill one of the key positions within the finance function.

Managing a small group accounting team, you will be responsible for the efficient function of the department and the production of timely and accurate management and financial

information. In addition you will be required to help ensure the smooth changeover to a new computerised accounting system.

A chartered accountant, you will probably have at least three years post qualification experience ideally within a commercial environment, although candidates from within practice will be considered provided they have experience in a "hands on" accounting role. Mature and responsible, you will

enjoy working autonomously and motivating your team to achieve high standards of performance.

Interested candidates should write, enclosing their curriculum vitae, quoting MCS/9013 to: Susan Ryder, Executive Selection Division, Price Waterhouse Management Consultants, No. 1 London Bridge, London SE1 9QL.

Price Waterhouse



Divisional Finance Director

£57,500 - car Northern Home Counties
M25 Corridor

Our client is a major distributor of pharmaceutical and healthcare related products. Trading from 11 autonomous operating units in the United Kingdom they now seek to appoint a high calibre individual to fill the newly created position of Divisional Finance Director.

Reporting to the Divisional Managing Director in close liaison with the Group Finance Director the appointee will take the lead role in maintaining and developing reporting systems, budgeting and forecasting and closely monitoring all commercial aspects of a fast moving consumer related business in order that tight controls over margins, profitability and cash flows are maintained. In addition to the above the Divisional Finance Director will play a leading role in

the planned upgrade and development of computerised management information systems which will involve the installation of latest technology.

The position calls for an energetic, qualified Accountant with an acute sense of commercial awareness.

In the first instance please write enclosing full CV quoting reference LS 220 to Bob Townes, Director, Austin Knight Advertising UK Ltd, Tricorn House, 51-53 Hagley Road, Edgbaston, Birmingham B16 8TP.

Applications will be forwarded direct to our client therefore companies in which you are not interested, should be listed in a covering letter.

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High Growth Opportunity - Commercial Strategic Role

European Financial Controller

South Middlesex

To £40,000 + Substantial Bonus + F/E Car

Our client, a major division of a £100m turnover plc, is a European group of companies providing high tech industrial services to a wide client base through subsidiaries in eight countries, and it is the outstanding market leader in its field.

The subsidiaries operate autonomously, however, there is a need to evolve into a more clearly identifiable co-ordinated pan-European group with a corporate image to match.

With plans in hand to more than double in the next three years both organically and via acquisitions, together with the evolution into 1992 and beyond, the group has identified the need to strengthen its management team with the appointment of a European Financial Controller.

Reporting to the Chief Executive (a plc main board director) you will have a wide ranging role covering the full spectrum of both financial and commercial activities from the basics to the esoteric. You will be as skilled at achieving through others, and at negotiating with banks and for acquisitions, as you are at tackling "hands on" pc based modelling, analysis and forecasting.

You will have responsibility for ensuring that the financial and reporting systems are developed

along common lines with the flexibility to absorb the anticipated growth. Prime importance will be attached to their accuracy, timeliness and usefulness as a constructive management tool.

To succeed in this demanding and rewarding role you will be a qualified accountant probably aged 33-40 with several years' experience in high growth multi-site service industries including European exposure. You will be used to a lean, independent, yet team orientated management style with the presence, maturity and strong diplomatic skills required to make a major impact on a group of entrepreneurial subsidiary MD's. Excellent communication skills, a high level of commercial awareness and the ability to relate to a strong marketing environment will be key attributes. Regular operational contact will require considerable travel.

We are looking for a rare breed of individual - but we equally have a rare role to offer and to challenge you.

If this appeals to you please submit your CV in application to Wayne Thomas, Executive Division,

Michael Page Finance,
Windsor Bridge House, 1 Brocas Street,
Eton, Berkshire SL4 6SW.



Michael Page Finance

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Financial Controller

North London

package to £35,000 + car

Recent internal promotion at UDT Sales Finance - one of Britain's major finance houses and a member of the TSB Group - has provided this excellent opportunity for appointment to a senior financial post.

The company, whose prime activity is vehicle financing, is now poised for considerable expansion within its major markets but is aware of the need to maintain proper financial controls while at the same time providing appropriate succession planning within a dynamic, expanding environment. We therefore wish to recruit an experienced Financial Controller to be responsible for the management and control of financial and management accounting as well as the provision of effective management information and proper cost control.

Suitable candidates, ideally in their early 30's, will be graduates with an accounting qualification and, ideally, an MBA, supported by a proven record of achievement in a large company environment.

Experience of the development and implementation of accounting systems, procedures and controls would be an advantage. You should also be familiar with the analysis and presentation of management information using database technology on IBM Mainframe and PCs. You will be a highly committed individual with well-developed communication skills who is ambitious to take on a role which provides you with an opportunity to play a major part in the future strategy of a fast moving commercial organisation.

An attractive remuneration package is offered including non-contributory pension, mortgage subsidy, BUPA and Company car.

Please send a CV to
Keith Passey, Controller, Personnel Operations,
UDT Sales Finance, Holbrook House,
116 Cockfosters Road, Cockfosters,
Barnet, Herts EN4 0DZ.

UDT Sales Finance

FINANCIAL REPORTING MANAGER

Investment Banking

c£35,000 + Car + Mortgage

Our client is the UK subsidiary of a major international banking group. Long established in the City of London and highly respected for its position at the forefront of the corporate finance and securities markets, it is currently undertaking a programme of reorganisation and planned expansion.

This high profile position has been newly created to strengthen the financial reporting function. Managing a team of nine staff you will be responsible, not only for producing within tight deadlines, regular financial and regulatory reports for the operating companies, but also for monitoring their capital adequacy and for ensuring the effectiveness of the management information produced.

Although sound technical abilities and an understanding of all regulatory requirements are important, we are looking for an individual who can lead and motivate a high calibre team, who can think creatively and who can develop new ideas and policies.

Candidates, ideally aged between 28 and 34 should be graduate Chartered Accountants with a successful record in a large practice and at least two years experience within the securities industry or a similar finance sector environment.

This challenging role carries with it an attractive salary, bank benefits, including subsidised mortgage, non-contributory pension scheme and company car, and, above all, prospects of real career progression in a fast moving and forward looking group.

Please telephone or write in confidence, giving concise career, personal and salary details to Paul Corvoso, quoting Ref. L403.

Egor Executive Selection
58 St. James's Street
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EGOR
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SELECTION

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..... Maximising Profitability

Project Manager

London

to £35,000 + Executive Benefits

We have been retained by a pre-eminent consumer led International Plc which has a clear objective of worldwide leadership throughout its global operations.

As a result of a recent major acquisition, the organisation is restructuring a key business area. Reporting to the Financial Director the Project Managers' first assignment will be to manage the relocation of the accounting department and associated financial systems, followed by the development of effective budgetary control. In addition the incumbent will be expected to spearhead the management of change in the newly restructured London office.

Following the successful completion of this project, which will be a major test of strength and ability, the successful candidate will move to an executive position in the group which will be based in the UK or abroad.

You will be a qualified accountant aged 28-35 with significant systems experience, strong man-management exposure, and excellent analytical and interpersonal skills. In your career to date you will be able to demonstrate a track record of managing change effectively and efficiently.

This is an opportunity for a highly ambitious talented individual who seeks a demanding challenging career within a commercial international environment.

If you are interested in a fast moving environment then please write to Jon Anderson ACMA, Executive Division, enclosing a comprehensive curriculum vitae and daytime telephone number at Michael Page Finance, 39-41 Parker Street, London WC2B 5LH quoting ref M116.

Complete confidentiality is assured.

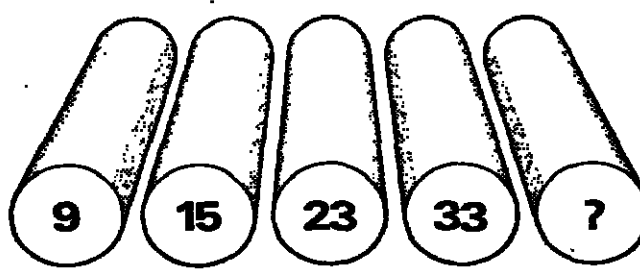
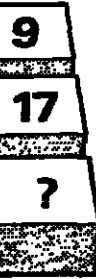
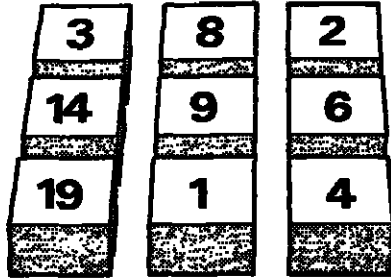
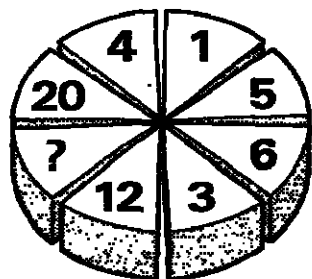


Michael Page Finance

International Recruitment Consultants
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ACCOUNTANTS/ECONOMISTS/MBAs; to £40,000 + CAR

Work out what's missing and we'll fulfil your career.



Not for you the sneaky upside-down glance at the answers. Problem-solving is your forte, and these little number sequences won't keep you puzzled for long.

Intuitive logic, blended with good old-fashioned flair, has helped you to rise swiftly towards the top of your chosen profession. And still you're only around 30 years of age.

Now take stock. Are you really being stretched? Are the challenges beginning to fall into a predictable pattern? Will you have to move on to move up? In short, have you outgrown your present company?

Are we right? Then the obvious step for you is to fulfil your career in the Management Consultancy business. Touche Ross have built one of the most dynamic and respected practices in the world. Teams of our Consultants are called in by private or public sector clients to conduct studies,

analyse problems, recommend solutions, orchestrate projects and implement change in virtually every area of commerce and industry.

Touche Ross
Management Consultants

Our work environment is an intellectual engine-room as opposed to an ivory tower. People work together in small supportive teams and spark-off each other through the quality of ideas, analysis and criticism.

You will need to convince us of your single-minded commitment to work excellence and of your ability to maintain consistent standards of success. A good first degree will also be looked for (and preferably an MBA or appropriate accounting qualification) plus several years proven business experience.

The only thing missing now, is your cv. Kindly send it, in confidence, to: Michael Hurton, (Ref. 3016), Touche Ross Management Consultants, Tavies Inn House, 3/4 Holborn Circus, London EC1N 2HB. Telephone: 01-353 7361.

ANSWERS: (from left to right) 24 numbers in the left-hand side of the circle are four times those in the corresponding right-hand segment. 10 to each line, the first number, plus the second, is equal to the third, to equal to the last. 12. Apply the series increases by 5, then 8, 9, 10 and finally 12.

YOUNG CHARTERED ACCOUNTANT

Yorkshire base/
some UK travel

Age 24/30

£16-20,000
+ car + benefits

Our client, a £100m turnover Plc has recently announced record results with a near 50% increase in profits. Their impressive 5 year growth trend is attributable to their continued commitment to the enhancement of their manufacturing capabilities as well as a policy of strategic acquisitions.

The Group's continued development has led to the creation of this new, high-profile position. Reporting to the Group Financial Controller, you will be responsible for reviewing and improving financial controls and reporting systems at the subsidiary companies. Much of the work is of a practical, problem-solving nature, dealing with profitability enhancement, and the development of accounting controls and systems. You will be involved in acquisitions, including initial investigations and the subsequent integration of new companies into the Group. In addition, you will deputise for the Group Financial Controller in the consolidation of group results/budgets, together with some involvement in group banking arrangements.

To succeed in this varied and demanding role, you will need to be commercially aware, possess good communication and analytical skills and the ability to 'think on your feet'. Opportunities for career progression exist within the Group.

If you have recently qualified and are looking to make your first move out of the profession, please contact Jackie Hardisty, quoting ref no LD80

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Leeds LS1 2LE Tel: 0532 446611

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Corporate Finance – M & A Challenge • Reward • Responsibility

Our client, a major international financial and industrial group, seek an energetic Corporate Finance Executive to join a small, professional team in Central London. If you have 3-5 years experience, probably as a Corporate Finance Associate or similar position, this is an opportunity to work on interesting and innovative investment and acquisition projects.

The position involves assisting in the identification and analysis of larger scale corporate investment and restructuring opportunities, including mergers and acquisitions, mainly in the UK and in continental Europe. Our client operates as principal, rather

than agent, across a wide range of industrial and commercial sectors.

The successful candidate will have a background in capital markets, financial analysis and corporate financial techniques, either in Merchant/Investment Banking or Accountancy. International experience and/or tax knowledge would be an advantage. The rewards are high and you will have the opportunity to participate in their profit-share scheme.

Reply, in confidence, enclosing full CV and daytime telephone number, to Lorraine Lee, MHG Recruitment Advertising, 50 Berwick Street, London W1V 3RA.

MHG
RECRUITMENT ADVERTISING

Newly Qualified ACA's

Package circa £32K – City

An opening has arisen with a top investment management group, which offers an excellent career move for a young newly/recently qualified chartered accountant, to acquire valuable and wide ranging financial services industry experience, including compliance and internal audit.

Candidates must have a keen intellect, self-confidence, initiative and ambition for progress.

The package includes an excellent salary, car and discretionary bonus. In addition, non-contributory pension scheme and BUPA.

Please write with full career details quoting reference BH424 to Tony Burden, Executive Selection Division, 18 Grosvenor Street, London W1X 9FD.



ESD is the Executive Selection Division of EAL International.

Finance Director (designate)

Growth opportunity from £25K

The company has a £10m turnover in manufacturing and contracting in the UK and overseas. There is tremendous scope for increasing both turnover and profitability and the new person will play an important role as a member of the team reporting to the Chief Executive.

This is a situation which calls for an outstanding individual. It is essential that candidates in their mid-30's are ACA's and, equally important, possess that management flair which is necessary to identify as well as solve problems. Career backgrounds must have been in a manufacturing/service industry with small company experience at some stage. An interesting part of the job will be to look at potential acquisitions and experience in this would be useful. A willingness to travel overseas in the course of business is essential. Salary will be in the range £25,000-£27,500 dependent upon experience and there are all the other items which go to make a good employment package. The base is in a most pleasant part of the North West with easy access to town, sea and countryside.

Please reply – in confidence – with full career details to A. D. Percival.

Ravenscroft & Partners

Search and Selection
20 Albert Square, Manchester M2 5PE

FINANCIAL CONTROLLER

Guildford, Surrey c£22,000 + FX Car

Are you qualified and seeking a small Company environment to utilise the full range of your financial and accounting skills?

IPTest is a small, successful, independent company marketing high tech products for the semi-conductor markets worldwide. We seek an accountant capable of handling the complete financial and administration side of the company and able to contribute to the growth and development of the business.

You should be a qualified accountant with a confident and enthusiastic manner and should be prepared for a hands-on role in the organisation.

Interested applicants should contact Chris Wall on 0483-67218 or write enclosing C.V. to IPTest Limited, 3 The Pines, Broad Street, Guildford, Surrey GU1 6BH.

FINANCE DIRECTOR

Pringle of Scotland Limited is a major subsidiary of Dawson International PLC, one of the UK's leading textile groups. Pringle has an enviable reputation for its branded knitwear, employs over 1700 in several manufacturing locations and has a substantial international turnover.

Due to internal group promotion, a Finance Director of exceptional ability is now sought to take control of the company's financial, accounting, data processing and statutory functions.

Suitably qualified candidates will require experience in a multi-site environment, a knowledge of high volume production information systems and a good understanding of extensive data processing systems and international consumer trading.

This key role requires strong commercial flair, analytical ability, good communication skills and the tenacity and commitment to provide a significant contribution to the profitable development of the company.

The position is based in Hawick in the borders of Scotland and will involve some international travel.

It is unlikely that anyone younger than 32 will have the experience necessary to meet the demands of this position.

An attractive salary and benefits package is offered, together with generous relocation assistance.

Written Applications giving, initially brief relevant particulars, should be sent to:

Pringle
OF SCOTLAND
The Natural Name For Knitwear

Mr E. W. P. Mitchell
Personnel Director
Pringle of Scotland Limited
Victoria Mills
Hawick TD9 7AL

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Communica • Moulded

Group Financial Controller

£35,000+ car + benefits

Hants/Surrey border – M3 corridor

This £80m subsidiary of a major international group and a market leader in information technology is seeking to appoint a Group Financial Controller.

The successful candidate will report to the Group Finance Director and have responsibility for monitoring and controlling management information from the two main trading divisions, together with effecting financial control for the European operations which will require occasional overseas travel. Other duties will include forecasting, corporate finance advisory projects and ad hoc tasks as required by the Group Finance Director.

This represents an exceptional career opportunity for qualified accountants aged between 30 and 38 who can demonstrate a proven track record, the ability to work on their own initiative and to relate to other senior executives. Experience of the hi-tech industry and computerised systems would be advantageous.

This appointment offers an attractive remuneration package which includes a fully expensed company car and benefits typical of a major international group with relocation expenses where appropriate. Please reply in confidence enclosing a CV to Keith Norman, FCCA, quoting reference KJN/334.



JACQUES SAMUEL & ASSOCIATES LIMITED
Financial & Executive Selection Division
2 Park Street, Hitchin, Herts SG4 9AH
Telephone: 0462-54761

FAST LANE £20,000
Schlumberger Industries, world leaders within the sophisticated electronics market, already have an enviable reputation for service quality innovation and technology. For the young professional it can offer an unrivalled career path as a member of its dynamic management team – both in the UK and abroad. As a Financial Accountant heading a small team, your responsibilities will include reporting to UK operations in European Head Quarters. As a finalist or newly qualified, you must be ready to enhance your managerial and computer skills and be keen to gain multi currency experience. For further information contact, Accountancy Personnel, 38 Museum Street, Ipswich IP1 1JQ, Tel: 0473 215055.

Schlumberger Industries

FINANCIAL DIRECTOR
AYRSHIRE To £25,000+ Directors Bonus+ Car+Benefits
This manufacturing company, which is part of a large national group, require urgently a dynamic accountant to fill the role of Financial Director. The successful applicant, who will move straight onto the Board, will require a strong personality, proven management skills and should have a background in a manufacturing environment. This is a real decision making role within this autonomous subsidiary. Be prepared to advise on strategy and help this independent profit centre move to greater heights.

For further information contact:
Accountancy Personnel,
38 Hope Street,
Glasgow G2 6LD,
Tel: 041 204 0944

FINANCIAL CONTROLLER
HULL c£22,000+Car
Successful manufacturing concern offer an outstanding opportunity to an ambitious accountant to take full control of its modern computerised accounts function. Strong personality, commercial awareness and a proven track record within industry will enhance your application for this attractive position. Apply today or lose out on what could be 'your golden opportunity' in a relatively low cost housing area with the additional benefits of excellent communication links and major city amenities.

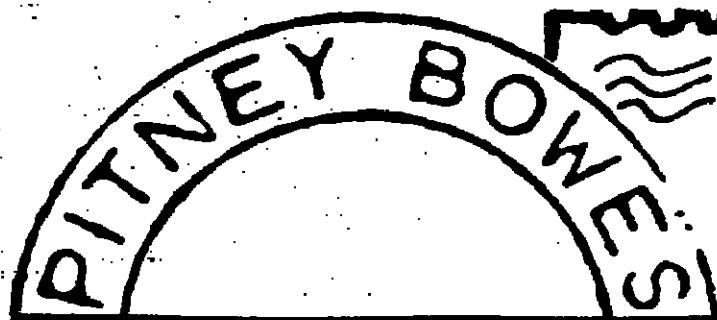
For further information contact:
Accountancy Personnel,
Pearl Assurance Buildings,
Land of Green Ginger,
Hull HU1 2EA,
Tel: 0482 225955



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A HAYS PERSONNEL SERVICE LIMITED COMPANY



European Travel
c.£25K + car



Pitney Bowes, a leading office systems business with expanding interests in Europe and a world-wide turnover of \$2.5 billion, seeks a young qualified ACA and a part-qualified Accountant with outgoing, positive personalities, capable of working on their own initiative.

As members of a small, high-calibre team, you will conduct consultancy assignments and investigations of an operational, strategic and managerial nature. You will be based in Harlow, Essex, but 30% of your time will be spent visiting subsidiary operations throughout Europe, including Paris, Rome, Vienna, Zurich, Stockholm and Helsinki.

Strong emphasis is placed on personal development with a generous training budget for UK courses plus an annual training conference in the USA. Anticipated career progression is rapid into a European Senior Management role.

We offer a first class package which includes six weeks' holiday, profit sharing, non-contributory pension and relocation assistance where applicable.

Please send a full CV to Colin Haines, Senior Personnel Officer, Pitney Bowes plc, The Pinnacles, Harlow, Essex CM19 5BD or telephone (0279) 26731 for an application form.

An Equal Opportunities Employer.

Pitney Bowes plc

Exceptional Business-Minded Accountant/MBA DIVISIONAL CONTROLLER

Age 27-32 to \$30k + bonus to 40% + car + share options



Our client is an international British group with turnover exceeding \$200 million and a market leader in its field. A recent institutional backed management buy-in has created an ambitious expansion plan based on organic and acquisitive growth aimed at a successful full stock exchange listing in 1991.

The Group's product divisions are operated along decentralised lines with control over performance exercised via a small London Head Office executive team. A young Controller is sought to join this central team and to act as the 'right hand' support to the Executive Director of a \$50m turnover manufacturing-based product division serving the toiletries, cosmetics and pharmaceutical industries, with operations throughout Europe.

Your responsibilities will involve the provision of commercial advice on financial performance and control, developing operating as well as financial

systems, full involvement in the management group and the restructuring of the division, critically reviewing business plans, liaising with operational management and undertaking a variety of ad hoc projects at Group and operating company level. This will involve an element of overseas travel from time to time.

You will be a graduate, qualified accountant or MBA with demonstrated relevant financial experience gained in a commercial or manufacturing based environment. You will be self-motivated, a good communicator with sound judgement, and possess the assertiveness and diplomatic skills to act as an effective challenge to operational management.

Interested individuals should write, enclosing a current CV together with salary details, to Shirley Knight, BA, ACMA, MBA, at FMS, 14 Cork Street, London W1X 1PF (Tel: 01-491 3431).

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for
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Patrick Sherriff
ext 4627

Young Finance Manager

Central London

£22,000 to £26,000 + car + banking benefits

Newly qualified to two years post qualification experience
Overseas reporting and analysis role for a major international banking group

Due to the expansion in activity and recent acquisitions, this high profile department within the finance function needs a newly or recently qualified accountant.

As the primary contact with overseas subsidiaries on financial issues, close liaison with local management and some overseas travel will be required.

Supported by an established team, you will be responsible for consolidation of financial statements and preparation of performance reports. A central feature of this role will be enhancing the analysis and interpretation of results.

Career prospects are excellent within both the finance and business functions for highly motivated candidates with good communication skills.

The generous benefits package includes mortgage subsidy, profit share and a non-contributory pension scheme.

Please write enclosing full career and salary details to Bernard Farmer FCCA, Barber Recruitment Limited, 17/18 Henrietta Street, Covent Garden, London WC2E 8QX or telephone 01-240 1440 (outside office hours 0462 893420)

BARBER • RECRUITMENT • LIMITED

Accountancy Selection Consultants

Offices in London and Wales

Finance Director

Derby

to £30,000+ Car+Relocation

Our client is a jointly owned subsidiary of two highly regarded PLC's. It is a major force in the design and supply of processing machinery. The company is continuing to develop its activities both in the UK and overseas in a variety of new directions.

This new post has been created as a direct result of the company's success and expansion. The Finance Director will formulate and implement financial policy, manage the finance department and carry out the other usual functions associated with the senior financial role in a company turning over in excess of £18 million per annum. In particular the Finance Director will play a key role in evaluating the risks associated with significant export contracts and raising export finance.

The successful candidate (ideally aged between 28-40) will be expected to play a key role in the management team in all areas of commercial decision making. They will have had around 10 years' post qualification experience of financial management including a significant period in an export orientated environment.

The ability to demonstrate a track record of achievement in their previous posts is essential, particularly in respect of the quality of management information to aid decision making.

Interested candidates should write enclosing a curriculum vitae to Paul MacIldowie ACA at Michael Page Finance, Imperial Building, Victoria Street, Nottingham NG1 2EX quoting reference FM23L



Michael Page Finance

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

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UNITED CABLE TELEVISION
International

SURREY/M25 AREA

Our client is the UK subsidiary of one of the largest cable television operators in the USA installing and providing cable television services. The company has established operations in the UK and Scandinavia and plans a continued expansion of its operations through franchising and acquisitions.

Two new posts have now been created. Both will report to the Financial Vice President.

ASSISTANT TO THE FINANCIAL VICE PRESIDENT

to £28K + CAR
+ BENEFITS
(Ref: FT114)

Responsibilities

- Prepare financing proposals
- Assist with acquisition studies
- Liaise with banks
- Assist in special projects
- Financial analysis

The successful candidate will be a recently qualified ACA with experience of investigations and - strengths in financial planning and analysis, and spreadsheet programming. The position calls for flexibility, maturity and good communication skills (oral and written).

Promotion prospects within the Group are excellent. Occasional international travel involved.

Please write in confidence, including a concise CV with daytime telephone number, a letter explaining how you fit the requirements and indicating the appropriate job reference to Steve McBride.

CORPORATE ACCOUNTANT to £26K + CAR + BENEFITS (Ref: FT115)

Responsibilities

- Prepare consolidated financial and management accounts for the European group
- Assist with group budgets and plans
- Preparation of Corporate Office accounts
- US Financial reporting
- Group cash management

The successful candidate will be a qualified accountant with sound experience of multinational consolidations and US accounting requirements. The position demands the ability to both communicate effectively and adhere to strict timetables.

ROBSON RHODES

Chartered Accountants

Management Consultancy Division,
186 City Road, London, EC1V 2NU. Fax: 01-250 0801

GROUP EXPLORATION ACCOUNTANT

Clyde Petroleum plc is a leading British independent oil and gas exploration and production company; the Group Head Office is situated in a most pleasant part of Herefordshire.

A vacancy has arisen for an experienced accountant, with strong technical skills, to play an important role in the finance department.

The Group Exploration Accountant will assume overall responsibility for all accounting, cost control and financial reporting aspects of Clyde's worldwide exploration interests, both operated and non-operated.

An innovative and commercial approach is essential, together with the ability to communicate effectively within the company and with partners.

Candidates should be qualified accountants with several years' post-qualification experience, ideally in a similar role in the UK oil and gas industry.

Salary is negotiable according to experience and the attractive benefits package includes a fully-expensed car and membership of pension, profit sharing and medical benefits schemes. Reasonable relocation expenses will be met.

Please write (with CV) or telephone in confidence to:

Mr J W Price CBE
Clyde petroleum plc
Coddington Court
Coddington, Nr Ledbury
Herefordshire HR8 1JL



CLYDE PETROLEUM plc



YOUNG CORPORATE FINANCE EXECUTIVE c.£25,000 & Benefits

A string of award-winning programmes has given Central Independent TV plc, the largest seven-day contractor in the UK, an enviable reputation in the industry. The maintenance of such a high profile in a climate of significant change is a challenge to which the company has responded positively, including strengthening the financial team. Reporting to the Controller of Corporate Finance, you will be closely involved in five key areas of activity. Your remit will cover the analysis and preparation of data relating to companies of interest to Central; group taxation and VAT information and returns along with the identification and evaluation of planning opportunities; investment appraisals including DCF and lease v. purchase comparisons and the evaluation of funding alternatives.

Probably aged 25-30, you will be a qualified accountant well versed in financial evaluation and analysis and with good knowledge of corporate taxation and VAT. You will also have some understanding of treasury operations and funding decisions.

For a practical accountant with the right background who can also demonstrate the scope for future development, this is an excellent opportunity to pursue a challenging career path in a premium company.

Interested candidates should submit a comprehensive career resume quoting ref: Z2119/FT.

Varley Walker & Partners,
St. James House, 17 Horsefair, Birmingham B1 1DB
Tel: 021-622 1133 Fax: 021-666 6955



Varley-Walker
Human Resource Consultants

National Home Loans

Finance Manager

Solihull, Midlands

c£23k + Mortgage + Car + Benefits

One of the most exciting and innovative financial service companies in the United Kingdom, The National Home Loans Corporation Plc, have attained their current position as market leaders in only three years of operation. In 1988 the company advanced £1.2 billion in new mortgages, and profits increased by a staggering 108% to £23.1 million. The strategy is simple - commitment to growth by diversification and the management of change.

To help achieve this corporate objective an outstanding opportunity has arisen within Group Finance. Reporting to the Divisional Director - Finance and controlling a small but very high profile team, responsibilities are exciting and varied including:

- ★ Financial modelling of business plans.
- ★ Evaluation of new products.
- ★ Involvement in reviewing potential acquisitions.
- ★ Treasury management.
- ★ Budgetary control.

- ★ Group planning.
- ★ Commercial liaison with the most senior members of the management team.

The role demands a qualified accountant with a minimum of two years' FQE in either commerce/industry or public practice. To be successful candidates will need a positive, self starting approach to problems solving, a willingness to work as part of a team and the interpersonal skills to communicate effectively at all levels. For candidates who can demonstrate the necessary potential, there is scope to gain excellent experience in a fast moving environment offering a superb structured career path within the group.

Interested applicants should write to Paul Toner, enclosing a comprehensive CV, at Michael Page Finance, Beaumont Court, 6 Beaumont Hill, Birmingham B2 5ST.



Michael Page Finance

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Divisional Finance Director (Designate)

West Yorkshire

to £30k + Car + Substantial Bonus

Our client is an autonomous £45 million turnover multi-site manufacturing division of a highly acquisitive, rapidly expanding, quoted textile Group. Their product range has an enviable reputation in the UK and overseas, which has resulted in the successful penetration of consumer and leisure markets.

They now seek to appoint a Divisional Financial Controller who, reporting to the Divisional Managing Director, will be responsible for the total finance, business planning and DP functions. A key area of responsibility will be direct involvement in a major capital investment programme, with particular emphasis on the further development of a fully integrated management information system. As a member of the executive team, the individual will be expected to make a significant contribution to the overall management of the business.

Candidates, aged 30+, will be graduate qualified accountants, preferably with systems implementation experience gained within a fast moving manufacturing environment. Strong communication skills and the ability to make an effective contribution to the profitable development of the division are regarded as pre-requisites for this appointment. A Board appointment is envisaged and this position is viewed as a development role within the Group.

A comprehensive package including a profit related bonus scheme and full relocation facilities is available where appropriate.

Interested applicants should write to James J. Russell, quoting Ref: L8463, at Michael Page Finance, Leigh House, 28-32 St. Paul's Street, Leeds LS1 2PX. Tel: (0532) 450212.



Michael Page Finance

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Group Financial Controller

An exceptional opportunity for an astute opportunist
North West London £28,000 - £30,000 plus car

Involved in the marketing and installation of access control/security systems, our client is currently enjoying outstanding levels of growth and profitability. As a result, a new position has been created for a dynamic young qualified accountant to guide them through this exciting phase of development and beyond.

Reporting directly to the Board, you will personally assume overall responsibility for all the group's financial activities. Your initial brief will be to update their existing systems, which they have now outgrown, through the introduction of new accounting procedures and reporting techniques. Your role will also involve assisting in the implementation of a fully integrated computing facility.

Ideally with at least two years' commercial experience, you must be able to demonstrate considerable business acumen, allied to the natural ability to think both strategically and creatively. Computer experience is essential. This is a real opportunity to make a significant impact on the business and enjoy career development commensurate with your achievements.

Excellent prospects exist, including the possibility of attaining Board status in the medium term and the possibility of guiding the company through a flotation at the same time.

Applications, giving full personal and career details, should be submitted, quoting reference SHA 1250, to Kelly Irando at Stoy Hayward Associates, at the address below.



Stoy Hayward Associates

MANAGEMENT CONSULTANTS, EXECUTIVE SELECTION DIVISION, 8 BAKER STREET, LONDON W1M 1DA
FAX: 01-487 3686

A member of Horwath & Horwath International

European Financial Controller

Package c. £35,000 - £40,000

Our client is one of the principal divisions of a UK plc engaged in the design, engineering and supply of complete information systems. The division specialises in the financial sector both in the UK and internationally.

As part of an extensive restructuring programme, the division now wishes to appoint a European Financial Controller, based in London. The key task initially will be the identification and implementation of improvements to the existing control systems. The successful candidate will play a significant role in setting and achieving the division's business objectives.

This will be a broad role with considerable potential, requiring a strong commercial as well as technical awareness. The successful candidate will be involved in the pricing, accounting and control of major

contracts in addition to the communication of financial information to management.

The ideal candidate will be a qualified accountant, PC literate and probably in his/her mid 30s. He/she should be able to demonstrate a strong record of controlling the finance function in a fast-moving environment. The position will involve some overseas travel, particularly to France. Our client is offering an attractive remuneration package including a performance related bonus and share options in the holding company.

Please apply to: Anthony Jones, Career Plan Ltd., 33 John Mews, London, WC1N 2NS, tel: 01-242 5775 (or 01-348 3641 between 7.30 pm and 9.30 pm).



Personnel Consultants

Finance Director

RAPIDLY EXPANDING PROPERTY COMPANY

c.£40,000 + substantial bonus + car
CENTRAL LONDON

We wish to recruit an ambitious qualified accountant with knowledge of the property sector to assume the key position of Finance Director within our company.

Reporting to the Managing Director, the successful candidate will be responsible for running a young professional team and for ensuring the provision of effective financial and accounting support and advice. Enthusiasm and the potential to grow with the company are essential for this challenging role.

Please send full career details to:

Box No A1165,
Financial Times,
10 Cannon Street,
London EC4P 4BY.

New Company - New Factory - New Opportunity for a recently qualified ACCOUNTANT

c.£18,000-£20,000+car North Midlands

Our clients, a large successful organisation with diverse interest throughout the UK and Europe are commencing a new venture - a combination between two multi-national parents - with likely first year sales of around \$6 million.

Located in the North Midlands and supplying engineered products to the motor industry, this would appeal to a young recently qualified Accountant to take the role of Company Accountant.

With total financial control reporting to the General Manager, you will be responsible for setting up computerised accounting procedures, standard costing systems, labour cost analysis, production management liaison, monthly operating statements and variance analyses; customer profitability reporting.

Candidates, aged in their 20's, should be recently Qualified CIMA/ACMA, ideally with some experience gained in a medium sized engineering environment, but now looking to gain further experience in an expanding and forward-looking organisation.

Salary will be negotiable as indicated, depending upon qualifications and specific experience, along with a comprehensive benefits package including a fully expensed company car.

Please write or telephone for a personal history form quoting reference number 1781 to:

E. M. Hill, MECI,
John Phillips Selection Limited,
Norfolk House, Smallbrook Queensway,
Birmingham B5 4LJ.
Tel: 021-643 9648.

**JOHN PHILLIPS
SELECTION**

FINANCE MANAGER AGE 25 - 35 LONDON

This is an excellent career opportunity to join the Management Team of this prestigious Private Hospital Complex.

The successful applicant will report directly to the Associate Executive Director/Finance and should be ACA or ACCA with at least two years' post-qualifying experience, preferably in the commercial field. Knowledge of a computerised financial accounts system and a determination to achieve deadlines are required as is the ability to supervise staff and communicate with all levels of management.

The Hospital offers an excellent working environment along with a generous salary and benefits package.

Please apply in confidence, enclosing a C.V. and salary details to Mr. Graham White, Personnel Director.

**Humana Hospital
Wellington**

Wellington Place London NW8 9LE

Financial Controller

Cash & Carry - North London

Circa £25,000 per annum plus Bonus and Car

This young and dynamic Grocery Company has achieved outstanding turnover growth and profit ratios during the past three years. It is now planning its expansion programme into the 1990's based upon a very successful philosophy of marketing and selling a quality range of branded and own label products supported by an excellent customer service programme. As part of the future development of the business the need exists to recruit a qualified ACMA, around 28 years of age, with approximately three years post qualification experience in a "trading" environment, who can take responsibility for all aspects of the Company's accounting functions. The successful candidate must be able to contribute, as a member of the Management Committee, to the general direction and performance of the business through a sound understanding of "cash planning".

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FINANCIAL TIMES
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INTERNATIONAL COMPANIES AND FINANCE

Balfour Beatty helps push BICC profits up 22%

By David Waller

BICC, the UK cable and construction company, yesterday surprised the stock market when it announced a 22 per cent increase in pre-tax profits to £156m (\$266m) for 1988, and a 29 per cent rise in earnings per share.

Boom conditions at Balfour Beatty, the construction subsidiary, and in the cables business worldwide helped the company achieve a result well above the £144m-£148m range of brokers' estimates. The shares jumped 32p to close at 492p on the UK stock market.

Turnover grew from £2.49bn to £2.95bn, an increase of 18 per cent. Pre-interest profits grew 27 per cent to £173m, reflecting an increase in group margins from 5.48 to 5.87 per cent.

Earnings per share rose from 29.8p to 38.4p and the final dividend is to be 25 per cent higher at 11.25p per share, making 16p for the full year, an increase of 23 per cent.

Another positive factor was that the pre-tax figure was struck after an unquantified contribution from the company to the pension fund.

Payments were suspended in 1986 and 1987, boosting the pre-tax result by £11m in both years, and it was thought that a resumption of payments would dent profits growth.

Balfour Beatty did particularly well, with profits up 40 per cent to £51.3m on turnover of £1.35bn (£1.15bn last year). This division was boosted by the sale of 1,600 houses built

during the year, double the number constructed in 1987.

Reflecting the benefits of continued product rationalisation, profits in the UK cables business rose 21 per cent to £45.2m on turnover up from £621m to £583m.

Having sold a significant part of its businesses in 1988, BICC Technologies reported profits down from £7.1m to £6.7m. In Australasia, Metal Manufactures improved its profits 11 per cent to £23m.

Last year, BICC expanded with the £90m acquisition of Cest Cavi, Italy's second largest cable manufacturer. It also took an initial 20 per cent stake in Spain's leading cable maker and increased its holding in the US power cable company, Cable, by 35 per cent.

Acquisitions chipped in £4m to the pre-interest profit figure and £43m to turnover. Improved margins at Cable - included for the first full year - helped the North American business more than double its profits to £16.5m.

Sir William Barlow, chairman of the company and architect of its restructuring over recent years, said the figures were a milestone for the group. "After a period of consolidation, the company has achieved real growth over the last two years."

The chairman was optimistic about the future, pointing to a record order book for the group as a whole. At Balfour Beatty, the order book was up by a quarter to £1.7bn.

Swiss jam maker boosts profits with acquisitions

By Our Financial Staff

HERO, the Swiss foods group best known for its range of jams, reports higher profits and plans to step up its dividend.

The company said yesterday that acquisitions had helped boost the results.

It planned to lift its dividend to SFr120 per bearer share from SFr106, and to SFr30 per

registered share and participation certificate, against SFr27 last year.

Group net profit rose 38 per cent to SFr29.5m (\$25.1m) from SFr21m in 1987, following a 19 per cent increase in turnover to SFr609.5m. Much of the gain stemmed from last year's acquisition of foods group Tralattina.

Wider horizons creep up on Metallgesellschaft

Andrew Fisher on the impact that changing management styles are having on the West German group

When he is in an irreverently joking mood, Mr Heinz Schimmelbusch seems far removed from the usual West German executive mould.

But the hard-driving, sometimes outspoken Mr Schimmelbusch has his serious side, too. In May, he steps up to become chairman of Metallgesellschaft, the Frankfurt group with worldwide interests in metals, mining, chemicals and industrial plant. Aged 44, he will be one of Germany's youngest company chairmen.

In the early 1980s, Metallgesellschaft, whose turnover exceeds DM15bn (\$8.1bn), lost its place among Germany's corporate high-fliers. After prospering in the 1970s, it ran up heavy losses in metals trading, manufacturing and plant construction, only resuming dividend payments in 1985 after omitting them for three years.

Today Metallgesellschaft, under present chairman Mr Dietrich Natus, is growing again. Helped by higher metal prices, the improved economy and its investment and cost-cutting efforts, the group's net profits soared by 50 per cent to around DM100m (\$60m) in the year ended September 1988. Final figures are due next month. Mr Schimmelbusch says "we are hopeful" that there will be a further increase this year. In the longer term, he is looking for steady rises averaging at least 10 per cent.



Heinz Schimmelbusch: on the road to expansion

The affable Austrian-born Mr Schimmelbusch, now deputy chairman, has been with the company for 18 years, eight of those on the board, so his move to the top job will not mark an immediate change of style. His direct, rather iconoclastic approach has made a deep impression on Metallgesellschaft. He joined after teaching economics at Tübingen University, and before taking up the post he insisted on being sent to Wall Street to learn about US investment banking.

So he is as much at home

with the intricacies of financial markets as in the bustling world of metal and commodities trading, which he oversees as a director. As head of Metall Mining Corporation (MMC), the quoted Toronto-based subsidiary of which the group owns 63 per cent, he is also familiar with mining and exploration.

This varied experience has helped him take responsibility for much of the restructuring at Metallgesellschaft. The company also owns Lurgi, the manufacturer of industrial plant.

"The process is not finished," he emphasises. "We're about halfway through. There is a long list of subsidiaries and relatively small and distant activities which have to be addressed." This should involve disposals, partnerships, or streamlining certain activities, and he intends this to happen fairly fast. "There should be a variety of relatively small transactions to make the company better, more defined and more easily managed."

Then, he adds, management will have more time to concentrate on expansion. "We haven't really expanded yet. We have improved, but we haven't really taken any big steps. We feel it is much better to do this from a solid, strategic base."

Two deals in Austria indicate the way Metallgesellschaft aims to go. Last December it sold its packaging interests,

regarded as peripheral to its main businesses, and took a majority stake in a large tungsten operation. The packaging company was sold to Austria Metall, which is keen to expand in the European Community. The tungsten holding, added to an existing one held by Metallgesellschaft, was bought from Voest-Alpine.

This twin deal allowed Metallgesellschaft to leave packaging, where it was a relatively small player, and move deeper into an area which is part of its core business. "We have come from a minority to a majority position in an asset close to our heart," comments Mr Schimmelbusch.

The other move, early in February, was much more expansionary. Through MMC, which groups all of Metallgesellschaft's foreign mining interests, the Copper Range mining company in the US state of Michigan was bought for up to \$96m - the actual price will depend on meeting production targets - from its staff owners. MMC's portfolio already includes minority interests in Canada (Cominco and Teck), Papua New Guinea (Ok Tedi), and Australia (MIM).

Metallgesellschaft may be planning other moves. "If we see a definite chance, we shall go after it," asserts Mr Schimmelbusch. But this will only be in sectors where the group already has a technological

grasp. In the group's mainstream businesses, "there is an endless row of chances. Why should we buy into a different industry and then find out how they do it?"

Management, now leaner after the restructuring, is engaged on a host of internal projects in mining, metals recycling, materials research, and combining different activities to provide integrated services, so are short of time for other activities. The company also wants to avoid paying high prices in its future ventures. Exceptions would only occur "if there is a rare jewel undetected by anyone else."

Like many German companies, Metallgesellschaft has its eye on the long term rather than the immediate future. Hence the emphasis on steady, predictable profits growth rather than quick gains which could fizzle out. This would make it easier to finance acquisitions with debt, something not done since earnings turned volatile in the early 1980s.

Those were confusing years, when the group shed such loss-making activities as a metal-forming plant in Frankfurt. Now the company has its main businesses in closer focus. "We view all our activities, without exception, as a service." Thus the company can supply, transport, and finance raw materials for customers. It also has a growing recycling business: companies pay to have indus-

trial waste removed by Metallgesellschaft, which extracts the metals and sells them.

Such changes have made Metallgesellschaft much less subject to the gyrations of commodity markets. "We have decreased our dependence on metal prices," says Mr Schimmelbusch. "This is a pity when prices shoot up, but good when they go down." So future profit advances are expected to be steady rather than erratic.

Also, most stock is owned by big shareholders such as Dresdner Bank, Deutsche Bank, Allianz Insurance, the Siemens electrical concern and Kuwait, with less than a fifth held by the public. This gives the company a solid base. "It is important for us to have large institutional shareholders," says Mr Schimmelbusch, less to protect its independence than to assure customers of long-term stability, especially for Lurgi whose large plant contracts run for several years.

From metals and chemicals trading through mining, smelting and recycling to heavy plant is a considerable spread. But to Mr Schimmelbusch, the parts form a strategic whole. This is a big change from a few years ago, when energies were devoted to eliminating losses and streamlining the group. Then, he recalls, "there was no strategy, we just cleaned up the next item." Now, the group is in a position to look far ahead.

Account error at Noble & Lund

By Philip Coggan

MR ROSS MARTIN, a New Zealand businessman, said yesterday he had discovered major accounting errors at a subsidiary of Noble & Lund, the small UK engineering group, just three weeks after he became chief executive of the company.

The errors, at the company's Kwiklok subsidiary, apparently relate to overvaluation of working capital. They mean that Noble & Lund is likely to report a full-year loss, after making pre-tax profits of £1.14m (\$1.95m) at the interim stage.

Mr Martin, who was formerly an executive in Sir Ron Brierley's group of companies, has appointed Peat Marwick

McIntock, the accountants, to investigate the errors and the shares have meanwhile been suspended at 96p.

The investigation also means that Noble & Lund's full year results, due to be announced on March 12, have been postponed and that the proposed offer for Theseus Investments will not now proceed. Mr Martin and Mr Peter Williams own 33.9 per cent of Theseus, a medical and dental supplies distributor quoted on the New Zealand stock market and the plan was to reverse Theseus into Noble & Lund and sell off the latter's old engineering interests, based in Gateshead.

Noble & Lund became an aspiring miniconglomerate in

1985, when Mr Terry Galgey, a Eurobond dealer, put together a consortium to buy a majority stake in the group.

The shares leapt ahead on hopes of growth and Mr Galgey was able to acquire a series of companies including Kwiklok, a flat pack furniture maker.

Mr Galgey has since left the group and the arrival of Mr Martin and Mr Williams, who took a 6 per cent stake, seemed to herald a new era of growth for the company.

Mr Martin said yesterday that the Theseus deal might yet proceed and he was not discouraged. "We think it is an isolated problem and we have discovered it quickly," he added.

VNU lifts its dividend by nearly a sixth

By Our Financial Staff

VNU, the biggest publisher in the Netherlands, is lifting its dividend by close to a sixth following a good increase in profits for 1988.

The company, which acquired the Audet newspaper publishing group last year, says that profits after tax rose to F113.5m (\$62.6m) from F113.3m.

The dividend is going up from F13.20 a share from F12.75 a share in 1987.

Operating profits totalled F124.5m, against F115.7m for 1987. Sales for the year rose to F12.5bn from F12.3bn.

Aussedat Rey takeover approved by government

By Paul Belts in Paris

THE FRENCH Government has formally approved the proposed FFr2.2bn (\$345m) friendly acquisition of Aussedat Rey, the French paper group, by International Paper of the US.

The Government's attitude to the deal was widely regarded as a test of French attitudes towards foreign takeovers, especially after President François Mitterrand's recent criticisms of stock market raiders and what he described as "predatory money."

However, the French finance and industry ministries both said yesterday that the Govern-

ment had now decided to give the formal go-ahead for the takeover.

Last month Aussedat Rey accepted FFr2.2bn from International Paper which also promised to finance FFr2.55bn worth of investments for Aussedat Rey.

Although Arjomari Prioux, France's largest paper group, offered to match International Paper's offer, Aussedat Rey preferred the US bid.

The Government has not decided on another proposed takeover of a French company by a US group: the acquisition of industrial sponge maker Spontex by 3M for FFr1.1bn.

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December 21, 1988

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SUMMARY OF RESULTS	1988	1987	Percentage Change
SALES	£985m	£890m	+11%
PRE-TAX PROFITS	£44.1m	£32.3m	+36%
EARNINGS PER SHARE	12.9p	9.8p	+32%
DIVIDEND	4.0p	2.1p	+90%
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INTERNATIONAL COMPANIES AND FINANCE

CRA net soars to record A\$449m

CRA, the Australian resources group, plans to double capital spending after record profits announced yesterday for 1988. Reuter reports from Melbourne.

High base metal, aluminium and copper prices overcame a strong local dollar to help the company, a 49 per cent owned associate of British's RIZ Corporation. Its equity-accounted net profit 93.5 per cent to A\$449.1m (US\$363.3m) on sales 3 per cent higher at A\$5.11bn.

Mr John Ralph, managing director said yesterday that CRA should exceed that profit in 1989. It would take advantage of sharply lower debt to seek acquisitions, he added.

CRA almost halved debt during 1988 to A\$1.1bn. "We will expand where first class opportunities exist," Mr Ralph said. "We are well positioned to make acquisitions to make additional growth." The group plans to double capital spend-

ing in 1989-90 to around A\$1bn. The result came before a net extraordinary profit of A\$153.6m against A\$90.6m. Some A\$238.7m is being paid out in 1988 dividends, with a final distribution of 20 cents making 42 cents for the year against 19 cents.

Mr Ralph said CRA gained from maintaining investment during a downturn in the early 1980s. "We got through it without making the sacrifices which come back and bite you later."

Growth would come from acquisitions, probably in minerals and power generation, and from strong growth and efficiency improvements in iron ore, coal and copper, and development of gold interests in Papua New Guinea, Mr Ralph said.

"Our plan is to continue to strengthen our commodity operating base. Prices are going to be much more favour-

able over the next decade than they have been over the last. Demand is firm and inventory levels are all at lower lows." Aluminium was CRA's highest revenue earner, through the 67 per cent owned Comalco, contributing almost half the profits at A\$263.5m, up from A\$112m.

Iron ore contributions to profit rose to A\$84.1m from A\$54.2m. Those from copper and gold rose slightly to A\$71.6m from A\$69.1m while lead, zinc and silver from Pamplico, CRA's joint venture with North Broken Hill Peko, yielded A\$24.4m against a A\$10.4m loss for the division in 1987.

Mr Ralph identified coal as a sector for expansion. Coal profits in 1988 more than doubled to A\$39m. CRA yesterday moved further toward its ambition of becoming a major electricity provider with a joint venture pact to study building

a coal-fired power station in Western Australia.

Executives of CRA and Barak House Group, a private equity investment group, said they had formed a company to consider building a 1,000 megawatt power station fed by CRA's Hill River coal deposits, 180km north of Perth.

The study envisages a A\$1bn power plant to be in operation by 1994, fuelled by more than 100m tonnes of reserves. CRA already operates three of its own power stations in Papua New Guinea and Australia. The company has plans for a large coal-fired station in New South Wales, and another in Whangarei, New Zealand, fed by Queensland coal.

Comalco has said it also wants to take over the government-run Manapouri hydro-electric power station which supplies electricity to Comalco's Tiwai Point aluminium smelter in New Zealand.

Burns Philp raises profit 27% in first six months

BURNS PHILP, the Australian manufacturing and trading group, yesterday reported equity-accounted net profits up 27 per cent to A\$46.2m (US\$37.4m) in the first half to December. Despite large currency translation losses, Reuter reports from Sydney.

The company, a leading maker of vinegar and yeast as well as a hardware retailer, said the full-year result would be satisfactory but that profit in the second half was not expected to be as high as in the first due to seasonal factors.

Mr Andrew Turnbull, chief executive, said: "Demand from the Australian building industry is continuing at high levels. Recent devaluation in the Australian dollar, if sustained, will have a favourable effect on the translation of international earnings."

Sales were A\$880.2m com-

pared with A\$881.4m, with other revenue of A\$44.3m against 39.2m. The interim dividend is 7.5 cents a share, up from 5 cents, and is one quarter franked for tax purposes. Arnotts, an Australian foods group, yesterday reported a 27.9 per cent rise in attributable net profit to A\$28.3m (US\$22.9m) in the six months to December and said the main reason was the reduction in company tax rate to 39 per cent from 49 per cent, Reuter reports from Sydney.

Pre-tax profit rose only 3.2 per cent to A\$48.1m. The construction of a large biscuit factory held back growth.

Arnotts is paying an interim dividend of 7 cents plus a second interim of 3.5 cents, to ensure that all shareholders receive their payments fully franked. Last year 9 cents was paid.

Exchange rate shifts help S African asbestos duo

MSAULI AND Gefco, South Africa's two quoted asbestos producers, registered strong profit improvements in 1988 after control was sold to management, writes Jim Jones in Johannesburg.

The two were helped by favourable exchange rate shifts last year. Both are diversifying away from asbestos and are participating in a small gold mine development near Maseru's property in the mountains between South Africa's eastern border with Swaziland.

Gefco, which produces crocidolite (blue asbestos) and amosite at mines in the northern Cape, lifted sales to R24m (R33.3m) from R24m and earned a pre-tax profit of R14.0m against the previous year's R1.1m loss. The company's earnings were restrained during the first three quarters but lifted output

in the final quarter after stocks had been reduced.

Msauli, a producer of chrysotile asbestos at its eastern Transvaal mine, lifted turnover to R57m from R40m with the mine and mill operating at full capacity. Its pre-tax profit rose to R11.4m from R2.0m.

Control of the two companies was sold by Gencor, their former parent, last year when it appeared that health fears would continue to affect asbestos markets. It was thought that people affected by asbestos fibre might litigate against the mines.

Msauli's earnings rose to 177.2 cents a share from 31.6 cents and dividend payments have been resumed with a 35 cents distribution. Gefco has a 32.5 cents dividend from earnings of 38.6 cents. In 1987 its attributable loss was 14.7 cents a share.

Wardley advances 10%

By Michael Murray in Hong Kong

WARDLEY HOLDINGS, the merchant banking arm of Hongkong and Shanghai Banking Corporation, registered a 10 per cent increase in net profits last year to a record HK\$473m (US\$60.6m).

The dividend paid to the Hongkong Bank, which is due to report its own 1988 results next Tuesday, was maintained at HK\$340m, while total assets grew to HK\$32.8bn from HK\$30.4bn.

Mr Bernard Asher, chief executive of Wardley, said that slower economic growth anti-

ipated for 1989 may make it difficult to maintain the level of earnings this year, especially in an environment of rising costs in areas such as wages and rentals.

A total of US\$1.5bn in equity issues was underwritten or co-underwritten by Wardley in 1988, while the value of projects financed successfully advised on and arranged stood at US\$3.7bn. Fund management remained an important area of business. During 1988 aircraft financing transactions totalled US\$720m.

Sale boosts IEP earnings

By Michael Murray

INDUSTRIAL EQUITY Pacific, the Hong Kong listed subsidiary of Sir Ron Brerley's New Zealand-based Brerley Investments, has reported net profits of HK\$993m (US\$114.5m) for the six months to December, up from HK\$968m.

The company said the profit derived largely from the sale of the group's stake in CalMat, the Los Angeles cement producer, at a substantial surplus over book value.

Turnover leapt to HK\$17.5bn from a previous HK\$9.53bn. This was largely as

a result of the contribution from Toser Kemaley and Millbourn, the UK motor trader which on Tuesday reported full-year pre-tax profits up 36 per cent to \$44.1m (US\$75.9m).

Control of IEP passed from Australian-based Industrial Equity (IEL) to Brerley Investments, the New Zealand parent. IEP's own acquisitions included 100 per cent of Associated Hosts, a US restaurant chain, and an 85 per cent stake in Steep, distributor of automotive and engineering supplies in the US and Canada.

INTERNATIONAL APPOINTMENTS

JP Morgan reorganises management structure

J.P. MORGAN, the US holding bank that owns Morgan Guaranty Trust, has made two separate organisational moves to involve its executives more directly in the management of the group.

A management committee comprising eight executives has been set up including Mr Lewis Frazier, chairman and chief executive officer; Mr Dennis Weatherstone, president and Mr John Ruffie, vice chairman.

The committee aims to improve analysis of important issues, decision-making and communication by integrating policy and planning with day-to-day management. The corporate office will continue

to be responsible for policy and planning.

The company has also set up a global support group to realign its operational and support activities.

The group plans to reduce costs by advising on business priorities for investment. It will also manage operational and support activities on a worldwide basis such as cash management services.

MEDTRONIC MDT, the US producer of implantable cardiac pacemakers, has elected Mr William George president and chief operating officer. He will succeed Mr Winston Wallin, who remains as chairman. Mr George, who will be responsible for Medtronic's cardiovascular business, has been president of Honeywell's space and aviation systems business since December 1987.

M/A-COM, the New England-based manufacturer of telecommunications systems and equipment, has elected Mr Thomas Burke chairman. The position has been vacant since February 1986, when Mr Richard Dibona stepped down due to illness.

Mr Burke is now chairman, president and chief executive officer of the company.

AHMANSON (HF), the California-based property, insurance and mortgage company, has appointed Mr Jack Frazee executive vice president and chief financial officer. Mr Frazee, who succeeds Mr Calvin Wallace who is retiring, was executive vice president and chief financial officer at Union Bank for 10 years before joining Ahmanson.

CSR, the Australian-based building materials group, has appointed Mr Alan Coates to the post of chairman. The move will follow the retirement of Mr Keith Steel on May 31. Mr Coates is chairman of Brambles and a director of a number of companies including CRA and Pacific Dunlop.

PURCHASE INVITATION

BY

SAMUEL MONTAGU & CO. LIMITED

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This purchase invitation relates to 95,022,641 Ordinary Shares of 25p each in Lonrho Plc ("Lonrho") representing approximately 99.8 per cent of the current issued ordinary share capital of Lonrho (the "Existing Shareholding") together with such further ordinary shares in Lonrho as may be issued pursuant to elections that may be made in respect of the Existing Shareholding to the first dividend declared for the year ended 30 September 1988 and the first dividend declared for the year ending 30 September 1989 (the "Dividend Shares"). In accordance with the circular from Lonrho to its shareholders dated 16 February 1989 the acceptance of elections to receive ordinary shares in lieu of dividends (which elections could result in the issue of up to a maximum of 2,949,457 Dividend Shares in respect of the Existing Shareholding) is subject to the approval of the Lonrho Shareholders at the Annual General Meeting to be held on 30 March 1989. The Existing Shareholding together with the Dividend Shares are hereinafter referred to as the "Lonrho Ordinary Shares". The Lonrho Ordinary Shares to which this Purchase Invitation relates will be sold together with such further shares in Lonrho as may fall to be issued in respect of the Lonrho Ordinary Shares pursuant to a 1 for 6 scrip issue of Lonrho ordinary shares which is subject to the approval of Lonrho shareholders at the Annual General Meeting to be held on 30 March 1989.

Samuel Montagu & Co. Limited, on behalf of Hurstmere and Wilshire, being wholly owned subsidiaries of Bond Corporation Holdings Limited and Bell Resources Limited respectively (the "Bond Group of Companies"), hereby invites, subject to the following terms and conditions, offers for the Lonrho Ordinary Shares.

1. Offers pursuant to this Purchase Invitation must be for all the Lonrho Ordinary Shares at the same price per share for all such shares and must be expressed in sterling as a whole number of pence per share cum scrip. No duty under stamp duty reserve tax will be payable by the purchaser.

2. The minimum purchase price shall be 385p (cum scrip) for each Lonrho Ordinary Share. Hurstmere and Wilshire may at their discretion be prepared to accept offers in alternative consideration provided that the value of such alternative consideration is in the opinion of Hurstmere and Wilshire greater than the value of the highest cash offer which has been received and, in any event, is not less than 385p (cum

scrip) per share. Hurstmere and Wilshire shall in no way be bound to accept offers which are not in cash or in respect of which a suitable confirmation of the availability of cash (if such a confirmation is requested by Hurstmere and Wilshire) is not provided.

3. The Lonrho Ordinary Shares will be sold free from all liens, charges and encumbrances and with all rights attaching thereto, including the right to receive the 1 for 6 scrip issue referred to above and the right to receive all dividends and other distributions declared, made or paid following 17 April 1989.

4. Offers pursuant to this Purchase Invitation must be in writing and received by 5.00 p.m. on 17 April 1989. Offers should be addressed to Samuel Montagu & Co. Limited, 18 Lower Thames Street, London, EC3R 6AE for the attention of the Managing Director, Corporate Finance Division.

5. By submitting an offer pursuant to this Purchase Invitation, a person will offer to purchase, at the price stated in such offer, all the Lonrho Ordinary Shares on the terms of this Purchase Invitation and any contract resulting from the acceptance of that Purchase Invitation will be governed by and construed in accordance with English law.

6. Samuel Montagu & Co. Limited reserves the right to reject any offer made pursuant to this Purchase Invitation not complying in all respects with the requirements of this Purchase Invitation.

7. Subject to paragraphs 8 and 11, the offer pursuant to this Purchase Invitation giving the highest aggregate price will be accepted at that price. If more than one valid offer at that aggregate price is made, Samuel Montagu & Co. Limited shall have absolute discretion either to decide which of such offers to accept or to invite those parties to increase the aggregate price at which they are offering to purchase the Lonrho Ordinary Shares. Hurstmere and Wilshire shall have absolute discretion to refuse to accept any offer which is subject to conditions in addition to that contained in paragraph 11.

8. The right is reserved (at the option of Hurstmere and Wilshire) to terminate this Purchase Invitation (but not some only) in the event that, at any time at or before 5.00 p.m. on 17 April 1989, a public announcement is made by a third party or Lonrho of either the acquisition of more than 5 per cent of the issued ordinary share capital of Lonrho or an intention by a third party to make, or of discussions which may lead to, an offer to acquire the whole or any part

of the share capital of Lonrho or in the event of any announcement by Lonrho of any proposed material change in the circumstances of Lonrho.

9. No person receiving this Purchase Invitation in any territory other than the United Kingdom may treat the invitation as constituting an invitation to him or should be in any event apply unless in the relevant territory such invitation could lawfully be made without contravention of any registration or other legal requirements. It is the responsibility of any person outside the United Kingdom wishing to purchase the Lonrho Ordinary Shares pursuant to this Purchase Invitation to satisfy himself as to full observance of the laws of the relevant territory in connection therewith including obtaining any requisite governmental or other consents or observing any other formalities needing to be observed in such territory.

10. This Purchase Invitation is only being made to persons who fall within Article 9(3) of the Financial Services Act 1986 (Investment Advertisements) (Exemption) Order 1988.

11. In the context of proceedings commenced against the Bond Group of Companies by Lonrho, the Bond Group of Companies has given an undertaking to the High Court in England not to dispose of the shareholding in Lonrho without the prior consent of the High Court. The obtaining of such consent by the Bond Group of Companies is therefore a condition of any sale pursuant to this Purchase Invitation.

GENERAL INFORMATION

1. The Bond Group of Companies is not interested in any Ordinary Shares of Lonrho save for the Lonrho Ordinary Shares which are the subject of the Purchase Invitation.

2. Samuel Montagu & Co. Limited is registered in England No. 499482 and is a member of The Securities Association. Its registered office is at 18 Lower Thames Street, London EC3R 6AE.

3. This advertisement does not and is not intended to constitute an offer or invitation to acquire otherwise than pursuant to the Purchase Invitation, or to subscribe for, securities in Lonrho.

New Issue
March 1989

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT
Washington, D.C.

Ptas. 10,000,000,000
11 3/4% Notes of 1989, due 1994

Offering Price: 101 1/4%
Interest: 11 3/4% p.a., payable annually in arrears on March 9
Repayment: March 9, 1994 at par
Listing: Madrid

Deutsche Bank Aktiengesellschaft
Succursale en Espagne

Banco Bilbao Vizcaya, S.A.	Banco Central, S.A.	Banco Español de Crédito S.A. (Banesto)
Banque Bruxelles Lambert Succursale en Espagne	J.P. Morgan España S.A.	
Banco Comercial Transatlántico, S.A.	Banco Exterior de España, S.A.	Banco Hispano Americano, S.A.
Bankers Trust Servicios Financieros, S.A.	BNP España, S.A. (Grupo Banque Nationale de Paris)	Generale Bank Banco Belga Succursale en Espagne
Midland Bank plc Succursale en Espagne	Société Générale de Banque en Espagne	Tokyo Servicios Financieros, S.A. (Bank of Tokyo Group)

SANWA AUSTRALIA LEASING LIMITED
A\$100,000,000

Guaranteed Floating Rate Notes Due 1993
In accordance with the conditions of the notes, notice is hereby given that for the three-month period 9th March 1989 to 9th June 1989 (92 days) the notes will carry an interest rate of 16.6167% p.a. Relevant interest payments will be as follows:

Notes of A\$100,000-A\$4246.49 per coupon.

THE SANWA BANK LIMITED
Agent Bank

Alahli Bank of Kuwait (K.S.C.)
(Incorporated under the Commercial Companies Law of Kuwait)

US\$50,000,000

Notice is hereby given that the Rate of Interest has been fixed at 10.50% and that the interest payable on the relevant Interest Payment Date, September 11, 1989 against Coupon No. 10 in respect of US\$5,000 nominal of the Notes will be US\$271.25 and in respect of US\$250,000 nominal of the Notes will be US\$13,562.50.

March 9, 1989, London
By: Citibank, N.A. (CSI Dept.),
Agent Bank

CITIBANK

U.S. \$400,000,000
Hydro-Québec

Unrated
Floating Rate Notes, Series GL

Unconditionally guaranteed as to payment of principal and interest by

Province de Québec

Interest Rate 10.3125% per annum

Interest Period 9th March 1989
11th September 1989

Interest Amount per
U.S.\$10,000 Note due
11th September 1989 U.S.\$532.81

Credit Suisse First Boston Limited
Agent Bank

Consolidated Gold Fields
Finance PLC

£75,000,000
Guaranteed Floating Rate Notes 1995

unconditionally guaranteed by

Consolidated Gold Fields PLC

In accordance with the provisions of the Notes, notice is hereby given that, for the three month period, 7th March, 1989 to 7th June, 1989, the Notes will bear interest at the rate of 13 1/4 per cent. Coupon No. 17 will therefore be payable on 7th June, 1989 at £1,669.86 per coupon from Notes of £50,000 nominal and £166.99 per coupon from Notes of £5,000 nominal.

S.G. Warburg & Co. Ltd.
Agent Bank

Citizens Federal Savings
and Loan Association

U.S. \$100,000,000
Collateralized Floating Rate Notes due 1996

For the six months 8th March, 1989 to 8th September, 1989, the Notes will carry an interest rate of 10.525% per annum and an interest amount of U.S. \$1,344.86 per U.S. \$25,000 Note.

Bankers Trust
Company, London

Agent Bank

Royal Trustco Limited

U.S. \$150,000,000

Floating Rate Subordinated

Capital Securities Due 2005

Notice is hereby given that the rate of interest for the six month period 9 March 1989 to 11 September 1989 has been fixed at 10.40 per cent. The amount payable per U.S. \$10,000 Note on 11 September 1989 will be U.S. \$587.23 against Coupon No. 6. The amount payable per U.S. \$100,000 Note will be U.S. \$5872.38 against Coupon No. 6.

Bank of Montreal as Agent

This announcement appears as a matter of record only.

New Issue

February 1989

BANK OF MONTREAL
SINGAPORE BRANCH

CAN \$100,000,000

11 1/2% Deposit Notes due 6th March 1991

Bank of Montreal Capital Markets Limited

Banque Bruxelles Lambert S.A.
Generale Bank
Scotiabank Inc.Crédit Lyonnais
RBC Dominion Securities International
Union Bank of Switzerland (Securities) Limited
Wood Gundy Inc.Amsterdam-Rotterdam Bank N.V.
BNP Capital Markets Limited
Crédit Commercial de FranceBankers Trust International Limited
Commerzbank Aktiengesellschaft
Dresdner Bank
AktiengesellschaftFuji International Finance Limited
J.P. Morgan Securities Ltd.
Merrill Lynch International & Co.
Shearson Lehman Hutton International
Swiss Bank Corporation
Investment BuildingIBJ International Limited
Kreditbank International Group
The Nikko Securities Co., (Europe) Ltd.
Société Générale
Westdeutsche Landesbank
Girozentrale

Yamaichi International (Europe) Limited

Algemene Bank Nederland N.V.
Banque Générale du Luxembourg S.A.
Chase Investment BankBanque de Luxembourg S.A.
Banque Internationale à Luxembourg S.A.
Hambros Bank Limited

Sumitomo Finance International



Notice of Informal Meeting of Creditors

1:30 p.m. March 30, 1989
MBank Dallas Auditorium
Fifth Floor Momentum Place
1717 Main Street
Dallas, Texas

To Holders of MCorp's:

Medium-Term Notes, Series A

11 1/2% Notes Due 1989

10 7/8% Notes Due 1993

11 1/2% Notes Due 1992

Floating Rate Notes Due 1992

Floating Rate Notes Due 1999

9 3/4% Sinking Fund Debentures Due 2001

Floating Rate Subordinated Capital Notes Due 1997

Other Indebtedness for Borrowed Money

In keeping with its commitment to maintain open channels of communication, MCorp will hold another informal meeting for holders of its indebtedness for borrowed money on Thursday, March 30, 1989, at 1:30 p.m., at the MBank Dallas Auditorium on the fifth floor of Momentum Place at 1717 Main Street in Dallas, Texas. Representatives of MCorp will be present at the meeting to discuss matters of common interest to such creditors and to answer questions. The attendance of MCorp's creditors, with proper credentials, is encouraged.

INTERNATIONAL COMPANIES AND FINANCE

Chrysler, Renault in joint venture

By Kevin Done, Motor Industry Correspondent in Geneva

CHRYSLER, the US automotive group, and Renault of France are to invest around \$600m in their 50-50 joint venture to produce a small four-wheel drive sports/utility vehicle in the early 1990s.

The joint manufacturing venture with Renault is the most ambitious step yet taken by Chrysler to re-establish a presence in Western Europe following its forced withdrawal at the end of the 1970s in the middle of a financial crisis.

Mr Mike Hammes, Chrysler vice president for international operations, said the vehicle, codenamed the JJ, would be manufactured at two existing assembly plants, one in North America, and one in Western Europe, most probably in France, Spain or Portugal.

Production would begin in 1992 with each plant having a capacity to produce 80,000-100,000 vehicles a year.

The new vehicle will compete in a fast-growing sector, which has been dominated by Japanese vehicles such as the Suzuki SJ series and the recently launched Suzuki Vitara.

Mr Hammes said Renault and Chrysler would share equally the output from the European plant, while all the production from the North American facility would be distributed by Chrysler.

The location of the European plant would be decided in April, said Mr Hammes. A decision is due on the North American location in June.

The new vehicle will be manufactured in modular form in a process that would be a technological breakthrough for the auto industry, said Mr Hammes.

Both left and right-hand drive versions would be manufactured, and the company would use the vehicle to re-enter the UK market.

Chrysler said its European vehicle manufacturing operations to Peugeot of France in 1978.

Mr Hammes said they would seek to appoint an importer/distributor in the UK next year.

Chrysler returned to several continental European markets last year with the launch of a range of cars, four-wheel drive

Jeep vehicles and its Voyager, the so-called mini wagon or "people carrier".

Mr Hammes said vehicle shipments to Western Europe last year totalled some 30,000 units, while sales amounted to around 17,000 vehicles. The biggest market was West Germany, which accounted for shipments of 13,200 vehicles.

Chrysler began selling vehicles last year in West Germany, Austria, Belgium, Holland and Switzerland in addition to its existing distribution in Scandinavia and 15 per cent of Renault in France and Italy. It is re-entering the French car market this year.

It now has a network of 650 dealers in West Europe, including some 300 franchised Renault dealers in France and Italy, and is aiming to increase this to 750 by the end of the year.

Mr Hammes said Chrysler was planning to ship some 50,000 vehicles to Europe in 1989, of which some 5,000-8,000 would be used to build dealer stocks.

He added that Chrysler was aiming to increase its sales in

Western Europe to around 100,000 vehicles a year by 1992-94, including some 30,000 units of its planned European-produced sports/utility vehicle.

It is also expanding its foreign sales in other markets, including Taiwan and Japan. Sales of its International operations are expected to double this year to some \$2bn. Last year it shipped some 70,000 vehicles abroad, of which nearly half were exported to Europe.

Chrysler, which owns Lamborghini and 15 per cent of Maserati in Italy, has recently agreed a distribution joint venture with Fiat for the sale of Alfa Romeo cars in the US.

At the same time, Hyundai, the South Korean car maker, is to make some 30,000 saloons a year for Chrysler at its new Canadian plant starting in 1991.

Mr Hammes said much of the company's growth would come from partnership ventures. It already manufactures cars in the US in a 50-50 joint venture with Mitsubishi of Japan, in which it owns a substantial minority stake.

Troubled Coleco considers sale option

By Anatole Kalesky in New York

COLECO Industries, the US toys group which filed for bankruptcy last year with debts of more than \$500m, is exploring a sale of the company as an alternative to the financial restructuring suggested by management two months ago and bitterly opposed by unsecured creditors.

Mr Brian Clarke, the company's president, told the US District Court in New York that a sale of the company, well-known for its Cabbage Patch Kids dolls, had been approved by Coleco's board and the committee representing unsecured creditors in the bankruptcy proceedings.

Mr Morton Mandel, chairman, said no offers had yet been received, but he refused to say whether talks had been held with possible bidders.

The company had proposed converting \$417m of unsecured debt into common stock worth about 36 per cent of the reorganised company. The sole secured creditor, Carlyle Capital, would receive partial repayment and stock worth up to 35 per cent of the equity.

Carlyle bought all of Coleco's secured debts, with a face value of around \$67m, from its bank creditors last year. Existing shareholders would receive about 5 per cent of the equity and 4 per cent would go to present and future members of the management team.

While Carlyle supported this plan, it was denounced as "totally inadequate" by the unsecured creditors. Yesterday's announcement that an outside buyer was being sought appeared to be a response to the creditors' protests. The Bankruptcy Court's approval would be needed for any financial restructuring or sale of Coleco, in whole or in part.

Asko to lift payout on rise

By Haig Simonian in Frankfurt

GROUP sales at Asko, the ambitious West German retailer, reached DM1.45bn (\$69m) last year from DM1.25bn in 1987, and the company plans to raise its dividend to DM15 for each ordinary share from DM10 a share in 1987.

Mr Helmut Wagner, Asko's chief executive, said group profits, which are equity accounted to include a proportion of earnings from Asko's hypermarket chain in which it owns just under half the shares, would rise to DM110m-DM115m in 1988 from DM80m in 1987 according to the DVFA formula. The DVFA is the German Financial Analysts Association.

However, even the ebullient Mr Wagner was on the defensive yesterday after adverse publicity about Asko in the light of the financial scandal at Co op, the German retailer on the verge of bankruptcy.

Mr Wagner was anxious to avoid any comparisons with Co op, despite criticism of Asko's own complex corporate structure. He claimed Asko's construction had actually saved it from takeover by Co op in the early 1970s, thanks to the 25 per cent of its shares which are held by GBS.

The latter is a 100 per cent subsidiary of Baugru, in which Asko owns virtually all the shares but only has a 49 per cent voting right. Asko's executives stressed the divestment, rather than acquisitive, side of their corporate strategy, which has seen the group multiply its turnover via takeovers.

Bridon loses interest in Bethlehem

By Clay Harris

BRIDON, the wire rope manufacturer, has dropped its effort to buy the wire rope division of Bethlehem Steel after objections by the Federal Trade Commission. The second largest US steel group has now agreed to sell the company to Mr John Sheehan, a Pennsylvania businessman.

The UK company said its decision followed "protracted and exhaustive discussions" with the FTC. Mr David Alday, Bridon managing director, said yesterday: "We came to the conclusion about four weeks ago that we never stood a chance."

Until then Bridon was prepared to pay \$12m to \$14m for the money-losing Williamsport factory, which is operating on skeleton staff while it runs down its huge stocks. Bridon was concerned about erosion of Bethlehem's market share.

Bridon has a wire and wire-rope operation at Wilkes-Barre, Pennsylvania, about 50 miles from Williamsport. Bridon is believed to have 15 per cent of the US wire-rope market, compared with 20 per cent for Bethlehem and 38 per cent for the market leader, privately owned Wireco.

The FTC's objections indicated that not only would the Bethlehem link be barred, but also that Bridon was unlikely to be allowed to buy either of two smaller US groups which might give it the necessary breadth of product lines.

Bridon would have to look to other means to strengthen its US market position.

Bethlehem had warned the FTC it planned to shut the plant if Bridon was not allowed to buy it, and it gave such notice early last month when the FTC's objections became known. At the last minute, however, Mr Sheehan emerged.

Petrofina agreement confirmed

By Tim Dickson in Brussels

THE confirmation yesterday that Belgium's two major holding companies have agreed to shuffle stakes in the energy sector, notably in relation to the giant oil concern Petrofina - focuses new attention on Mr Albert Frère, the 63-year-old head of Groupe Bruxelles Lambert (GBL).

Mr Frère was once the uncrowned king of the Belgian steel sector but since 1982 when he swept to power at GBL, a deal maker with increasingly European and international ambitions, he would appear to have emerged with a strong deck of cards from the latest agreement with GBL's chief domestic rival Société Générale de Belgique (SGB).

Under the terms of the deal, for example, he realises a long harboured ambition to play a more central role in Petrofina with the acknowledgement that GBL "aims to own" a direct and indirect stake of 25 per cent (enough crucially for a blocking minority and therefore a strong say in the running of the company), against roughly 20 per cent at the moment.

Mr Frère will also retain a substantial 26 per cent holding in the leading Belgian energy and telecommunications concern Tractebel.

SGB, meanwhile, intends to reinforce its traditional position at Tractebel by taking its stake to 39 per cent, but its investment in Petrofina (pre-dominantly Tractebel's 10 per cent stake) falls to just 12.5 per cent, against around 15 per cent previously.

The means by which this will be achieved were not spelt out in great detail yesterday but there is to be a share swap of roughly similarly valued holdings, including the passing to GBL of SGB's 26 per cent stake in Electrabel (which owns 5 per cent of Petrofina).

Neither side was prepared to reveal their previous stakes in Tractebel.

As a result of this Mr Frère's close relationship with the old SGB management appeared to be breaking down last year as stock market rumours swirled about that GBL and SGB were frantically bidding against each other for Tractebel stock.

The negotiations of the last few weeks and yesterday's announcement can be seen as an effort to end this period of hostilities or, in the somewhat sanitised words of the joint

communiqué, to pursue "in a lasting way the collaboration which has given full satisfaction in the last few years."

Both sides talk of a friendly relationship - and the news yesterday that SGB will take a 10 per cent stake in the Frère company Fibelpar so that the collaboration previously enjoyed through Electrabel may be continued is a sign of it. However, few brokers in Brussels believe that the old tensions will not resurface some day.

The immediate aim of the two companies, said yesterday's statement, is to give Petrofina and Tractebel a stable and powerful shareholding which will give to these companies the means they require to develop their respective strategies to the great benefit of other shareholders and the employees.

For GBL the move is an important step in its aim of increasing its presence in the energy sector, which is second only to financial services in the group's activities.

It is also a welcome distraction from the spotlight which has shone on its 30 per cent holding in troubled New York investment bank Drexel Burnham Lambert - a connection which, although decreasingly important in its contribution to earnings, has tarnished its image and affected its stock market rating in the past couple of years.

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Euroc sees increase after acquisitions

By Sara Webb in Stockholm

EUROC, the Swedish building materials, engineering and trading group, said yesterday that it expects to see a further increase in profits and sales in 1989 as the effects of recent acquisitions emerge fully.

The board announced plans to raise the dividend from SKr6.5 to SKr6 per share, following last month's reported 76 per cent jump in profits (after financial items) to SKr921m (\$129.5m) for 1988 which was accompanied by a 40 per cent sales rise to SKr5.493bn.

The group is to increase its share capital from SKr582.6m to SKr673.9m, after writing up its property and investment company interests, and proposes a three-for-one share split.

In its final report, released yesterday, Euroc said 1989 sales are expected to reach SKr11bn (since its acquisitions will then have been consolidated for the whole year) while profits should "exceed the 1988 level."

Last year's profit increase was achieved through restructuring measures, strategic acquisitions, strong demand in the building sector, and the

full use of capacity, the group said.

The cement and minerals division increased its profits by 60 per cent to SKr14m while orders more than doubled from SKr4.57bn. Euroc's acquisition of Castle Cement helped boost results, through strong demand from the construction market also contributed to the rise.

Profits from the building materials division, which sells concrete and plasterboard, increased by 49 per cent to SKr283m, helped by lower production costs. Orders increased by 22 per cent to SKr1.67bn.

However, even the ebullient Mr Wagner was on the defensive yesterday after adverse publicity about Asko in the light of the financial scandal at Co op, the German retailer on the verge of bankruptcy.

Mr Wagner was anxious to avoid any comparisons with Co op, despite criticism of Asko's own complex corporate structure. He claimed Asko's construction had actually saved it from takeover by Co op in the early 1970s, thanks to the 25 per cent of its shares which are held by GBS.

The latter is a 100 per cent subsidiary of Baugru, in which Asko owns virtually all the shares but only has a 49 per cent voting right. Asko's executives stressed the divestment, rather than acquisitive, side of their corporate strategy, which has seen the group multiply its turnover via takeovers.

U.S. \$150,000,000
First Interstate Overseas N.V.
Guaranteed Floating Rate Subordinated Notes Due 1995

Guaranteed on a subordinated basis as to payment of principal and interest by

First Interstate Bancorp

Interest Rate: 10 1/4% per annum
Interest Period: 10 March 1989 to 9 March 1990
Interest Amount per U.S. \$100,000 Note due 9 March 1989: U.S. \$8,000.00
Credit Suisse First Boston Limited Agent Bank

IRELAND
US\$500,000,000
Floating Rate Notes Due September 1998

In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from 9th March 1989 to 11th September 1989 the Notes will carry an interest rate of 10 1/4% per annum, interest payable on 11th September 1989 will amount to US\$523.38 per US\$100,000 Note and US\$13,084.58 per US\$250,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York, London

Christiania Bank og Kreditkasse
(Incorporated in the Kingdom of Norway with limited liability)

U.S. \$250,000,000
Floating Rate Subordinated Notes Due 2001

Notice is hereby given that the Rate of Interest has been fixed at 10.1875% and that the interest payable on the relevant Interest Payment Date September 11, 1989 against Coupon No. 6 in respect of US\$10,000 nominal of the Notes will be US\$526.35 and in respect of US\$250,000 nominal of the Notes will be US\$13,156.75.

March 9, 1989, London
By Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

TO ADVERTISE Property To Rent
Furnished lettings Company and Embassy Lets
Long and Short Term
All apportioned in the evening
Monday and Saturday
Further details from Olive Booth,
TELEPHONE 01-248 5284 FAX 01-248 4501

JB&B LIQUIBAER
Julius Baer U.S. Dollar Fund Limited
(A company incorporated in the Cayman Islands with limited liability)

NOTICE IS HEREBY GIVEN of the Annual General Meeting to be held at Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, Cayman Islands, on the 20th day of March, 1989 at 11 a.m. for the following purposes:

- To receive and consider, if thought fit, the accounts presented by the Directors for the year ended 31st December, 1988 and the reports of the Directors and Auditors.
- To elect the Directors.
- To appoint Auditors and authorize the Directors to fix the Auditors' remuneration.
- By order of the Board: Julius Baer U.S. Dollar Fund Limited, P.O. Box 1100, Grand Cayman, Cayman Islands.

A shareholder holding registered shares is entitled to attend, vote and appoint one or more proxies to attend and vote instead of him. A proxy need not be a shareholder of the company.

A shareholder holding bearer shares is entitled to attend and vote. Exercise of these rights is subject to the provisions of the Fund's Memorandum and Articles of Association.

Secretary and Registrar: Julius Baer Bank and Trust Company Ltd., Butterfield House, P.O. Box 1100, Grand Cayman, Cayman Islands.

Bank: Julius Baer & Co. Ltd., Bank House, Bank Street, London EC2A 7NE, United Kingdom.

Sole Agent: Julius Baer & Co. Ltd., 2, Boulevard de la Paix, P.O. Box 212, 1211 Geneva 11, Switzerland.

JB&B DOLLAR-BAER
Julius Baer U.S. Dollar Bond Fund Ltd.
(A company incorporated in the Cayman Islands with limited liability)

NOTICE IS HEREBY GIVEN of the Annual General Meeting to be held at Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, Cayman Islands, on the 20th day of March, 1989 at 11 a.m. for the following purposes:

- To receive and consider, if thought fit, the accounts presented by the Directors for the year ended 31st December, 1988 and the reports of the Directors and Auditors.
- To elect the Directors.
- To appoint Auditors and authorize the Directors to fix the Auditors' remuneration.
- By order of the Board: Julius Baer U.S. Dollar Bond Fund Ltd., P.O. Box 1100, Grand Cayman, Cayman Islands.

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Secretary and Registrar: Julius Baer Bank and Trust Company Ltd., Butterfield House, P.O. Box 1100, Grand Cayman, Cayman Islands.

Bank: Julius Baer & Co. Ltd., Bank House, Bank Street, London EC2A 7NE, United Kingdom.

Sole Agent: Julius Baer & Co. Ltd., 2, Boulevard de la Paix, P.O. Box 212, 1211 Geneva 11, Switzerland.

JB&B D-MARK-BAER
Julius Baer D-Mark Bond Fund Ltd.
(A company incorporated in the Cayman Islands with limited liability)

NOTICE IS HEREBY GIVEN of the Annual General Meeting to be held at Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, Cayman Islands, on the 20th day of March, 1989 at 11:30 a.m. for the following purposes:

- To receive and consider, if thought fit, the accounts presented by the Directors for the year ended 31st December, 1988 and the reports of the Directors and Auditors.
- To elect the Directors.
- To appoint Auditors and authorize the Directors to fix the Auditors' remuneration.
- By order of the Board: Julius Baer D-Mark Bond Fund Ltd., P.O. Box 1100, Grand Cayman, Cayman Islands.

A shareholder holding registered shares is entitled to attend, vote and appoint one or more proxies to attend and vote instead of him. A proxy need not be a shareholder of the company.

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Sole Agent: Julius Baer & Co. Ltd., 2, Boulevard de la Paix, P.O. Box 212, 1211 Geneva 11, Switzerland.

U.S. \$100,000,000
GW
Great Western Financial Corporation
Floating Rate Notes Due 1995

Interest Rate: 10.1875% per annum
Interest Period: 9th March 1989 to 9th March 1990
Interest Amount per U.S. \$50,000 Note due 9th March 1989: U.S. \$1,301.74

Credit Suisse First Boston Limited Agent Bank

U.S. \$500,000,000
CITICORP
Subordinated Bank Adjustable Note Capital Securities (BANCs)

Notice is hereby given that the Rate of Interest has been fixed at 10.3125% and that the interest payable on the relevant Interest Payment Date June 9, 1989 against Coupon No. 10 in respect of US\$50,000 nominal of the Notes will be US\$1,317.71.

March 9, 1989, London
By Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

INTERNATIONAL CAPITAL MARKETS

Mixed reception for Chrysler FRN

By Andrew Freeman

DEALS ADDED: at specific pockets of investor demand dominated new issue activity on Eurobond markets yesterday as syndicate managers were reluctant to tap sectors where demand is uncertain.

One deal aimed at the general market, a US\$150m five-year floating-rate note issue for Chrysler Financial Corporation, found a mixed reception.

The bonds were priced at par with a yield 1/4 point above three-month Libor, and carried an option whereby investors can convert the notes into floating-rate bonds on any coupon date until 1997. The fixed-rate bonds will carry a coupon of 9 1/2 per cent and will mature in 1996.

A Paribas official said the option allows investors to take a view on US interest rates, but that short-term rates, but effectively hedged against any significant fall. Some traders said they felt the option was far too expensive to justify buying the bonds and thought cheaper and more natural hedges were available.

The deal, which was unwrapped, was launched in afternoon trading and the bonds were quoted by the lead manager, Banque Paribas Capital Markets, at 99.75 bid, a discount

equivalent to underwriting fees of 25 basis points.

IBJ International was the lead manager on a \$300m deal for IBJ Finance. The four-year bonds carry a coupon of 10 per cent and were priced at launch at 101.45 per cent to yield 41 basis points over the equivalent US Treasury. The proceeds

INTERNATIONAL BONDS

were swapped into floating sterling to achieve an attractive floating rate.

An IBJ official quoted the bonds at less than 1 1/2 bid, well inside underwriting fees of 1 1/2 per cent. There was strong Far Eastern demand for the 10 per cent coupon, while the lead manager also reported switchings out of 13 1/2 per cent 1993 bonds, which were trading at a spread of only 27 basis points over US Treasuries.

A seven-year \$150m issue for Kyushu Electric Power was launched by Daiwa Europe. The bonds came with a 10 per cent coupon and were priced at 101 1/2 to yield 53 basis points over the equivalent Treasury. The issue proceeds were swapped into fixed-rate yen.

Kyushu is one of nine

regional generating companies in Japan and a well-known borrower in domestic markets.

Demand from Japan and the Far East was heavy and the bonds were quoted by the lead manager at less than 1 1/2 bid, well inside fees of 1 1/2 per cent. The deal was helped by a timely rally in seven-year US Treasuries.

Daiwa also brought an equity warrant deal, a \$300m five-year issue for Settsu Corporation which carried an indicated coupon of 5 1/2 per cent. Settsu issued a five-year deal last year and repeated the structure to avoid the consequences of maturities. The new bonds had a slow start, and were trading at the par issue price.

A Daiwa official said some investors preferred existing Settsu warrants which could be bought at a lower premium than the new paper.

Elsewhere, an A\$100m five-year issue for the Commonwealth Bank of Australia (CBA) was launched by Deutsche Bank Capital Markets. The bonds carry a coupon of 15 1/2 per cent and offered a yield pick-up of some 70 basis points over existing CBA paper.

The lead manager said it had identified specific demand for

longer-dated Australian dollar paper from German and some Swiss institutions which wanted to lock away a high yield. The bonds traded within fees at less than 1 1/2 bid, before closing on fees at less than 2 bid.

In Germany yesterday, secondary market prices fell across the board. Supranational issues were marked down by around 1/4 point in low turnover. The DM300m deal for Hydro Quebec launched by Westdeutsche Landesbank late on Tuesday was trading just outside fees at less than 2 1/2 bid.

Although there was steady demand for the Hydro bonds, which were described as fairly priced, traders commented that the issue's performance was depressed by a feeling that there was more paper in the market than there was investor demand.

Tuesday's DM100m issue for Beiersdorf, the pharmaceutical company which makes Nivea products, continued its strong performance, quoted in grey market trading at less than 0.80 bid, well inside underwriting fees of 2 1/4 per cent.

In Switzerland, Credit Suisse was the lead manager of the first zero-coupon deal to be launched since mid-1988, a SF200m five-year deal for Mithras.

The bonds carry a generous investor put option at 108 against a par issue price, and this feature encouraged strong demand. The bonds were trading at less than 1 bid, well inside fees of 1 1/2 per cent.

According to syndicate officials, the Inter-American Development Bank is expected imminently to launch a public bond issue. The bank would be the first triple-A rated public offering since the Swiss market deteriorated earlier this year.

Citicorp postpones \$500m offer

CITICORP, the US bank, has postponed a novel \$500m offering of credit-card securities because of changing conditions in the options market and a shift in the Treasury yield curve, AP-DJ reports from New York.

Citicorp had planned to sell the deal, with a new feature allowing it to reset the rate in two years, through an underwriting group led by Salomon Brothers.

However, according to Mr Jerry Wigdortz, managing director and head of the structured finance group at Salomon, in the few weeks since the deal was conceived the options market and yield curve had shifted unfavorably.

"We would have had a transaction if the shape of the curve hadn't changed," Mr Wigdortz said. "It didn't seem right to proceed with the deal. We wouldn't want to force it on the market."

Mr Wigdortz would not be specific about actual developments in the bond and options markets, but said the deal worked better when the two-year note was at a higher yield two weeks ago and when it was trading at a wider spread above other intermediate Treasury debt.

Bankers Trust buys seat on NZ exchange

BANKERS TRUST, the US banking group, has bought a seat on the New Zealand Futures Exchange, AP-DJ reports from Wellington.

The price was not disclosed, but the exchange said it reflected sums paid previously for seats, which have ranged between NZ\$200,000 and NZ\$300,000.

Bankers Trust is already an affiliate member of the exchange. Trading members hold shares in the exchange and have direct access to its automated trading system, while affiliated members are not shareholders and carry out transactions through trading members.

Bankers Trust's membership is subject to approval from the exchange's directors and trading members.

THE AUTOMATIC IDENTIFICATION INDUSTRY

The Financial Times proposes to publish this survey on:

10th May

For a full editorial synopsis and advertisement details, please contact:

Jonathan Wallis

on 01-248 8808 ext 3565

or write to him at:

Bracken House

10 Cannon Street

London EC4A 3DF

FINANCIAL TIMES

London & Ireland 511 0000

FINANCIAL TIMES CONFERENCES

RETAILING IN THE 90s
-The Role of Technology

London, 20 & 21 March 1989

Retailing in the 90s and the growing importance of new powerful technologies and innovation for retailers will be the subject of the Financial Times' latest conference on the Retail Industry.

The retail sector has enjoyed a boom in recent years but changes in the industry and a moderation in the rate of growth in consumer expenditure indicate that times are getting tougher. Innovations abound in retail technology and, with increasing competition and cost pressures, technology is increasingly playing a crucial role in assisting retail management to know more about their customers and what they want to buy and in providing more efficient communication with warehouses and with suppliers.

Speakers who will be taking part in this timely conference include:

Mr James Gulliver
Lowndes Queensway PLC

Mr Richard Allen
Etfos UK Limited

Mr Jeremy Soper
W H Smith Limited

Mr John Berry
The Boots Company PLC

Mr Len Fletcher
NCR Limited

Mr Robert Bramley
Allied Breweries Limited

Ms Sophie Mirman
Sock Shop International Plc

Mr Ian Simons
MPSI Systems Limited

Mr Gareth Williams
Marks and Spencer plc

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Retailing in the 90s
-The Role of Technology

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COMPANY NOTICES

NOTICE TO HOLDERS OF WARRANTS

DAICHI SEIYAKU CO., LTD.

U.S.\$150,000,000
4 1/4 per cent. Bonds due 1993 with Warrants

Pursuant to Clauses 3 and 4 of the Instrument, dated 2nd March, 1988, the following notice shall be given:

At the meeting of the Board of Directors of Daiichi Seiyaku Co., Ltd. (the "Company") held on 28th February, 1989, a resolution was adopted for the issue of new shares by way of free distribution, the particulars of which are given below. Consequently, the Subscription Price of the captioned Warrants (the "Warrants") shall be adjusted, as specifically provided in paragraph 3 below.

- The free distribution of new shares will be made to shareholders of record as of 21st March, 1989, Tokyo time, at a ratio of 0.10 shares for each one share held.
- The free distribution shall be made on 15th May, 1989, but the dividends for these new shares will accrue as from 1st April, 1989, Tokyo time.
- Pursuant to Clause 3 (i) of the Instrument, the Subscription Price will be adjusted from Yen 3,192.40 to Yen 2,902.20 per share of the Common Stock of the Company effective as from 1st April, 1989, inclusive.

9th March, 1989

The Daiichi Seiyaku Co., Limited
As Principal Paying Agent on Behalf of:
DAICHI SEIYAKU CO., LTD.

KAWASAKI STEEL CORP.

Japanese Yen 10,000,000,000
Reverse Floating Rate/Fixed
Rate Notes Due 1998

In accordance with the terms and conditions of the Notes, we hereby give notice that the Yen Libor for the period from 9th March 1989 to 11th September 1989 was fixed at 4.890625% giving the Interest Rate Factor of 0.000894/200. On 11th September 1989 interest of Yen 23,813 will be due per Yen 1,000,000.

The Tokyo Kasei Bank Limited
London Branch
Agent Bank
Dated: 9th March 1989

BANQUE NATIONALE DE PARIS

Floating rate note issue of USD 400 million
September 1983/91

The rate of interest applicable for the period beginning 6th March 1989 and set by the reference agent is 10 1/4% annually.

LEGAL NOTICES

EXCEL BUSINESS SYSTEMS LIMITED

Registered number: 1882616
Nature of business: Developing and Marketing Computer Software Systems
Trade classification: 90
Date of appointment of joint administrative receivers: 27 February 1989
Name of person appointed: the joint administrative receivers: National Westminster Bank PLC
CHRISTOPHER JOHN HUGHES and JOHN MICHAEL THOMPSON
Joint Administrative Receivers
(Office holder nos 141 and 211) of Court Gully, Shetland House, 3 Noble Street, London EC2V 7DD

PUBLIC NOTICES

LONDON BOROUGH OF BARNET

EDUCATION COMMITTEE

APPOINTMENT OF CO-OPED MEMBERS

The Education Committee of the Council of the London Borough of Barnet in the municipal year 1989/90 will consist of 25 members of the Council together with 10 co-opted members.

The Council, at their Annual Meeting on 8th May, 1989, will be considering the appointment of 10 persons to serve as co-opted members for the ensuing financial year on the following basis:

(a) 4 representatives of religious denominations (1 Church of England, 1 Roman Catholic, 1 Free Church and 1 Jewish);

(b) 4 teachers (1 representing primary schools, 1 representing secondary schools and 2 representing further education); and

(c) 2 persons of experience in education who are acquainted with the educational conditions prevailing in the area.

Any person or organisation interested in nomination is invited to submit nominations for the appointment of co-opted members on the basis outlined above.

YOUTH AND COMMUNITY SERVICES SUB-COMMITTEE

The Council, at their Annual Meeting, will also be considering the appointment of persons to serve as co-opted members of this Sub-Committee for the ensuing financial year.

Nominations in respect of both the Education Committee and the Youth and Community Services Sub-Committee should be sent to reach me at the Town Hall, Hendon, Herts. MK4 6ED as soon as possible and in any event not later than MONDAY, 10th APRIL, 1989.

E. M. BENNETT,
Chief Executive and Town Clerk.

Town Hall,
Hendon, Herts. MK4 6ED
28th February, 1989

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CONTRACTS & TENDERS

REPUBLIC OF THE IVORY COAST

Tender No. 2935/DMP

1. The National Telecommunications Office of the Ivory Coast has obtained a loan from the IBRD, in various currencies, to finance the cost of the project concerning the refurbishing of the equipment and the strengthening of the maintenance of services.

It is planned that a portion of the funds granted for this loan will be used to carry out payment for a project covering the modernisation and extension of the urban telephone network of Northern ABIDJAN.

2. The National Telecommunications Office invites, with this Tender, those candidates who are allowed to take part to present their bids under sealed envelope for the modernisation and extension of the urban telephone network of Northern ABIDJAN.

3. The candidates who are allowed to bid can obtain further information and examine the Tenders files in the Office of the Chef de Services des Marchés, located on the 12th floor of POSTEL 2001, door 12-07. Phone: 34.67.61 or 34.67.63 - Telex No. 23790 or 23750, ABIDJAN.

4. Any candidate who is allowed to bid and who is interested in the present Tender can buy a complete set of Tender documents, by writing to the above-mentioned Department, or after consulting the Charge Books, for a payment of around 400,000 CFA francs, which will not be paid back (by certified cheque or postal money transfer).

5. Each bid must be accompanied by a deposit on tender of 1.5% of the total amount of the bid. This deposit must be put forward at the same time as the Bids to the Services des Marchés, Immeuble POSTEL, 2001, door 12-07, ABIDJAN-CI at the latest on the 18th of April 1989 11.00 a.m. imperatively.

6. The files will be opened in the presence of the bidding representatives who wish to be present at the opening on the 18th April 1989 at 3.00 pm at La Rotonde de la Cité Financière, in ABIDJAN-PLATEAU.

INTERNATIONAL CAPITAL MARKETS

US Treasuries lethargic in absence of economic news

By Karen Zagor in New York and Katharine Campbell in London

LETHARGY continued to dominate the US debt market yesterday in the absence of significant economic news to guide investors and traders.

US Treasury bonds drifted in muted early trading and were quoted as much as 1/4 of a point lower before rallying somewhat in the early afternoon. At

mid-session, the Treasury's benchmark 30-year long bond was up 1/4 point at 97 1/4, yielding 9.07 per cent.

The Fed funds rate slipped during the morning to 9 1/2 per cent for technical reasons - the market did not believe it indicated any loosening of policy by the central bank. The Fed conducted overnight market sales in order to firm the rate.

When the bank entered the market, funds were trading at 9 1/2 per cent. Economists at Griggs & Santow attributed the soft rate to the strike at Eastern Air Lines, stormy weather on the East Coast and the fact that this period tends to be relatively comfortable, with a good distribution of reserves.

In the New York foreign exchange market, the dollar started the day on a soft note in dull trading.

However, an announcement by Mr Robert Heller, a Federal Reserve Board governor, stating that global trade imbalances could not be adjusted without reducing Japanese and

West German trade surpluses, caused the dollar to firm. At mid-session, the dollar traded at ¥128.70 from an overnight high in Tokyo of ¥128.88 and DML\$82.2 from a morning high in Europe of £85.55.

The Fed's desire to reduce inflation received support in Congress from Mr Michael Boskin, chairman of President Bush's Council of Economic Advisors.

Mr Boskin also told Congress that he believed agreement on a credible deficit reduction package would lead to a substantial reduction in interest rates.

SHORT covering in Tokyo was the order of the day after some 10 days of consecutive declines. The 10-year June futures contract finished at 103.87, after 103.48 on Tuesday, but dealers did not believe this signalled a fundamental reversal of recent trends. Options are divided as to whether the Bank of Japan will raise the discount rate before the end of the fiscal year, but Tuesday's lower repurchase rate in Germany helped at least for a while.

LEADING European markets, together with central monetary authorities, are playing a waiting game. A generally unexpected hit in interest rate hikes, particularly by the Germans, has left investors guessing as to the timing of the next move

and are consequently unprepared to commit funds in such a climate. Most markets were correspondingly dull.

The UK government bond market closed almost unchanged on the day, with the long gilt future on Liffe at 96.10, just 1/4 of a point stronger than the previous close.

The fall in prices on Tuesday afternoon had led to a 1/4 point correction at the opening, but prices drifted back over the day. With no important domestic economic indicators due for release this week, most dealers are waiting for the US employment report on Friday.

IN GERMANY, the Bundesbank's allocation of DM15.5bn of funds under repurchase agreements caused prices to tick up briefly in the morning, but they soon drifted back down during the day.

The allocation, which represented a DM500m draining from the market, was in line with or even slightly better than traders' expectations. However, by the regular morning fixings the market lacked any support so that bonds were pegged up to 60 pennings lower than yesterday.

The recent 6 per cent 10-year bond was fixed 15 pennings lower, so that paper now yields 6.88 per cent. Stocks maturing in 1987 were pegged between 45 and 50 pennings lower, to yield 6.52 or 6.53 per cent.

On Liffe, the June future ended at 93.37, compared with 93.42 the previous day.

Japan sees early launch of repo market

JAPAN WILL launch a bond borrowing/repurchase market as early as April to allow more foreigners access to the yen bond market, Reuter reports from Tokyo.

The Finance Ministry promised last September it would create the market and allow short-selling on a settlement date basis as well as introduce, from April, an auction system to the primary government bond market.

Mr Tatsuo Tajima, president of Japan Securities Finance (JSF), said: "We would like to design the market to make it convenient for both foreign and domestic participants."

The market would allow both direct dealing and matching of orders by JSF, the ministry said. JSF is expected to offer its screen display, facsimile machines and telephones to provide borrowing rate quotations to which participants dealing directly would be able to refer.

All financial institutions, including banks, brokerages and insurers, are expected to be participants. Securities houses will be able to act as lenders, allowing them matched books - trading accounts that borrow securities at one rate and lend them at another, earning the difference between the rates.

Borrowing/lending periods, lending fees and accounting standards have yet to be set. The ministry expects transactions to be permitted without collateral if the creditworthiness of both sides is high.

JSF is considering asking for collateral worth 105 per cent of the face value of borrowed bonds. Lenders who receive such collateral in cash will have to pay interest on the money.

Insider scandal triggers reform

Paul Betts on the French stock market watchdog's sharper teeth

The Pechiney insider trading scandal, more than any other factor, has been responsible for the toughness of the reforms of the Commission des Opérations de Bourse (COB), the French stock market watchdog, which were adopted by the Socialist Government yesterday.

The scandal erupted in November after the acquisition by the French nationalised aluminium group of American National Can. Investigations by the US Securities and Exchange Commission (SEC) unearthed evidence of insider trading by French investors, among others.

Following subsequent judicial inquiries, five of these French investors were charged with insider trading offences, including Roger Patrice Pelat, a close and long-standing friend of President François Mitterrand. Mr Pelat, who was 70, died of a heart attack in the American Hospital of Paris on Tuesday night.

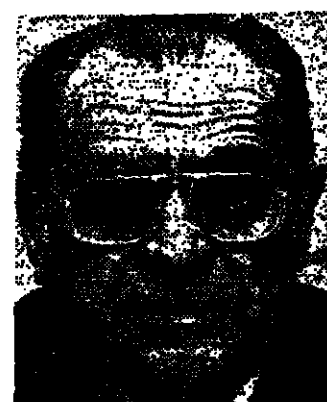
This is not the first French stock market reform triggered by a Pechiney scandal. Twenty years ago, the aluminium group was caught up in the middle of another insider trading affair during its merger with the Ugin Kuhlmann group, which it had acquired through the creation of the COB.

One leading French banker with experience of that period now draws comfort from this pattern of events. "It's through such affairs that a market like ours grows up," he said.

The bill approved by the French cabinet yesterday has considerably strengthened the disciplinary powers of the COB



Jacques Chirac introduced privatisation programme



Pierre Bérégovoy: committed to financial liberalisation

by enabling it to conduct searches, enforce financial sanctions, block bank accounts and confiscate company assets.

Some French financial market commentators suggested yesterday that the COB would ultimately have even greater powers than the American SEC after the new bill passes through the National Assembly in the spring session of parliament.

The Government also approved yesterday a series of related measures to bring French takeover regulations more in line with UK and US practices, making it much more difficult to launch partial takeover bids in France. Investors or groups of investors will now have to launch a full bid once they have accumulated more than one third of the voting rights in a company.

The combination of a municipal election campaign, a series of business scandals implicating the political establishment, and a wave of controversial

takeover battles all contributed to the latest reform of the COB and the country's takeover regulations.

But the toughness of the new measures has surprised even some of the most ardent campaigners for stricter French stock market rules.

Mr Louis Le Penec, the official government spokesman, said yesterday the principal aim of the new bill "was to make sure that the house did not become a jungle where the small investor is at the mercy of the big operators." He was echoing Mr Mitterrand's recent trade on French television against stock market speculators.

Mr Le Penec added that the latest measures were completely in line with the general reform of the French financial markets launched by Mr Pierre Bérégovoy, the Socialist Finance Minister, back in 1983.

Indeed, it was Mr Bérégovoy who started the process of financial deregulation to mod-

ernise the French markets and turn Paris into a more competitive international financial centre.

The process was accelerated between 1986 and 1988 by a sweeping privatisation programme under the right-wing Government of Mr Jacques Chirac.

But although the Socialists froze the privatisation programme when they returned to power last summer, Mr Bérégovoy has remained committed to an ongoing process of financial liberalisation in France.

However, the liberalisation of the house exposed in broad daylight the weakness of the supervisory controls of the French market.

Even before the insider trading scandals erupted last autumn, the deficiencies of the market's regulatory system had become increasingly obvious and it was clear that the market had not kept pace with the rapid evolution of the financial markets.

A big jolt came after the stock market crash of October 1987. The weaknesses and growth pains of the system were eloquently exposed when it was revealed that the French stock exchange was hit with FF1.5bn (\$260m) in losses on the new French futures market.

But the financial scandals of the last few months, and their growing political impact on French public opinion, made reform all the more pressing.

In large measure, this explains why the hawks in the Finance Ministry finally prevailed in pushing through a much tougher reform than expected.

Elders wins New Zealand bank licence

By Gordon Crabb

ELDERS DL, the Australian brewing and investment group, has gained a banking licence in New Zealand, achieving an ambition which it has been denied in its home market.

The New Zealand Reserve Bank said yesterday that Elders Merchant Finance, a wholly owned subsidiary of Elders Finance Group, had been made a registered bank. This brings to 17 the number of players in New Zealand's

recently deregulated banking sector. Elders Finance, itself a fully owned Elders unit, is Australia's largest non-bank financial institution, and has strong links to the rural sector.

However, because of regulatory complications, the Australian Reserve Bank opposes the extension of banking licences to offshoots of industrial groups.

In New Zealand, Elders has a foreign exchange and fund management operation and last year moved to expand its client base through the acquisition of Francis Allison Symes, a stockbroking house which provided largely local opportunities.

Elders Merchant Finance contributed A\$10.7m (US\$3.7m) to group net profits in the year to last June.

It is to change its name to Eldersbank - a name the group had planned to use for Elders Finance worldwide if it was granted bank status.

Mr Peter Cavan, managing director of the Wellington unit, suggested yesterday, however, that the approval of a New Zealand banking licence provided largely local opportunities.

He said the unit would "build its future base by marketing its existing core activities of foreign exchange, domestic Treasury, capital markets, corporate finance and stockbroking to a wider cross-section of clients in New Zealand."

counted, possibly because of the approach of the UK Budget next Tuesday, and the general stabilisation of exchange rates and interest rates that has come with the Chancellor of the Exchequer's measures to achieve this effect.

These include a leaning towards no rise in bank base rates. The Bundesbank move to control a worldwide upward swing in interest rates - with its fixed-rate securities purchases agreement of Tuesday, at a level below the Lombard rate, the rate at which it makes loans against collateral) has also contributed.

Overall options dealings yesterday were of small size by any recent standards - coming to 28,024 contracts, made up of 19,438 calls and 8,586 puts.

London attracted attention, against the backdrop of the news that the Bond market was up for sale. Option dealings in it amounted to 2,908 contracts, comprising 2,127 calls and 781 puts.

The March 830 call, with 510 contracts, and the March 830s, with 705, found a good deal of the day's business.

Other stocks to find options interest included Trusthouse Forte and Allied Lyons - on the back of the news of the Bond offer to pull out of the Lend Lease sale.

Against the backdrop of the news that the Bond market was up for sale. Option dealings in it amounted to 2,908 contracts, comprising 2,127 calls and 781 puts.

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BENCHMARK GOVERNMENT BONDS									
Coupon	Red	Price	Change	Yield	Week	Month	Year	Year	Year
UK GILTS	13.500	99.52	106.18	-7.02	10.54	10.81	10.30	9.72	9.72
US TREASURY	8.875	117.98	97.10	-1.82	9.30	9.34	8.82	8.82	8.82
JAPAN No 111	4.000	99.52	106.18	-7.02	10.54	10.81	10.30	9.72	9.72
GERMANY	6.375	117.98	97.10	-1.82	9.30	9.34	8.82	8.82	8.82
FRANCE BTAN	8.000	104.00	98.10	-5.90	9.30	9.34	8.82	8.82	8.82
NETHERLANDS	8.000	104.00	98.10	-5.90	9.30	9.34	8.82	8.82	8.82
AUSTRALIA	12.000	7.00	90.6578	-4.001	13.65	13.58	13.70	13.70	13.70

JP Morgan to sell Chile units

By Stephen Fidler

J.P. MORGAN, the New York bank holding company, said yesterday it had agreed to sell its Chilean subsidiary to Nederlandse Middenstandsbank, the Dutch bank.

The sale, terms of which were not disclosed, includes Morgan's commercial bank operations, its Santiago-based securities dealer and its financial services company. It is to concentrate resources in leading financial centres.

FT-ACTUARIES SHARE INDICES									
Index No.	Day's Change	Est. Yield (%)	Est. Div. Yield (%)	Est. P/E Ratio	Est. Div. Yield (%)	Est. P/E Ratio	Est. Div. Yield (%)	Est. P/E Ratio	Est. Div. Yield (%)
1 CAPITAL GROUPS (207)	951.85	+0.4	9.36	9.31	12.31	1.53	948.44	947.73	771.29
2 Building Materials (28)	1284.95	+0.6	10.25	5.79	11.64	0.45	1280.28	1272.27	1164.99
3 Constructing Construction (38)	1759.35	+0.8	11.47	3.52	11.36	2.89	1735.75	1718.39	1567.85
4 Electricals (10)	2688.80	+0.3	8.19	4.23	14.54	0.75	2744.87	2733.64	2684.45
5 Electronics (30)	2129.54	+0.8	8.87	3.13	14.42	7.08	2123.65	2113.82	1951.70
6 Mechanical Engineering (53)	512.88	+0.1	9.31	3.71	13.87	0.55	512.11	512.03	482.15
7 Metals and Metal Forming (7)	339.77	+0.2	14.22	5.46	7.95	0.80	339.29	342.47	334.41
8 Motors (17)	326.69	+0.4	11.09	4.50	10.53	0.80	319.41	328.96	317.41
9 Other Industrial Materials (22)	1564.76	+0.3	8.81	4.65	13.47	3.47	1571.36	1561.59	1371.37
10 OTHER INDUSTRIAL GROUPS (164)	1234.56	+0.1	8.78	3.45	13.47	3.18	1234.56	1234.56	1177.48
11 Breweries and Distillers (22)	1333.70	+0.2	9.36	3.33	13.59	2.21	1333.52	1328.40	1174.10
12 Food Manufacturing (20)	1046.83	+0.7	8.86	3.81	14.12	2.21	1039.64	1036.56	1028.61
13 Food Retailing (15)	2088.11	+0.4	9.03	3.50	14.57	8.17	1996.44	1995.82	1894.76
14 Health and Household (13)	2134.48	+0.5	8.37	2.58	17.97	0.40	2133.49	2133.49	2127.12
15 Leisure (33)	1632.57	+0.3	7.38	3.28	17.10	12.13	1628.37	1624.45	1525.45
16 Packaging & Paper (17)	1465.68	+0.5	9.15	3.79	15.59	0.53	1462.83	1462.83	1314.10
17 Publishing & Printing (18)	1753.76	+0.1	8.43	4.19	14.86	3.38	1753.15	1752.95	1599.72
18 Stores (33)	1765.29	+0.1	11.18	4.53	11.85	1.44	1765.44	1765.29	1621.81
19 Textiles (13)	124.34	+0.2	8.46	4.42	11.85	2.21	124.34	124.34	118.52
20 OTHER GROUPS (94)	1077.29	+0.4	8.25	4.10	12.49	0.97	1073.11	1070.94	1044.41
21 Agencies (18)	1339.45	+0.1	8.24	2.48	13.33	5.48	1337.13	1330.81	1187.51
22 Chemicals (22)	1284.66	+0.2	11.05	4.81	10.87	0.37	1283.72	1281.74	1191.88
23 Conglomerates (11)	1584.25	+0.2	10.18	4.57	11.38	4.27	1580.35	1576.55	1454.74
24 Shipping and Transport (13)	1584.25	+0.5	8.84	3.51	14.13	0.90	1582.92	1581.64	1391.77
25 Telephone Networks (2)	1147.84	+0.3	10.23	4.07	12.71	0.80	1133.05	1128.92	1124.76
26 Miscellaneous (28)	1475.26	+0.5	8.21	3.49	11.84	0.48	1467.45	1462.31	1382.85
27 INDUSTRIAL GROUP (487)	1131.43	+0.2	9.41	3.79	13.13	2.11	1131.28	1131.74	1105.39
28 Oil & Gas (13)	1961.10	+0.6	9.26	5.49	15.89	23.12	1937.25	1936.74	1751.22
29 500 SHARE INDEX (286)	1387.61	+0.1	9.39	4.04	12.32	3.11	1386.50	1386.50	1272.95
30 FINANCIAL GROUP (26)	1744.88	+0.4	22.75	6.46	15.74	13.06	1742.18	1737.49	1571.27
31 Banks (6)	1054.74	+0.3	8.11	3.11	11.88	0.80	1052.10	1048.05	1028.12
32 Insurance (Composited) (7)	603.78	+0.3	5.38	3.38	14.53	0.80	601.70	601.68	538.34
33 Insurance (Brokered) (7)	1818.27	+0.3	8.66	6.30	14.53	0.80	1818.27	1818.27	1651.31
34 Merchant Banks (13)	345.52	+0.3	8.49	3.49	15.71	1.35	344.24	344.24	344.24
35 Property (53)	1324.34	+0.1	9.39	3.39	13.38	1.92	1324.34	1324.34	1172.45
36 Other Financial (22)	383.34	+0.2	8.49	3.39	13.38	1.92	383.34	383.34	377.97
37 Investment Trusts (73)	1102.23	+0.2	8.49	3.39	13.38	1.92	1102.23	1102.23	882.13
38 Mining Finance (2)	682.63	+0.1	8.49	3.39	13.38	1.92	682.63	682.63	499.38
39 Overseas Traders (6)	1882.19	+0.1	8.49	3.39	13.38	1.92	1882.19	1882.19	1658.46
40 ALL-SHARE INDEX (779)	2863.3	+0.2	2092.1	2861.4	2863.5	2872.8	2859.2	2859.7	2853.3

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS				Wednesday March 8 1989				The Mar 7	Mon Mar 6	Fri Mar 3	Year ago (approx)		
A & SUB-SECTIONS				Index No.	Day's Change %	Est. Earnings Yield % (Mkt.)	Gross Div. Yield % (25%)	Est. P/E Ratio (Ret)	nd adj. to 1989	Index No.	Index No.	Index No.	Index No.
Figures in parentheses show number of stocks per section													
1 CAPITAL GROUPS (207)	951.86	+0.4	9.36	3.81	12.31	1.53	948.44	947.73	939.34	771.29			
2 Building Materials (28)	1284.95	+0.6	10.25	5.79	11.64	0.45	1280.28	1272.27	1164.99	1182.14			
3 Constructing Construction (38)	1759.35	+0.8	11.47	3.52	11.36	2.89	1735.75	1718.39	1768.39	1567.85			
4 Electricals (10)	2688.80	+0.3	8.19	4.23	14.54	0.75	2744.87	2733.64	2684.45	2684.45			
5 Electronics (30)	2129.54	+0.8	8.87	8.13	14.62	7.98	2125.65	2123.43	2081.12	1550.39			
6 Mechanical Engineering (55)	512.88	+0.1	9.31	3.71	15.87	0.53	512.11	512.03	507.52	482.15			
7 Metals and Metal Forming (7)	339.97	+0.1	24.21	5.46	7.95	0.89	339.20	342.47	348.44	461.92			
9 Motors (17)	328.69	+0.4	11.09	5.06	10.53	0.80	319.41	328.99	337.61	255.44			
10 Other Consumer Goods (22)	511.93	+0.1	8.76	3.59	12.49	1.36	511.93	511.93	511.93	511.93			
11 OTHER GROUPS (207)	1113.43	+0.3	8.76	3.59	12.49	1.36	1114.87	1118.86	1117.37	1077.49			
22 Brewers and Distillers (22)	1333.78	+0.2	9.36	3.33	13.50	5.28	1332.82	1328.43	1321.14	1058.88			
23 Food Manufacturing (20)	1846.83	+0.7	8.86	3.81	14.12	2.21	1839.64	1856.56	1828.81	1655.15			
24 Food Processing (13)	2805.11	+0.5	8.86	3.81	14.12	2.21	2794.13	2855.39	2805.74	2118.28			
27 Health and Household (13)	2134.05	-1.4	6.37	2.59	17.97	4.48	2163.49	2165.55	2172.71	1912.14			
28 Luggage (3)	1632.37	+0.3	7.38	3.28	17.18	12.13	1623.67	1624.65	1612.81	1259.65			
31 Packaging & Paper (17)	665.68	+0.5	9.15	3.79	15.59	0.53	663.83	668.28	698.17	514.09			
32 Publishing & Printing (18)	573.76	+0.1	4.43	4.03	11.55	1.36	573.76	573.76	598.17	598.72			
34 Stores (13)	716.5	+0.1	12.53	11.11	11.64	1.64	716.44	716.44	716.44	716.44			
35 Textiles (15)	514.34	+0.7	13.39	5.44	8.96	0.28	513.28	516.04	528.22	594.25			
OTHER GROUPS (94)	1077.29	+0.4	9.25	12.40	12.48	0.97	1073.11	1070.84	1084.41	894.94			
41 Agencies (8)	1235.36	+0.3	5.46	3.33	13.50	1.36	1235.36	1235.36	1235.36	1235.36			
42 Chemicals (22)	1298.66	+0.2	11.05	4.81	10.37	4.27	1285.72	1281.74	1259.08	1045.85			
43 Conglomerates (11)	1594.25	+0.2	10.18	4.87	11.35	4.27	1593.35	1594.85	1585.65	1196.74			
45 Shipping and Transport (13)	2381.75	-0.5	8.06	3.51	16.13	0.08	2392.91	2410.64	2390.77	1518.18			
47 Telephone Networks (2)	1147.84	+0.1	8.68	12.71	18.88	0.08	1135.55	1128.32	1129.77	745.41			
48 Chemicals (2)	1298.66	+0.2	11.05	4.81	10.37	4.27	1285.72	1281.74	1259.08	1045.85			
INDUSTRIAL GROUP (487)	1115.41	+0.2	9.41	3.79	13.33	2.11	1113.28	1110.74	1105.39	895.95			
51 Oil & Gas (13)	1561.10	-0.4	9.28	4.49	13.80	22.12	1572.85	1576.74	1580.18	1751.22			
59 S&P SHARE INDEX (500)	1137.61	+0.1	9.39	4.04	13.22	3.81	1136.58	1130.53	1127.49	1026.62			
61 FINANCIAL GROUP (246)	715.49	+0.3	-	4.95	-	4.74	715.61	718.52	747.63	672.84			
62 Banks (8)	744.88	+0.4	22.75	6.48	5.74	13.68	742.18	737.19	737.87	667.24			
63 Insurance (Life) (8)	1659.74	+0.3	-	5.08	10.00	1.00	1659.10	1659.10	1659.10	1659.10			
64 Insurance (Marital) (7)	1818.27	+0.1	5.36	-	13.66	60.70	1817.69	1817.69	1817.69	1817.69			
65 Insurance (Brokers) (7)	1818.27	+0.1	5.68	6.30	14.53	0.48	1818.52	1816.38	1814.63	1855.91			
66 Merchant Banks (11)	348.55	+0.1	-	4.98	-	0.83	348.26	346.45	345.63	362.27			
69 Property (33)	348.55	+0.3	2.39	1.32	12.64	1.32	348.64	348.64	348.64	348.64			
70 Other Financial (72)	1818.27	+0.1	9.39	3.39	13.38	1.92	1822.88	1818.88	1818.13	1797.97			
71 Investment, Trusts (13)	1102.23	-	2.82	-	2.82	-	1102.99	1088.83	1085.15	882.13			
81 Mining Finance (2)	682.43	+0.1	8.49	3.16	13.81	2.50	683.29	679.32	671.52	498.38			
82 Overseas Traders (8)	1469.87	+0.4	6.45	14.74	13.91	15.63	1464.57	1462.04	1452.29	1028.46			
ALL-SHARE INDEX (709)	1062.19	+0.1	-	4.13	-	4.87	1060.89	1075.47	1069.25	932.21			
			Index No.	Day's Change	Day's High/Low	Day's Low	Mar 7	Mar 6	Mar 3	Mar 2	Mar 1	Year Ago	Year Ago
FT-SE 100 SHARE INDEX	2063.3	-0.2	2921.1	2061.4	2063.5	2072.8	2059.2	2059.2	2059.7	2051.3	1815.3		

Finance Director Designate

Chelmsford

c £30,000
+ bonus, car etc

Air pollution, contaminated food, waste management - these and other environmental issues are becoming an increasingly important factor in our lives.

Our client is a leading specialist in the preventive field, providing consultancy and laboratory services covering the major aspects of the management of the environment. Turnover is approaching £1 million, with considerable potential for rapid growth.

They have now decided to create the new position of Finance Director Designate to be responsible for all financial, administrative and company secretarial aspects of the business. There is considerable scope for innovation, developing management information and costing systems, introducing in-house computerisation and installing tight financial controls. You will also work closely with the Managing Director on commercial matters and assist him in developing the business to its full potential.

Applicants must be Qualified Accountants with several years broad-based experience including budgetary control and tight cash management in a computer-based environment. Keen commercial awareness and strong managerial skills are essential. Age is not important.

An attractive remuneration package is offered. Confirmation of a Board appointment is envisaged within six months, with long-term prospects of being appointed Managing Director with equity participation.

Please send your C.V., including current salary and daytime telephone number, quoting reference B2046, to W.S. Gilliland, Grant Thornton Management Consultants Limited, Grant Thornton House, Melton Street, Euston Square, London NW1 2EP.

Grant Thornton
Management Consultants

Group Financial Controller

Key role for a seasoned professional

c £32K + car + bonus

West of London

With an impressive record of expansion in recent years both organically and by acquisition, our client, a successful medium sized industrial plc (turnover £17 million), has an enviable reputation for process innovation and quality.

This rapid growth has created the need for a Group Financial Controller to take responsibility for developing computerised financial systems, reporting consolidated results, budgeting and internal audit. Reporting to the Board through the Financial Director, this is a key role to ensure the Group becomes financial systems

led, providing a framework for continued expansion.

A qualified Accountant, with a mature profile and experience of large company disciplines and procedures, you are currently looking for the opportunity to apply your skills to a smaller but rapidly expanding Group - where your achievements will have a significant impact.

For further information please write to Edward Speed - in confidence - with career details, current salary and day time telephone number quoting ref: FT54021.

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MSL International (UK) Ltd,
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FINANCE DIRECTOR

Northern Home Counties
c. £30,000 + car + benefits

THIS LEADING BRITISH company, with a turnover approaching £20 million, is involved in the engineering and manufacture of computer-based and other systems for industrial applications. It is a direct subsidiary of a UK-based organisation which is itself part of a major European group.

Responsible to the Managing Director for managing the total finance and systems functions and some 20 people, your key tasks are: to be involved with critical issues and potential contracts at an early stage; to improve the accuracy and timeliness of routine and project-specific reports; and to build a positive working relationship with the sales, manufacturing and contracts management functions. This demanding and critical role

provides the opportunity to make a significant impact on a developing business where the inherent challenges of technology-based engineering are overlaid with those of international contracting.

It will appeal to a qualified accountant, ideally aged 30-40, whose relevant background in a manufacturing/engineering environment includes good IT experience. A strong business awareness and personality, and well-developed communication skills are prerequisites.

Please send full cv which will be forwarded to our client unopened. Address to our Security Manager if listing companies to which it should not be sent. Ref: R2325/FT, PA Consulting Group, Advertising and Communications, Hyde Park House, 60a Knightsbridge, London SW1X 7LE.

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Head of Finance and Administration

Isle of Man

c£30,000 + benefits + relocation

Pennell Kerr Foster is a large international firm of Chartered Accountants with offices throughout the world. The long established Isle of Man office is the local market leader in terms of size and range of services, and is about to enter a new exciting phase of development.

To sustain and support the growth of the practice we have been retained to recruit a Head of Finance and Administration who will be responsible for the finance function, reporting to the Managing Partner. The appointee will play an important role in the implementation of the strategic plan and be expected to make a major contribution to profitability and efficiency.

The successful candidate, aged 35-45, will be professionally qualified and have gained relevant experience within an industrial or commercial environment. However, of greater importance will be a confident, outgoing personality, strong interpersonal skills and commercial flair. The attractive salary package reflects the importance placed on the position.

The Isle of Man economy is booming, with well founded growth in all sectors, particularly financial services. It offers a very pleasant living and working environment, low direct taxes, good communications, high quality public services and an attractive range of housing.

Please write enclosing a c.v. to Brian Marren, Douglas Llammbias Associates, Brook House, 77 Fountain Street, Manchester M2 2RE or telephone him on 061-236 1553.

DOUGLAS LLAMBIAS

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GLASGOW 041-225 3121
DUBLIN 01-478 2626
LONDON 01-634 4921
EDINBURGH 031-223 7744
MANCHESTER 061-233 1523

FINANCE DIRECTOR
£20,000-£70,000 P.A.

PROPERTY INVESTMENT GROUP

The Company
• An unquoted property group with assets of some £150 million
• Based in Marble Arch
• A small but highly motivated team

The Position
• Chief Financial Officer, reporting to Chairman and Managing Director
• Responsible for maintaining Group's banking, merchant banking and institutional contacts
• Responsible for the financial management of the business

Qualifications
• Recent involvement in banking or property financing and in decision-making levels
• Self motivated, results orientated, hard working and resilient

Applications with CV to:

Ms P Coker
Company Secretary
130 George Street
London W.1.

CHARTER NIGHTINGALE HOSPITAL

ASSISTANT FINANCIAL CONTROLLER
c. £20,000 plus benefits

A vacancy has arisen for a (newly) qualified Chartered Accountant to work in a private hospital (60 beds). The hospital is American-owned and there is frequent contact with, and some travel to Head Office.

This is a key position in the hospital. The jobholder will report to both the Group Controller and the Administrator. Duties consist of:

- weekly and monthly compilation of financial data
- management of a team of six staff including Payroll
- careful monitoring of expenditure and revenue
- assisting and advising the Administrator in financial matters

We are looking for an effective communicator with a hands-on approach who is able to work to tight deadlines. Experience in health care would be advantageous. Applications from part-qualified accountants with relevant experience will be considered.

Please apply in writing to:-

The Personnel Manager
Charter Nightingale Hospital
11-19 Lisson Grove
London NW1 6SH

FINANCIAL CONTROLLER

SAUDI ARABIA

A recently formed, fast growing Holding Company located in Riyadh, Saudi Arabia wishes to recruit an experienced Financial Controller.

Reporting to the Vice President Finance the successful candidate will take full responsibility for the supervision of accounting staff and the preparation of accounts, forecasts and budgets for the companies in the Group, and to assist in the development of Group Strategy.

Applications are invited for this commercially oriented post from Qualified Accountants (ACA, ACMA) with at least 5 years post qualifying experience in a commercial environment.

An excellent remuneration package is available including air travel, housing and car.

Please reply at first instance in writing to S Townley, Townleys, 32 Seaford Street, London EC1R 0HH enclosing a detailed CV.

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1/2, 1/2.2 Degree result expected or 1988 Graduates with work experience.

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FINANCIAL ACCOUNTANT
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NEWLY QUALIFIED, preferably chartered. Reporting to Finance Mgr. of large manufacturing co. Excellent career prospects. Man. mgmt. and computer skills essential. For this and other opportunities for newly qual. apply to: PSB Executive Recruitment, 16-18 North St., Ashford, Kent. Tel: 0233 45678

HIGH FLYER
£30,000
CENTRAL LONDON

ACA with small to medium sized practice experience is required by a 2 partner firm of Chartered Accountants. Prospects are excellent and it is envisaged that the candidate will be made up to a Partner within a two year period. In the first instance, please contact:

David Paton
Executive Search Division
Hynes Associates Ltd
Wells House, 77-79 Wells Street, London W1 Tel: 01-580-5522

Financial Accountant

Rapid Expansion Engineering Company

North London,
Up To £25,000, Car

A division of a major Japanese multinational, this UK subsidiary is engaged in the sale of high quality precision engineered components with a turnover of £20 million. The organisation has achieved accelerated growth in the UK during the last decade, and a strengthening of the central finance team is now required. This new position reports directly to the senior finance executive within the UK and the role embraces the preparation and submission of budgets, financial reports and management accounting statements, with additional responsibility for working capital control and treasury management. You will also supervise a small, dedicated, experienced team and input extensively on commercial issues such as pricing strategy and sales performance analysis. Candidates, qualified accountants, must demonstrate an industrially based finance background incorporating management experience and exposure to computerised systems.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to: K.H. Thompson, Hoggett Bowers plc, George V Place, 4 Thomas Avenue, WINDSOR, SL4 1QP, 0753-850851, Fax: 0753-853339, quoting Ref: N13084/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD, WINDSOR
A Member of Blue Arrow plc

Finance Manager

Director Designate

M25/Essex

To £27,500, Car, Benefits

The company, established for over 125 years and now part of a major international group, is a leading supplier of goods and equipment to marine and industrial users. Current turnover is £3.5 million and there are ambitious plans for growth in target market sectors.

The successful candidate will report to the managing director and have full responsibility for the financial and secretarial functions. The initial focus will be on reviewing and overhauling the accounting function and systems.

The requirement is for a qualified accountant, aged over 25, who can demonstrate good commercial acumen, vision and flair and the capability of growing into a wider management role.

This is an opportunity to play a proactive part in the future growth of the company and the group, success in which will lead to a UK directorship in the short term.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to: L. Hadji, Hoggett Bowers plc, 1-2 Hanover Street, LONDON, W1R 9WB, 01-734 8852, Fax: 01-734 3738, quoting Ref: H29003/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD, WINDSOR
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The one who stands out

FINANCE DIRECTOR

Denham, Bucks

£30-35K + car

Barlow Plastene Centres Ltd distributes a wide range of standard and special industrial fasteners from 8 centres to an impressive range of customers. Turnover is approaching £10M pa.

To join its top management team the company needs a qualified accountant with 5+ years' commercial experience. Ideally you will have worked in a multi-location trading and distribution or retail environment; and you will have the vision and personal qualities to justify an early appointment to the board.

For further details please telephone 0753 867 175 (24 hrs) or write in confidence with cv to Peter P Duffie Finn, 31 Consultants Ltd, 8 High Street, Windsor, Berks SL4 1LD quoting ref: FT888.

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UK COMPANY NEWS

Ultramar ahead 17% to £46.4m

By Max Wilkinson, Resources Editor

ULTRAMAR, the independent oil company, yesterday reported after-tax profits for 1988, on an historic cost basis, of £46.4m, up 17 per cent on the £39.5m of 1987. It increased its dividend for 1988 to 7.5p (5.5p) with a proposed final of 5p.

On a replacement cost basis, after-tax profits rose more sharply, from £29.5m to £30.5m. Earnings per share were up at 19.1p (15.4p) and cash flow from operations rose 32 per cent from £108.7m to £145.3m.

Mr John Darby, the chairman, yesterday said that the results were very good and reflected the success achieved in its restructuring of the company into four complementary business areas. These are: the Indonesian gas production and exploration business; the North Sea oil and gas business, extended last year by the purchase of Blackfriars Oil and Gas from Associated Newspapers; and the refining and marketing operations in eastern Canada and the west coast of the US.

The company has decided that its oil business in western

Canada no longer fits into its strategic objectives and is currently looking for a purchaser for this producer of 21m barrels of oil equivalent per day.

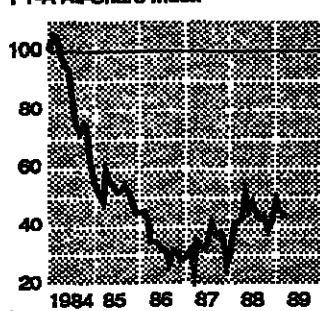
The refining and marketing operations in eastern Canada made the largest contribution to the group's profits at £58.6m (1987, £50.1m), followed by the Indonesian operations with £19.8m (£22.5m). In the final quarter of 1988, the Wilmington refinery in California, acquired in December for £258m, and Blackfriars Oil and Gas made a combined contribution of £1.6m.

Group production averaged 27,400 barrels of oil per day and 439,800m cu ft of gas, giving a total of close to 100,000 barrels per day on an oil equivalent basis.

In eastern Canada, the refining and marketing operations benefited from increased demand for products and good refining margins in North America. Last year, the eastern Canadian operations sold an average of 115,200 b/d of refined products. The completion of its programme of

Ultramar

Share price relative to the FT-A All-Share Index



upgrading service stations had contributed to an increase in sales.

Mr Darby said that in 1988, the group would concentrate on strengthening its existing businesses. The three most important capital projects would be the development of the Ravensburn North gas field in the North Sea, in which Ultramar has an 11.5 per cent share; expansion and upgrading of its refinery in Quebec,

and the development of gas reserves in Indonesia to support the group's share of the contract for supplying liquefied natural gas to Taiwan.

Robert Gibbons adds from Montreal: Ultramar has hired Wasserstein Perella of New York to find a buyer for Calgary-based Ultramar Oil and Gas Canada, with 2,700 barrels daily of oil production and 6.9m cu ft of natural gas. Last year, it drilled 73 wells, and it has about 100 employees.

Ultramar Canada said the position of its core refining and marketing business was unchanged. This has a share of nearly 20 per cent of the petroleum products market in eastern Canada. It wants to pick up Texaco outlets that may be divested, following Imperial Oil's takeover of Texaco Canada.

Late last year, the Quebec Group bought a 4.3 per cent interest in Ultramar, after trying in vain to buy Ultramar Canada. This interest was sold during the first two months of this year.

See Lxx

Gold Fields may omit full asset valuation

By Clay Harris and John Mason

CONSOLIDATED GOLD Fields, the diversified mining group, yesterday announced record pre-tax profits of \$41.4m for the 53 weeks ended January 1 1989, a rise of 42.6 per cent over the previous year.

This was on turnover up 32.5 per cent from \$39.4m to \$52.3m, while earnings per share rose to 9.5p (8.3p) after tax of \$3.44m (\$3.94m).

The results include the first full year of contributions from the acquisitions in 1987 of the London Park Hotels and three hotels from the International Leisure Group.

Last year was mainly spent in absorbing these hotels into the group, although four hotels were acquired in 1988 in Carlsbad, Middleburg, and Newcastle.

Mount Charlotte now operates 68 hotels with a total of 9,150 bedrooms. Some 16 hotels are in the London area.

A revaluation of the group's total properties last year valued them at \$988m, on an existing use basis, compared to a book value of \$567m. This puts net asset value per share at \$1.41 at January 1 1989 at 20p.

Mr Robert Peel, managing director, said yesterday that in

Acquisitions help Mount Charlotte improve to £41.4m

By David Churchill, Leisure Industries Correspondent

MOUNT CHARLOTTE Investments, the UK hotels group, yesterday announced record pre-tax profits of \$41.4m for the 53 weeks ended January 1 1989, a rise of 42.6 per cent over the previous year.

This was on turnover up 32.5 per cent from \$39.4m to \$52.3m, while earnings per share rose to 9.5p (8.3p) after tax of \$3.44m (\$3.94m).

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A revaluation of the group's total properties last year valued them at \$988m, on an existing use basis, compared to a book value of \$567m. This puts net asset value per share at \$1.41 at January 1 1989 at 20p.

Mr Robert Peel, managing director, said yesterday that in

the first nine weeks of the current year demand had been buoyant.

"There is still a significant organic growth potential within the existing portfolio of properties to expand room stock and services in order to improve earnings," he said.

Developments under way include planning permission for a 288 bedroom hotel, two conversion rooms each holding 1,000 people, and 250,000 sq ft of office accommodation on the Greenside site in Edinburgh. This will be Scotland's largest convention facility.

In addition, reconstruction work on the Kensington Park Hotel in De Vere Gardens, London, is almost complete and is expected to open by the end of May this year.

The company proposes to pay a final dividend of 1.41p making a total for the year of 2.21p. This represents an increase of 16.3 per cent on the 1.9p paid last year.

COMMENT

Yesterday's figures from the Department of Employment showing a 3 per cent shortfall in the number of North American visitors to the UK last year appeared to do little harm to

Mount Charlotte's financial performance. This was probably due to most of the downturn in American tourists being at the top-end of the market, with those tourists crossing the Atlantic deciding to trade down to the sort of mid-price properties Mount Charlotte has in its portfolio.

This year's forecast from the British Tourist Authority of a 4 per cent increase in the numbers of Americans in Britain - and a 5 per cent overall rise in tourist numbers - will clearly help Mount Charlotte keep on track with its strategy of seeking high occupancy rates in its room rates. The key question now is whether the internal re-organisation forced on the company by the 1987 acquisitions, which added 50 per cent to room capacity, has been completed sufficiently to allow a more aggressive acquisition stance this year. High interest rates, however, may deter the company's energetic managing director, Mr Robert Peel, from moving too quickly. Analysts are still a little wary of the sector outlook and current year forecasts are around \$50m pre-tax. On yesterday's closing price of 181.5p, this gives a prospective p/e of just over 15.

Acquisition gives boost to Life Sciences

By John Thornhill

LIFE SCIENCES International, the manufacturer of medical diagnostics equipment, more than trebled pre-tax profits from £1.8m to £6.1m in 1988, helped for the first time by a full year's contribution from Forma Scientific, the US micro-biological equipment manufacturer, acquired in November 1987.

Formerly known as Phicom, Life Sciences increased turnover from £18.9m to £43.5m.

Earnings per share doubled to 4.4p (2.1p). The proposed final dividend is 1.1p, which makes 1.6p (0.9p) for the year.

Mr Christopher Bland, chairman, said that 1988 had been an excellent year for the company. Forma Scientific was now the group's largest and most successful subsidiary, contributing 70 per cent of trading profit.

Two other US businesses bought during the year, Whale

Scientific, based in Colorado, and E-C Apparatus, of Florida, had made a useful contribution to group profits, he said.

In November, Life Sciences acquired Savant, a US vacuum centrifuge manufacturer, for £13.8m. Although the full cost of the purchase was included in the balance sheet, Savant made no trading contribution to the group, as the acquisition was only completed on December 30.

Mr Bland yesterday outlined an ambitious programme of financial goals and geographic expansion for Life Sciences. He

said that the company aimed to achieve a 15 per cent return on sales and a 25 per cent return on capital employed in each of its operating divisions.

Although 56 per cent of group sales were in North America, Life Sciences exported to 100 countries and planned further expansion, especially in the Pacific basin, he said. The company also saw great potential in the Soviet Union and China and Mr Bland said he hoped opportunities would develop in these regions within the next five years.

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DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
BSI Group	1.6	May 12	1.2	-	3
Cont Microwave S	1.1	-	1.1	-	3.15
CRH	34p	Apr 1	2.64	4.5	4
Galliford	0.055	Apr 4	0.7	-	3.2
GN	10.75	-	9	17	14.5
Herring Sea Dew	2.5	-	11.5	9.5	5
Haywood Williams	7.5p	July 6	1.5	2.5	2.5
Imeson S	1.5	-	0.8	0.8	1
Jira Rubber	0.9	-	0.5	1.6	0.8
Leasleys	0.05	-	0.5	1.6	0.8
Life Sciences	1.1	-	0.5	1.6	0.8
Microtec S	1.41	July 3	1.2	2.21	1.9
Mount Charlotte	1.7	May 12	1.2	2.9	-
Moore SPA	1.5	May 12	1.5	3	-
Readers Digest	1.25	Apr 4	1.1	2.35	-
Shindler (W)	1.25	-	1.1	2.35	-
Singapore Para	1.55	-	1.1	2.65	-
Ultramar	6.1p	June 5	4.2	6.5	-
Victrola	5.5	May 9	8.5	14	-
Webbings	6.5	Apr 27	5.20p	8.5	8.57p
WCRS Group	1.65p	Apr 26	1.35	-	3.95
Wicks	2.61p	Jul 6	0.67	3.5	-

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡SUSM stock. §Unquoted stock. ¶Third market. ††Share price throughout. *Carries scrip option.

BOARD MEETINGS

	Today	Tomorrow	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
Admiral	Mar. 13	Mar. 14	Mar. 15	Mar. 16	Mar. 17	Mar. 18	Mar. 19	Mar. 20	Mar. 21
British Airways	Mar. 13	Mar. 14	Mar. 15	Mar. 16	Mar. 17	Mar. 18	Mar. 19	Mar. 20	Mar. 21
British Petroleum	Mar. 13	Mar. 14	Mar. 15	Mar. 16	Mar. 17	Mar. 18	Mar. 19	Mar. 20	Mar. 21
British Telecom	Mar. 13	Mar. 14	Mar. 15	Mar. 16	Mar. 17	Mar. 18	Mar. 19	Mar. 20	Mar. 21
British Waterways	Mar. 13	Mar. 14	Mar. 15	Mar. 16	Mar. 17	Mar. 18	Mar. 19	Mar. 20	Mar. 21
British Airways	Mar. 13	Mar. 14	Mar. 15	Mar. 16	Mar. 17	Mar. 18	Mar. 19	Mar. 20	Mar. 21
British Petroleum	Mar. 13	Mar. 14	Mar. 15	Mar. 16	Mar. 17	Mar. 18	Mar. 19	Mar. 20	Mar. 21
British Telecom	Mar. 13	Mar. 14	Mar. 15	Mar. 16	Mar. 17	Mar. 18	Mar. 19	Mar. 20	Mar. 21
British Waterways	Mar. 13	Mar. 14	Mar. 15	Mar. 16	Mar. 17	Mar. 18	Mar. 19	Mar. 20	Mar. 21
British Airways	Mar. 13	Mar. 14	Mar. 15	Mar. 16	Mar. 17	Mar. 18	Mar. 19	Mar. 20	Mar. 21

Abbey National document on its way

By David Barchard

DURING the next week, an envelope containing an 88-page document from Abbey National Building Society will be landing on the doormats of its 5.6m members.

The document is Abbey's "transfer document," the full statement that a society has to issue to its members when it seeks their authority to shed mutual status and become a public limited company.

Along with the transfer document, Abbey members will find voting forms for the special general meeting on April 11 which will decide whether the stockmarket flotation is to go ahead.

The document outlines procedures and consequences for members and the society, analyses the reasons for conversion and gives general background information on the business and activities of the society, including an accountants' report.

Why should a large and successful building society wish to convert itself into a company? Abbey says building societies are subject to a number of restrictions which do not apply to companies which carry on

similar businesses. They lack operational flexibility and their place in the mortgage markets is declining because of increased competition.

It forecasts that building societies will come under increasing pressure as the mortgage market slows down as it approaches saturation.

Conversion, the transfer document says, will bring more capital to counter this challenge. Customers stand to gain more branches and improved branch facilities.

Other benefits to the society include the chance to manage its treasury operations more efficiently.

As for disadvantages, the chief of these in the society's view is that it will be exposed to possible takeover after five years. Before that time, no shareholder can build up a stake of more than 15 per cent.

Members will lose the ownership rights which at present attach to their savings and mortgages, but this should be offset by the issue to them of free shares under the conversion scheme.

Once conversion is over, the society says somewhat vaguely

that it intends to "pursue a central strategy of strengthening Abbey National's position in the UK savings and mortgage markets and expand the range of personal financial services offered by the group."

It says it is investing heavily to develop a larger and more closely integrated distribution system. It also plans limited expansion overseas. The society already has operations in Jersey, Gibraltar and Spain, and is in the process of setting up operations in other EC countries.

Profit forecasts are distinctly cautious, Abbey says 1989 is expected to be a difficult year for the mortgage market. There is already a downturn in the demand for new mortgages. In the six months to June 1988, it expects pre-tax profits of between £185m and £210m, against £202m in the same period last year.

"We are looking at two very different half years, one a boom year and the other a dead market," says Mr John Fry, Abbey National's general manager for group services.

How will the £1m of new capital which Abbey National

hopes to raise through the flotation affect its operations? The transfer document contains a model balance sheet, showing how the payment of dividends will affect the profits transferred to reserves. It assumes that dividends will be covered at least three times.

The model accounts suggest that with conversion of the society's shareholders' funds will rise from £1,425m to £2,540m. The ratio of capital resources to total assets will rise from 4.9 per cent before flotation to 7.5 per cent.

New shareholders will have to wait until April 1990 for their first dividend. Former savers will have their rights protected too. For the first few years the society will be obliged to maintain funds to be repaid to its pre-conversion owners as a priority liquidation distribution, against possible insolvency and winding up operation.

The complex provisions against this largely theoretical possibility mean that the Abbey will have to maintain much higher risk/asset ratio for the first few years than its banking competitors.

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UK COMPANY NEWS

March sells Grand Prix activities

By John Griffiths

MARCH, the loss-making racing car concern, plans to sell its Formula One Grand Prix operations to Japanese entrepreneur Mr Akira Akagi, as part of efforts to restructure the group financially and retain its quotation on the London Stock Exchange.

The move comes less than three weeks after Mr Akagi and his Leyton House industrial property group, March's principal grand prix sponsor, withdrew abruptly from an agreement in principle to restructure March by taking a controlling interest and pumping in fresh capital.

Mr Akagi said he pulled out of the takeover after learning at the last minute of "new information" about March's affairs - understood to have been connected with March's intended supply of its current

grand prix engine technology to another company yesterday.

His interest in March is focused mainly on its grand prix activities, although Formula 3000 racing car operations and March's wind tunnel will also form part of the planned sale. No details of likely price are emerging, although the three activities between them represent a substantial asset.

March, having been a relative also-ran in grand prix fields until now, stands to gain substantially from a ban on turbocharged grand prix cars imposed from this year. March would then be left mainly with its contract engineering activities, its troubled IndyCar racing car business - which, however, has recently received a boost from tie-ups with Porsche and Alfa Romeo, and a

plastic composites subsidiary.

It was announced yesterday that, in order to prevent any conflict of interest, Mr Akagi has resigned the March directorship he took up in December.

March's shares will remain suspended at 50p until a deal with Mr Akagi is concluded, probably before the end of this month.

Meanwhile, Mr John Cowan, the March chairman, and his board are continuing negotiations with banks and institutions aimed at finding alternative financing for the group, while retaining its independence.

Mr Cowan, who is also chairman of United Industries group, is said to be optimistic about obtaining loans to overcome March's short-term cash flow problems and longer-term

funding.

Under the offer recently withdrawn by Mr Akagi, he would have paid 50p cash per share for the 38.5 per cent of March not already held either by himself (20 per cent) or founder Mr Robin Herd and his family (15 per cent) - a deal which would have valued March at £7.5m.

The company is expected to report a pre-tax loss of £4.5m for its financial year ended last October.

At the time Mr Akagi first took a stake in the company, at the end of 1987, March's net assets were shown at £4m. Subsequently, Mr Akagi injected £4m into the company but last year's losses are understood to have reduced March's net asset value to between £3m and £3.5m.

European growth lifts CRH 38% to £63m

By Andrew Taylor, Construction Correspondent

PRE-TAX PROFITS of CRH, the international building materials group and one of Ireland's largest companies, rose 38 per cent to £63.85m (£53.93m) in the year to December 31.

Turnover increased from £707.12m to £914.08m, while earnings per share rose from 13.74p to 17.24p. Almost 80 per cent of profits are now earned outside Ireland compared with less than 10 per cent 12 years ago.

Profits last year rose in all the company's principal markets: the US, UK, continental Europe and Japan.

The biggest increase was in Europe where trading profits more than doubled to £17.68m helped by an exceptional performance from the acquisition last year of Verwo, the Dutch concrete products group.

Profits from Spain, however, were disappointing due to problems of supplying power station fly-ash used in CRH's cement operations in the north of the country.

In the UK, trading profits rose 38 per cent to £17.05m reflecting new acquisitions and increased demand from a buoyant UK construction market, particularly in southern England.

Mr Tony Barry, chief executive, said the US market, where profits rose by only 13 per cent to £22.08m, remained mixed.

Significant sales and profits growth in Pacific and north eastern states offset declines in energy dependent mountain and southern states, he said.

CRH's domestic business - in decline since 1980 - staged a recovery last year, increasing profits by 12 per cent to £15.18m.

Mr Barry said the recovery in the Irish construction industry should mean a further increase in profits this year. Total dividends for 1988 rose by 12.5 per cent from 4p to 4.5p, via a second interim of 3p.

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COMMENT

Ireland, so long the poor performer, looks like coming good this year for CRH. Profits will be helped by increased investment in roads and agriculture. The group can also offset any loss in market share due to increased competition in the Irish cement market by increasing exports to the UK. Further gains are likely in Britain where construction output is forecast to rise by a further 3 per cent to 4 per cent this year. Spanish profits should be much better now the fly-ash supply problem has been resolved. The profits contribution from the US, however, could dip slightly this year, particularly if exchange rates go against the group. All this means that CRH should be capable of raising profits to £72m this year which on a 21 per cent tax charge puts it on a prospective p/e of just over 10. It is difficult in the current climate to see how this rating could be improved.

HARRISONS MALAYSIAN PLANTATIONS BERHAD

(Incorporated in Malaysia)

INTERIM REPORT FOR THE NINE MONTHS TO 31ST DECEMBER, 1988

The Directors announce that the unaudited results for the nine months to 31st December, 1988 were:

	Group			Company		
	1988 M\$'000	1987 M\$'000	%	1988 M\$'000	1987 M\$'000	%
Turnover	443,551	381,855	16	26,035	19,704	32
Investment and other income ..	8,006	9,066	(12)	2,059	2,318	(11)
Operating profit	161,673	80,616	101	10,195	6,309	62
Associated Companies	4,020	2,868	40	—	—	—
Profit before taxation	165,693	83,484	98	10,195	6,309	62
(See Note 1)	—	—	—	—	—	—
Taxation	45,107	25,670	76	3,456	762	354
(See Note 2)	—	—	—	—	—	—
Profit after taxation but before extraordinary items	120,586	57,814	109	6,739	5,547	21
Minority interests	1,501	240	525	—	—	—
Extraordinary items	1,982	(1,784)	211	—	(2,920)	—
(See Note 3)	—	—	—	—	—	—
Profit attributable to shareholders	121,067	55,790	117	6,739	2,627	157

	Group		Company	
	1988	1987	1988	1987
Profit after taxation but before extraordinary items as percentage of turnover	27.2%	15.1%	—	—
Profit after taxation but before extraordinary items as percentage of shareholders' funds	6.5%	3.3%	—	—
Earnings per share (in sen)	28.2	13.6	—	—
Net tangible asset backing per share	\$4.31	\$4.09	—	—

The earnings per share and net tangible asset backing per share figures above are based on the issued share capital as at 31st December, 1988, comprising 422,991,214 ordinary shares of \$1 each.

HARVESTED CROPS - TONNES

	1988	1987
FFB	709,705	639,389
Palm oil	146,558	134,278
Palm kernels	43,641	39,445
Rubber	36,700	38,996
Cocoa	5,758	5,808
Copra	5,424	5,372

The significant increase in profit is mainly attributable to higher commodity prices for palm and rubber products coupled with the increase in palm production. The results for the full year will show a material increase in profit over the previous year.

BONUS ISSUE

On 20th February, 1989, at the Extraordinary General Meeting held, the shareholders approved the bonus issue and increase in authorised share capital.

i) Approvals in principle were received from The London Stock Exchange on 17th February, 1989, The Kuala Lumpur Stock Exchange on 23rd February, 1989 and The Stock Exchange of Singapore on 27th February, 1989, for the listing and quotation of the additional 422,991,214 ordinary shares of \$1 each arising from the bonus issue.

ii) As announced on 23rd February, 1989, the last day for lodging transfers for bonus entitlement will be at the close of business on 15th March, 1989.

DIVIDEND

The Directors have declared an interim dividend in respect of the financial year ending 31st March, 1989 of 5 sen per share, less tax, amounting to \$27,494,429 payable on 6th June, 1989, on the enlarged capital of 845,982,428 shares as a result of the 1 for 1 bonus issue stated above (last year, 1st interim, 6 sen per share on 422,991,214 shares).

The last day for lodging transfers will be at the close of business on 10th May, 1989.

COPIES OF THE COMPANY'S INTERIM REPORT

A copy of the Company's Interim Report will be posted to shareholders on 14th March, 1989. Copies will also be available from the Company's registered office and the Branch Registrar, Baring Brothers & Co. Limited, Bourne House, 34, Beckett Road, Kent BR3 4TU, United Kingdom.

KUALA LUMPUR, 8th March, 1989

By Order of The Board
Mohd. Nazir Mahmud
Secretary

Higgs & Hill sells its stake in R&T

By Nikki Tait

HIGGS & HILL, the building and property group, has sold its 14.9 per cent stake in R&T & Property to the property developer and contractor, Singapore Land. Singapore Land is one of the largest property groups in the island state, and has a market capitalisation of more than \$300m.

The shares were sold at 80p apiece - a total consideration of £7.7m - understood to have brought to the situation "was brought to our attention" and that, in the face of an attractive offer, it had decided to accept.

The building group first revealed its stake in R&T in October. This came just days after OVS Investment, an Australian company controlled by Mr Dick Pratt, sold a 9.9 per cent interest, and H&H confirmed that part of its holding had come from this source.

The shares were originally bought at around the 300p level. Yesterday H&H suggested that its gross profit on the stake, after deducting costs, was around £1.4m.

R&T, meanwhile, said that it welcomed Singapore Land's interest. It said that the Singapore company had consulted the board prior to acquiring the holding, and that, far from objecting, directors had encouraged the purchase.

Mr Nigel Drummet, managing director, added that he did not expect Singapore Land significantly to increase its interest, nor to have boardroom representation.

Instead, he stressed the possibilities for a working relationship between the two companies. He said that R&T had worked for Singapore Land in the past - citing the development of the Marina Centre as an example - and maintained that the UK group might be able to offer project management skills. Mr Drummet said that he understood Singapore Land was seeking openings in Europe and had been looking to tie in with a UK contractor,

Takeovers boost Victaulic

By John Riddling

VICTAULIC, the plastic pipes company which was bought by its employees from British Steel in 1983 and which came to the market last May, yesterday announced pre-tax profits for 1988 of £7.56m, up 16 per cent from the 1987 figure of £6.52m.

Turnover, assisted by last year's acquisitions, rose by 21 per cent to £69.3m. Excluding the acquisitions - Insoil Holdings and Britpipe in February, and the European pipe couplings business of Dresser Industries in December - the increase was 18 per cent.

Earnings per share increased 15 per cent to 25.3p (21.5p) and a final dividend of 5.5p was proposed.

This, together with the interim dividend of 3p gives a total for the year of 8.5p and compares with a total of 7.9p for 1987.

According to Mr David Stewart, managing director, growth had been achieved throughout the company. Stewart and Lloyds, supplier of polyethylene pipes, enjoyed strong demand from the gas industry,

while Viking Johnson saw strong growth in the sale of pipe couplings.

Mr Stewart said that because of the buoyant market conditions capital expenditure had been sharply increased to £3.5m from £2.2m in 1987. Much of the increase was accounted for by capacity expansion at Stewarts and Lloyds.

High priority is being given to expansion in Europe and this is reflected in the purchase of Dresser's pipe couplings business - now renamed Helden Couplings.

COMMENT

For Victaulic, if for few others, the digging up of roads by the water authorities and British Gas is a welcome sight. In 1988, as in previous years, it benefited from the renovation of the nation's piping infrastructure and turned in results at the top end of forecasts. Its performance was well received and the share price, which was 25p on flotation yesterday, closed up 5p at 318p. Both of Victaulic's main income sources are set to continue

strong this year with its medium density polyethylene piping expected to win an increased share of the market and with British Gas extending its network in its rural areas. Benefits should also accrue from the privatisation of the water authorities and there is the possibility of relatively lucrative contracts from the Channel Tunnel. The only concerns facing Victaulic are the possibility of higher raw material prices and - with 70 per cent of its turnover coming from the gas and water industries - that its business may prove too narrowly based in the longer term. However, the company seems aware of this and is seeking to develop new products (particularly in the area of technical plastics), and expand its markets. In particular, the purchase of Dresser's European pipe business provides a useful European base. Victaulic's good prospects are reflected in profit forecasts ranging from £8.6m to £9.3m giving a prospective multiple in the region of 10.5 to 11.

EC inquiry into GEC/Siemens bid encourages Plessey

By William Dawkins in Brussels

PLESSEY, the UK electronics group, yesterday said it was "encouraged" by the progress of the European Commission's inquiry into the hostile £1.7bn consortium bid from GEC of the UK and Siemens of West Germany.

Mr Stephen Walls, Plessey's managing director, said: "We think we have a strong case to answer here and the commission recognises this."

He was speaking after a meeting with the commission competition authorities. They are due to conclude an inquiry in the next few weeks into whether or not they should block the joint bid for Plessey on the grounds that it contra-

venes EC rules against anti-competitive agreements.

Mr Walls said he expected that the commission's eventual decision would be closely timed with that of the UK Monopolies and Mergers Commission, which also launched its scrutiny in mid-January.

The Brussels inquiry is focusing on whether the Anglo-German bid could be cleared under the clause that allows anti-competitive agreements which contribute to technical or economic progress.

Plessey launched a complaint against the bid in Brussels shortly before losing an unprecedented attempt to use

EC competition rules obtain a UK court injunction against the takeover.

Plessey's case rests on its claim to be the only big EC electronics company with full vertical integration from chip-making through data networking to software services.

It has argued that breaking up its structure via a takeover would harm the community's strategic economic interests, implying that Brussels should bear industrial policy in mind when making competition decisions.

"We believe that these are real European interests, affecting the ability of Europe to compete against the US and Japan," said Mr Walls.

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UK COMPANY NEWS

Fairey more than doubles to £8.8m

By Philip Coggan

FAIREY, the diversified engineering group which joined the stock market last November, reported pre-tax profits of £8.77m in 1988, more than double 1987's total.

In the process, Fairey piped the £9.5m operating profits forecast made at the time of flotation. Operating profits were £9.57m (£7.06m) and there was an exceptional credit of £852,000 relating to the suspension of pension contributions. Interest paid fell to £1.75m from £2.51m.

Fairey was privatised in the early years of Mrs Thatcher's Government before being sold to Pearson, the information, banking and china group which owns the Financial Times. The management then bought out the business in late 1986, backed by Candover Investments, the venture capital group.

Two of Fairey's three divisions increased profits in 1988 but aerospace and defence prof-

its fell from £3.57m to £2.62m. Mr John Poulter, managing director, said that defence profits were naturally lumpy and that margins were lower because of the product mix.

The fastest growth in profits came from the electronics and electrical power division which benefited from an improvement in margins at the rationalised insulation business and from steady growth at Red Lion Controls, the US company which makes electronic measuring equipment. Divisional profits rose to £4.11m (£2.54m).

The filtration and specialised ceramics division achieved a rise in profits to £2.64m (£1.95m) despite adverse currency movements.

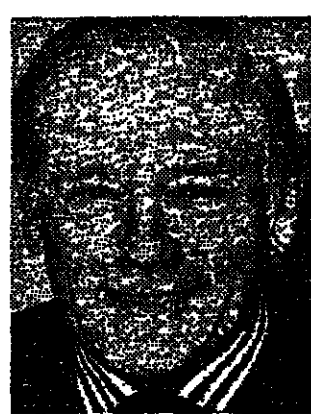
Group turnover was £22.1m, down from £24.64m in 1987, which had included £7m of sales from discontinued operations. Pro forma earnings per share, excluding the exceptional benefit, were 17.5p (12.6p). There is no dividend.

Mr Derek Kingsbury, the chairman, said that the order book was strong and was above that existing at the beginning of 1988.

COMMENT

Having been through the excitement of management buy-out and flotation, Fairey now faces the hard slog of providing the profits growth that will make it stand out from the rest of the engineering sector. Among the existing businesses, the growth is unlikely to come from defence and aerospace; the main hopes are Red Lion Controls, the US electronics company, the newly rationalised insulation business and the filtration and ceramics division.

However, a lot will depend on how Mr Kingsbury intends to exploit his new-found financial strength. Fairey seems admirably intent on putting only a cautious toe into the acquisitions water rather than jumping in at the



Derek Kingsbury - the order book is up on a year ago

deep end. That limits the potential for disaster and with pre-tax profits of £10.4m likely this year, the shares look fairly valued on a prospective pie of just over 9.

Associate helps WCRS profits to reach £13.6m

By Philip Coggan

WCRS, the advertising and public relations group, yesterday revealed nearly doubled interim pre-tax profits of £13.6m, although this year's results cover an eight month period rather than a six month period.

The figures, which include a first time contribution from Carat Espace, the group's associated European media buying company, caused the shares to jump 21p to 289p yesterday.

The group also announced a new divisional structure with Mr Peter Scott, group chief executive, becoming chief executive of the media division. Mr Tim Breese chief executive of advertising, and Ms Adele Biss chief executive of PR, which will operate as Creamer Dickson International.

It may have been luck rather than judgement that made WCRS produce its results on the day of the bid approach for Boase Massimi Pollitt but it was all good PR for the group's share price which rose almost 10 per cent on the day. The company is recognised as having strengths in Europe, in sponsorship and in media buying; however its weakness is a £74m debt burden which was the cost of building up that strength. Should the company trip up - and the £1m write-off on the disposal of Saunders shows that it can - WCRS may pay the price for its ambition but assuming pre-tax profits of £14m for the full year, the shares are not looking too demanding on a prospective p/e of 9.5, below many other agencies.

annualised fee income in excess of £20m.

Last year's interim pre-tax profits for the six months to October 31, were £6.93m on turnover of £184.4m. This year's turnover for the eight months to December 31 was £231.5m.

There was an extraordinary loss of £1.04m relating to the disposal of Saunders Design. After tax of £5.72m (£2.56m), minority interests of £1.8m (£12,000) and preference dividends of £759,000 (£507,000), earnings per share were 11.47p (9.31p). The interim dividend is being set at 1.65p (1.35p).

COMMENT

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Aitken Hume sells Sentinel Life for £9m

By David Lascelles, Banking Editor

AITKEN HUME International, the London-based financial services group which is undergoing rationalisation, yesterday announced the sale of Sentinel Life, its life insurance business, to Century Group.

The sale price of £9m represents a discount of 35.1m from Sentinel's embedded value. But Aitken Hume said that there were few buyers for life insurance companies with an established distribution network, and that this situation is likely to worsen as more

life companies come up for sale.

However the disposal will help Aitken eliminate its borrowings and strengthen its balance sheet.

The group is also raising £4.7m through a previously announced rights issue.

The sale is part of the strategy adopted by Mr Emmanuel Olympitis, the new chief executive, to strengthen the group by withdrawing from unprofitable businesses, and concentrating on three core areas, UK

banking, fund management in the US, and offshore banking.

Mr Olympitis said yesterday that all of Aitken Hume's unprofitable operations had now been sold, and the company had substantially reduced its overheads. As a result of the Sentinel sale and the rights issue, the group would have about £2m in cash.

The group's board warned yesterday that results for the year ending March 31 will be 'severely affected by difficult

market conditions and one-off rationalisation costs'. But the directors still viewed the future with confidence.

The completion of Aitken Hume's rationalisation is intended to bring to an end a period of considerable upheaval marked by internal disputes over strategy and a change in chief executive.

Mr Olympitis said he believes that Aitken Hume now has three viable core businesses on which to build.

Fenner to raise £16.2m by rights issue

By Clay Harris

J.H. FENNER (Holdings), the power transmission and conveyor belt manufacturing group, is to replace its acquisition war chest through a one-for-three rights issue to raise £16.2m.

The Hull-based company yesterday underlined the purpose of the fund-raising, its first for more than a decade, by agreeing to buy BTL, a manufacturer of speciality V-line transmission belts, from

Readcut International for £3.25m.

After a restructuring programme which had cost a net £5m, Fenner said it was seeking to strengthen its presence in Western Europe ahead of 1992.

The new shares are being offered at 160p, compared with yesterday's market price of 187p, down 5p.

BTL would complement the existing US operation making

belts used in domestic appliances and other industrial applications. BTL's West Yorkshire plant would give Fenner its first European manufacturing base for these products.

Fenner's Pennsylvania facility, meanwhile, would supply raw material to the UK plants and bring the advantages of lower cost processes developed in the US.

BTL, which has a small US

sales and distribution operation, made pre-tax profits of £460,000 in the year to March 31 1988, on which date it had net tangible assets of £1.3m.

Readcut, a specialist textile company, said BTL no longer fell within its strategic plans.

Fenner said it intended to raise its interim dividend to 3.2p (3p) and recommend a final of at least 4.5p (4.5p) for the current year.

USM listing for R & V

By Clare Pearson

THE Unlisted Securities Market has gained its first Dutch recruit with the arrival of R & V Information Systems, a computer systems house.

R & V, valued at £5.25m at the placing price of 60p, makes an unusual addition to the market, especially as it has no plans at the moment to expand its business activities outside the Netherlands.

The company said it had been advised that, despite the much higher costs involved, the USM is a better arena on

which to make its stock market debut than the Dutch equivalent.

Of the 3.2m shares being placed, representing 42 per cent of the enlarged capital, about half are being sold by Mr Peer Reinhard, who retains a controlling interest.

R & V supplies turnkey systems to companies across a wide range of Dutch industry and commerce. In 1988 it achieved pre-tax profits of £1.92m (£263,000) on turnover of £13.92m (£3.37m).



Ultramar THE YEAR 1988

HIGHLIGHTS	1988 £ million	1987 £ million	Change
PROFIT FROM OPERATIONS	46.4	39.5	+17%
ESTIMATED REPLACEMENT COST PROFIT FROM OPERATIONS	80.5	29.5	+173%
CASH FLOW	145.3	109.7	+32%
EARNINGS PER SHARE	19.1p	15.4p	+24%

- Profit from operations up 50% in the fourth quarter and by 17% for the year
- Cash flow up 32% at £145 million
- 5.0p per share final net dividend making 7.5p per share for the year - up 15%
- Eastern Canadian refining and marketing again the largest profit contributor
- Core businesses strengthened by the two large acquisitions in 1988 - Blackfriars in the North Sea and the Wilmington Refinery in California
- Refinery throughput will increase substantially in 1989. Oil and gas production expected to rise, particularly in the UK.

John Darby
Chairman



ULTRAMAR PLC, 141 MOORGATE, LONDON EC2M 6TX

News Digest

GALLIFORD

Profit growth at 49%

FIRST-HALF profit growth for Galliford was 49 per cent, and indications point to a good second period.

The group, primarily connected with the construction industry, pushed up turnover from £75.3m to £82.3m in the six months to December 31, from which the pre-tax profit was £3.92m (£2.64m).

Mr Peter Galliford, chairman, said contracting activities increased profits and order books engorged well. The East Midlands house building subsidiary produced good

results and, based on current experience in its operational area, the second half "will be eminently satisfactory".

Distribution activities, principally bricks, blocks, roadstone, showed improvement.

Earnings for the half year were 3.67p (2.58p) and the interim dividend is raised to 0.85p (0.7p).

WILLIAM SINCLAIR
Export sales at record levels

Increases of 36 per cent in both turnover and taxable profits were reported by William Sinclair Holdings, horticultural products manufacturer, for the six months to end-1988.

Mr Thomas Sinclair, chairman of the group which moved from the USM to the main market last November, said that increased production levels and improving sales boded well for continuing expansion of the group.

The pre-tax outcome of £1.12m (£823,000) was achieved on turnover up from £5.48m to £11.54m. Export sales reached record levels, Mr Sinclair said.

Earnings per share rose to 4.63p (3.58p), and the interim dividend is lifted to 1.25p (1p adjusted for November's scrip issue).

CONT MICROWAVE
Loss at £26,000 but interim held

Continental Microwave (Holdings), USM-listed specialist in microwave technology, yesterday announced pre-tax losses of £26,000 for the six months to end-December 1988 compared with a profit of £437,000 for the corresponding period.

The directors explained that the results reflected the impact of Micronics Technology Inc. and full provision for a substantial cost over-run on a continental electronic defence contract.

Loss per share was 2.3p (4.3p earnings) basic but the interim dividend is maintained at 1.1p.

The directors said that the business traditionally has a stronger second half.

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY- Indexes of industrial production, manufacturing output (1985=100); engineering orders (£ billion); retail sales volume (1985=100); retail sales value (1985=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Ind. prod.	Mfg. output	Eng. order	Retail vol.	Retail value	Unemp.	Vac.
1987						4,889	2891
4th qtr.	108.9	108.4	28.1	108.3	216.5		
1988							
1st qtr.	107.7	108.8	31.1	108.3	212.3	4,888	2891
2nd qtr.	108.4	112.6	31.2	108.3	212.3	4,888	2891
3rd qtr.	111.2	118.8	32.9	108.3	212.3	4,888	2891
4th qtr.	113.9	117.8	33.1	108.3	212.3	4,888	2891
1989							
1st qtr.	108.4	111.4	31.7	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
1990							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
1991							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
1992							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
1993							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
1994							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
1995							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
1996							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
1997							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
1998							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
1999							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2000							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2001							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2002							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2003							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2004							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2005							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2006							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2007							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2008							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2009							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2010							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2011							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2012							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2013							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2014							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2015							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2016							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2017							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2018							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2019							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2020							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
3rd qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
4th qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2021							
1st qtr.	108.5	111.5	31.8	108.4	212.3	4,888	2891
2nd qtr.	108.5	1					

UK COMPANY NEWS

Increased contribution from UK businesses GKN beats expectations with 21% rise to £177.6m

By Clare Pearson

GKN, the automotive components and engineering group, bettered market expectations with a 21 per cent advance in pre-tax profits to £177.6m in the year to December 31.

Assisted by the sale of Allied Steel & Wire for £180m at the end of 1987, and higher UK interest rates, net payable interest fell more than was expected, from £29.2m to £21.1m, boosting the taxable result.

Mr David Lees, chairman, stressed the increasing strength of the group's balance sheet with the gearing ratio falling from 37.5 to 35.6 per cent. The directors have proposed that the final dividend be lifted to 10.75p (9p), making 17p (14.5p) for the year.

Earnings per share rose 21 per cent to 44p (34.7p), helped by a fall in the tax charge from 34 to 32.1 per cent. This was due to an increased contribution from UK businesses, where the effective tax charge is only 10 per cent. These now account for 57 per cent (50 per cent) of group profits before interest and tax.

Mr Lees said markets for GKN's products had been stronger than expected during the second half of the year.

The company had "underperformed" as strongly as it left 1988, he said, but added that it was extremely difficult to predict what trading would be like more than a couple of months ahead.

He pointed to the increased trading profits achieved by the industrial services businesses, which rose to £47m (23.7m). Vigorous development of this division had meant it now accounted for 30 per cent of the group surplus.



David Lees - markets had been stronger than expected

currency movements meant sales came out slightly lower at £2.87bn, against £2.41bn in the previous year.

Automotive and defence operations achieved trading profits of £100m (92m), despite adverse exchange rates and a much reduced contribution from two businesses sold early in 1988.

Defence improved substantially with the Warrior tank in full production throughout the year. Sales of the passenger car business worldwide benefited from strong demand. Pressure on continental European prices was partially offset by cost reduction programmes.

The trading profits of auto-parts distribution and services were static at £11m, in spite of both adverse currency movements and substantial investments.

Related companies put in £41.2m (£37.3m) on sales of £361.6m (£308.9m). GKN's acquisition last October of a 22

per cent stake in Westland, the helicopter company, at a cost of about £48m had no significant effect on 1988 results.

Mr Lees said he did not expect GKN to divest its 39.1 per cent interest in United Engineering Steels within the next two years.

COMMENT

These results not only beat market expectations but got better on closer scrutiny, with virtually every financial ratio showing encouraging improvements. Almost all areas should advance further this year, pushing pre-tax profits up to £300m or even beyond, although new shares issued especially in connection with the recent Tokyo listing will produce a less impressive earnings per share advance on a similar tax charge. The company's enthusiasm for Westland continues to provoke some concern, and of course the shares are overshadowed by concerns about the automotive sector. Nevertheless, with them standing on a prospective pile of a touch above 8, and providing an above-average yield, the idea is to buy on weakness.

Enlarged Nestor advances to £4.7m

IN ITS first full year of listing, Nestor-BNA produced record results in 1988 and continued to expand through organic growth and acquisitions.

On a restated basis, turnover of this nursing agency and nursing homes group rose from £53.7m to £55.85m and operating profit from £3.86m to £5.05m.

At the pre-tax level, profit was up 44 per cent to £4.71m (£3.27m).

Mr Richard Burton, chairman, said the year included first time contributions from Scott-Grant Organisation and New Hall Hospital, the two largest acquisitions. Without these, profit would have been £3.7m.

He added that the current year had started well, and he was confident of significant growth.

Earnings for 1988 came to 7.7p (5.9p). The final dividend is 1.7p for a total of 2.5p.

The split of operating profit showed (in 2000s): nursing agencies £3,008 (£2,668); hospitals and nursing homes £1,132 (£881); specialist personnel £774 (£534); doctors' deputising services £577 (£454). Central costs were £439 (£174).

Wickes surges to £16m and sales buoyant

By Maggie Urry

WICKES, the DIY retailer which last September acquired the Hunter timber group for £283m, yesterday reported substantial growth for 1988, with sales up from £178m to £361m and pre-tax profit from £5.63m to £16.3m.

Excluding the Hunter purchase, the Wickes chain showed a sales increase of 22.5 per cent to £316m and operating profits up 35.5 per cent to £13.1m. Sales in comparable Wickes' stores in the UK rose 10 per cent and in Belgium and the Netherlands they were up 8 per cent.

Mr Henry Sweetbaum, chairman and chief executive, remarked "if the Hunter group had been a part of Wickes for the whole of 1988, Wickes' turnover for the year on a pro-forma basis would have been

£680m." Hunter's results were included from September 17. At the time of the acquisition it was forecast to make a pre-tax profit for 1988 as a whole of £26m.

Mr Sweetbaum said he was pleased with the purchase of Hunter, though there was work to be done in bedding it down.

He said the effect of higher interest rates on consumer expenditure did not seem to be causing any slowing in group sales. Wickes' sales of its higher cost "projects" packages which allow the DIY enthusiast or small builder to assemble conservatories, porches and other major jobs, were going well, he added.

For instance, 75 customers had asked for plans for a new project, a £12,000 covered, heated

swimming pool, in only a few weeks.

About 60 per cent of the group's sales goes to the repair, maintenance and improvement market, Mr Sweetbaum said. Sales could have been helped by the mild winter weather, but research suggested that people who had not moved house in the last few years still had plenty of disposable income.

Pre-tax profits were struck after a doubling of interest charges to £6.2m and included property profits of £1m (£247,000). Earnings per share, fully diluted, rose 40.5 per cent to 18.3p, helped by a lower tax charge. The final dividend is 2.5p, as forecast at the time of the Hunter deal, to make the total 3.5p (1p).

COMMENT

Wickes' management retains the confidence of the City, although investors are still reeling from the size of the Hunter acquisition, paid for in shares. Despite Mr Sweetbaum's reassurance, there is still concern that DIY sales will be hit by higher interest rates at some point. But Wickes seems to have found a genuine niche in the DIY market at the heavier end; while others are selling pots of paint Wickes is achieving far higher sales per square foot from patio doors, central heating systems and garden sheds. Profits should top £40m this year with the prospective p/e a little over 10, on the shares at 22.5p, up 4p yesterday. Despite faith in the management, the shares could be dull in the short term.

Instem recovers strongly with profits at £681,000

By Clare Pearson

INSTEM, the USM-quoted control equipment manufacturer whose profits slumped in 1987 recovered strongly in the 53 weeks to end-December 1988.

Pre-tax profits doubled to £681,000 while earnings per share rose from 4.8p to 9.7p. The results marked a reversal of the several years of disappointing figures which had seen pre-tax profits fall from

£272,000 in 1985 to £338,000 in 1987.

The improvement was scored on a turnover increase of only 9 per cent to £7.56m (£6.92m).

Following a business review in 1987, Instem now supplies systems for data acquisition, monitoring and control, and specialist electronic services to five main sectors: power generation, water management,

industrial processing, mining and, to a lesser extent, scientific research.

Supply of work from these customers was plentiful said Mr David Gare, Instem's chairman. Business placed with the company during the year totalled £8.5m, spread fairly evenly between the main customers.

This placed Instem in a

strong position for the current year, he said. But he expected some diminution in pre-tax margins.

The final dividend is set at 1.5p, making an unchanged 2.5p for the year. Dohson Park Industries, the mining equipment and engineering group, holds about 37.5 per cent of the shares.

Our performance speaks for itself.

**BICC's 1988
pre-tax profits increased
by 22% to £156 million.
Earnings per share
improved by 29% to 38.4p
and have now doubled
in the last five years.
Increase in final dividend
of 25% to 11.25p.**

BICC

ENGINEERING TOMORROW'S WORLD

BICC plc, Devonshire House, Mayfair Place, London W1X 5FH.

The contents of this statement, for which the Directors of BICC plc are solely responsible, have been approved for the purposes of Section 57 of the Financial Services Act 1986 by Arthur Andersen & Co. as an authorised person.

STARS II
Series II Securities Transferred and Repackaged Limited
DM 375,000,000.-
Deutsche Mark Floating Rate Notes due 1998
Stock Index No. 42420
In accordance with § 14 of the Terms and Conditions of the Notes, notice is hereby given that the Rate of Interest has been fixed at 7.08125% p.a. for the Interest Period from March 9, 1989 to September 11, 1989 (186 days). Interest accrued for this Interest Period and payable on September 11, 1989 will amount to DM 365.86 per DM 10,000.- principal amount.
March 1989
Interest Determination Bank:
J.P. Morgan GmbH
Frankfurt am Main

GRANVILLE
SPONSORED SECURITIES

High	Low	Company	Price	Change	Div (p)	Yield %	P/E
332	185	Am. Intl. Ind. Co.	122nd	0	10.5	5.3	8.4
348	156	Am. Intl. Ind. Co.	38	0	10.0	3.2	-
62	25	Amstar Inc.	36	0	-	-	-
57	29	B&B Design Group (USM)	35	0	2.1	6.2	5.3
173	150	Borden Group (US)	155	+2	2.7	1.7	26.5
117	100	Borden Group Co. Prof. (US)	106	0	6.7	6.3	-
148	103	Borg Technology	120	0	5.2	4.3	7.9
114	100	Brown & Calvert, Prof.	107	0	11.0	10.3	-
300	246	CDL Group (USM)	210	0	10.3	9.4	4.5
175	128	CDL Group 11% Bond, Prof.	172nd	-	12.5	4.1	-
161	129	Carbo-Pac (US)	161	0	6.1	5.8	14.0
113	100	Carbo 7.5% Prof (US)	110	0	10.3	9.4	-
305	147	Carson Black	305nd	0	12.0	3.1	8.5
121	66	Cellchem	121nd	0	-	-	15.9
140	87	Chemical Group (US)	140	0	3.3	2.4	15.3
305	246	Chemical Group (USM)	300	0	-	-	-
110	40	Robert Jackson	100	0	7.5	7.5	3.8
430	124	Chemicals	410	-2	8.0	2.0	37.3
280	234	Timber & Carlsberg	274	0	7.7	2.8	13.3
280	100	Timber & Carlsberg Prof	107	0	10.7	10.0	-
105	55	Trexco Holdings (USM)	105	0	2.7	2.4	11.3
113	100	Unilever Group Prof	110	0	6.0	7.3	-
382	300	Unilever Group Co. Prof	382	-12	22.0	5.8	9.4
370	285	W.S. Vredestein	368	-2	16.2	4.7	66.9

Securities designated (US) and (USM) are denominated in US dollars and are subject to the rules and regulations of the US Securities Exchange Commission. Other securities denominated in US dollars are subject to the rules of the USA.

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FT 30	FTSE 100	WALL STREET
Mar. 1731/1740 +6	Mar. 2094/2104 -1	Mar. 2300/2312 +10
Jun. 1767/1776 +6	Jun. 2157/2147 -2	Jun. 2329/2341 +10

Prices tabulated 5pm and change is from previous close at 9pm

PUBLIC WORKS LOAN BOARD RATES
Effective March 8

Term	By BPT	By BPT	By BPT	By BPT	By BPT
1	11 1/2	11 1/2	11 1/2	12 1/2	12 1/2
Over 1 up to 2	11 1/2	11 1/2	10 1/2	12 1/2	11 1/2
Over 2 up to 3	10 1/2	10 1/2	10 1/2	11 1/2	11 1/2
Over 3 up to 4	10 1/2	10 1/2	10 1/2	11 1/2	11 1/2
Over 4 up to 5	10 1/2	10 1/2	10 1/2	11 1/2	11 1/2
Over 5 up to 6	10 1/2	10 1/2	10 1/2	11 1/2	10 1/2
Over 6 up to 7	10 1/2	10 1/2	10 1/2	11 1/2	10 1/2
Over 7 up to 8	10 1/2	10 1/2	10 1/2	11 1/2	10 1/2
Over 8 up to 9	10 1/2	10 1/2	10 1/2	11 1/2	10 1/2
Over 9 up to 10	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2
Over 10 up to 15	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2
Over 15 up to 25	9 1/2	9 1/2	9 1/2	10 1/2	9 1/2
Over 25	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2

*Non-subsidiary loans B are 1 per cent higher in each case than non-quota loans A. Equal instalments of principal. † Repayment by half-yearly annuity paid equal half-yearly payments to include principal and interest. ‡ With half-yearly payments of interest only.

UK COMPANY NEWS

Heywood extends plastics side

By John Thornhill

HEYWOOD WILLIAMS Group, the glass and aluminium specialist, is to expand its activities in manufacturing plastic windows and door frames through the acquisition of 80 per cent of a uPVC section extruding company, Vinytex Window Systems.

The acquisitive Heywood also reported a 50 per cent increase in profits to £30.4m (£20.21m) in the year to December 31.

The results included contributions from four businesses bought during the year: 10 months from Holden Glass; nine months from Auto Windcreens; eight months from Central Glass; and four months from its investment in the Netherlands. These new businesses, acquired for £27m, contributed £2.4m to profits.

Mr Ralph Hinchcliffe, chairman, said that other selective acquisitions were in prospect but added: "Our policy is to build a business not a financial empire."

He said there had also been substantial growth in profitability from Heywood's core businesses, apart from two window companies in its aluminium operations which had been disposed of. Their write-off represented an extraordinary charge of £2.3m.

Turnover was 22 per cent ahead at £325m (£290.4m). Earnings per share rose 23 per cent to 22.7p (26.6p) and a final dividend of 7.5p (6p) was recommended which will make 11.5p (9.5p) for the year.

Vinytex, based in and around Gloucester, uses advanced extrusion technol-

ogy, licensed by Royal Plastics, of Toronto, Canada, which will retain a 20 per cent holding in the company.

Heywood will make an initial payment of £10m for Vinytex, £5.25m in cash and £4.75m in shares. It has also agreed to pay an additional sum equal to Vinytex's pre-tax profits in excess of £1.5m in the four calendar years to 1992.

In the year to June 30, Vinytex made pre-tax profits of £1.17m on sales of £4.59m. Net assets were £1.53m.

Mr Hinchcliffe admitted yesterday that companies under Heywood's control had been involved in price-fixing activities in the glass industry. Directors had given undertakings that they would not again operate in such cartels.

Last year, the Office of Fair

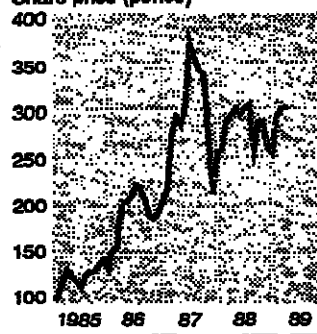
Trading unearthed a nationwide web of price-fixing agreements in the glass industry.

COMMENT

Heywood's price-fixing activities may tarnish its image but they are unlikely to cramp its profits. The company has shown a strong advance in recent years and, although the going is getting tougher, further growth is on the way. Heywood has a keen eye for acquisitions and yesterday's addition confirms this reputation. With a healthy balance sheet and good cash flow yet more expansion seems likely, probably on the continent. The glass market there poses different challenges but would seem to offer tempting opportunities, especially in the specialist areas. Heywood's share price

Heywood Williams

Share price (pence)



has experienced quite a rise recently and may not look too lively in the short-term, especially considering the likely contraction of the construction industry. A prospective p/e ratio of 8 on profits of about £37m would also suggest a fairly dull performance, but as a very sound long-term low-risk investment, Heywood looks hard to match.

Herring Son near doubled at £2.08m

ACCELERATION in the second half has enabled Herring Son & Daw to almost double its pre-tax profits for the year ended January 31 1989.

Mr Peter Farrington, chief executive of this chartered surveyor, commercial estate agency and property services group, said the end of the first year trading as a public company saw the company gain from an active property market, but the benefits of flotation had been greater.

Enhancement of profile led to new business opportunities and the ability to make acquisitions such as the purchase of James Barr, the Glasgow-based surveyor.

Turnover in the year rose 35 per cent to £7.55m and the profit was £2.08m; figures did not include any benefit from James Barr. Earnings were ahead 75 per cent at 13.69p, and the final dividend is 2.5p for a 4p total.

Prospects look good. The order book for future business showed an increase of 35 per cent, ignoring a £10m fee potential from secured rating business for the 1990 rating revaluation.

Watmoughs up 41% and £14.7m rights to fund acquisition

By Ray Bashford

WATMOUGHS (HOLDINGS), the colour printer, publisher and process engraver, lifted pre-tax profits 41.5 per cent to £8.8m for the year to December 31 following an 11 per cent improvement in turnover.

The company also announced a one-for-four rights issue to raise about £14.68m and fund a £10.71m acquisition.

Norton Opax, the security printing group, is selling Watmoughs its McQuade Varnicoat, the Penabro, Worcester-based subsidiary which specialises in printing long run consumer magazines by web offset and gravure process.

Varnicoat contributed pre-tax profits of £1.1m to Norton Opax's group result in the year to September 30 and has net

assets of £9.9m.

The disposal ends Norton Opax's participation in the printing of consumer magazines.

Mr Patrick Walker, Watmoughs' chairman, said that the purchase opens the way for expansion in the consumer magazine market. The company has well established associations with several major magazine and newspaper publishing houses.

Watmoughs' turnover increased from £58.5m to £85.5m in the year. The tax provision rose from £1.5m to £1.9m, while the interest charge slipped from £675,000 to £364,000.

The company is recommending a final dividend of 8.5p, lifting the total to 5.8p, compared with an adjusted 5.57p before.

Polly Peck pays £7m for Hong Kong stake

By Michael Murray in Hong Kong

Polly Peck Far East, the Hong Kong-listed subsidiary of Polly Peck International, the UK-based trading and manufacturing group, has paid HK\$32m (£6.5m) for 21 per cent of Shell Electric, a Hong Kong-quoted supplier of household appliances.

The stake was bought from Dr Yung Yau, chairman of Shell Electric. The company makes a wide range of electric and electronic products, including ceiling fans, microwave ovens, telephones and electronic keyboards.

The company has direct sales to over 30 countries, including major retail chains

in the US.

Mr Henry Buttman, a PPF director, said, Polly Peck intended to expand sales into new markets such as Europe, using its own well-established distribution network. PPF is financing the purchase through its internal cash resources.

Shell Electric has relocated virtually all of its manufacturing facilities from Hong Kong into China, in order to take advantage of low labour costs and increase production capacity, which is constrained in Hong Kong because of an acute labour shortage in the territory.

BM GROUP

Profit surge to near £7m at halfway

MORE THAN doubled profits were achieved in the first half of 1989 by the BM Group, engaged in engineering, construction and building supplies. This followed a 74 per cent rise achieved in the last full financial year.

On turnover rising from £47m to £81m, the half-time profit surged from £3.13m to £6.89m. Earnings were 13.9p (8.2p) and the interim dividend is raised to 1.6p (1.2p).

Mr Roger Shute, chairman and chief executive, said the second half started with strong orders and expectations for further trading improvement.

It continued to be policy to seek further opportunities to

broaden the product base and to increase market penetration to ensure continuing increase in earnings, he said.

Within the construction equipment division demand remained strong, and the building products side produced excellent results, particularly within Simplex Piling.

MICROVITEC

New contracts provide spark

A 25 per cent expansion to £1.76m in pre-tax profits was reported by Microvitec in 1988 on turnover up from £21.23m to £26.63m.

This USM - quoted maker of micro-electronic products attributed much of the increase to the performance of the OEM division which secured contracts with British

News Digest

Telecom and Reuters. Earnings per 5p share rose to 4.2p (3.5p) and a proposed final dividend of 1p makes 1.75p (1.5p) for the year.

LAWTEX

Sharp recovery in first half

Lawtex, the manufacturer of clothing and umbrellas, sharply increased pre-tax profits from £49,000 to £218,000 for the six months to December 31. For the 53 weeks to July 2 1988 the company suffered losses of £363,000.

Turnover declined to £34.7m (£10.53m). Earnings worked through at 5.3p (0.9p) after tax of £7,000 (£15,000) and an interim dividend of 0.06p (1p) is declared. There was an extraordinary £119,000 debit relating to the disposal of its Xetal computer business.

The umbrellas business

suffered from the dry autumn, and Safeguard, the company's small developments and engineering operations, had a disappointing half. The Irish leisurewear business made good progress after last year's reorganisation.

SUNSET + VINE

Sharp growth to £320,000

Sunset + Vine, the independent television production group which joined the USM last October, announced pre-tax profits of £320,000 for the half year to end-December.

The outcome - an advance of 53 per cent on the corresponding period of 1987 - was posted on turnover up from £583,000 to £1.06m. Earnings per share expanded 45 per cent to 4.3p.

RANDSWORTH TRUST

Interim profit doubled at £4m

Doubled pre-tax profits of £4.27m against £2.13m were announced by Randsworth Trust, USM-quoted property investment and development company, for the six months to December 31 1988. Income for the period improved from £10.03m to £10.59m.

The directors have lifted the interim dividend to 1.5p (1p). Earnings per share increased to 3.92p (1.75p).

Mr David Holland, the chairman, said the company had continued to consolidate its property investments in the West End of London and to dispose of its interests elsewhere. Last month the company acquired St Christopher's Estate, W1, for £56.5m.

US tobacco buy

American Distributors, the former Sapphire Petroleum, has purchased the customer lists of Nu-Service Tobacco and All County Wholesalers of New York state for \$1.5m (£870,000) in cash.

The company, which has transferred itself from an oil and gas business into a tobacco distributor, said that the combined sales of Nu-Service and All County Wholesalers were \$85m per annum. The purchase is being made by American Distributors subsidiary, Golden Distributors.

COMPANY NEWS IN BRIEF

COOK (WM) has, through its Holdings subsidiary, acquired Nispend Castings for about £185,000 cash. There is also an option to acquire certain land and buildings for a further £116,000.

GRAND CENTRAL Investments is to sell its two remaining UK properties, in Stockport, Cheshire, for £550,000 each. After the sale, it will have consolidated the realisation of its 1987 UK property portfolio acquisition for £5.1m, against the cost of £2.9m. The proceeds will now be used to develop the trading businesses in Malaysia, Singapore, Hong Kong and Australia.

BOWDEN GROUP has bought Food Equipment Group, of The Netherlands, which makes vacuum packaging machines for the meat and other food industries. Consideration was an immediate £750,000 cash, with up to a further £1.33m profit-related.

JOHNSTONE'S PAINTS: Directors of JS UK have declared the offer for all shares in the company closed. JS is to acquire compulsorily any outstanding shares.

MMC CLEARANCES: The acquisition of a 24.9 per cent

stake in Airlines of Britain by Scandinavian Air Lines, and the proposed acquisition by SGS-Thomson Microelectronics of Immos, a Thomson EMI subsidiary, will not be referred to the Monopolies Commission.

NEW TOKYO Investment Trust: net profits £20,000 (£31,000 loss) for year to December 31; investment income £276,000 (£205,000); earnings per 50p share 4.5p (losses 0.07p); dividend 25p (nil); net asset value at December 31 167.5p (162.4p).

NORTH EAST Essex Building has built up a 5.02 per cent stake in Owens Alford, the town operator. Mr Raymond Raymond, managing director of the privately-owned company which also owns 9.15 per cent of the Hey & Croft building group, described the holding as "purely a long-term passive investment."

OFFERTEST: the consortium backed by Compagnie Generale des Eaux, French water company, announced that its £2.5m bid for Wistech, waste disposal group, was unconditional. It had received valid acceptance in respect of 89.25 per cent of Wistech's capital. All unsatis-

led conditions of the offer had been waived.

RADNUS has agreed to acquire Systemsolve (Computer Services), Middlesex-based ICL systems house, for a total consideration of £2m, to be satisfied by £1.2m in cash and the issue of 618,482 new shares to be retained by the vendors. A further 360,000 new shares are to be placed to raise the cash needed to satisfy the balance of the purchase price.

TRANSCONTINENTAL SERVICES Group has a net asset value of 278p per share at December 31. For the year the figure was 263p. They compare with 253p and 253p respectively at September 30 1988.

VIKING RESOURCES: Aviva Petroleum has bought 1.63m ordinary taking its total holding to 19.55m ordinary (49.9 per cent). WINDHAM GROUP is adding freehold properties on Springfield Industrial Estate, Cwmbran, Gwent, for £1m cash. Net profit over original purchase price is some £400,000.

The CRH Group strategy of balanced expansion has resulted in record profits from well-spread international operations.



SPREAD OF PROFITS IN 1988

IRELAND: 22% UK: 24% USA: 30% MAINLAND EUROPE: 24%

PRE-TAX PROFITS - UP 38.1%

EARNINGS PER SHARE - UP 25.5%

DIVIDEND PER SHARE - UP 12.5%

"My belief is that your Group will record satisfactory growth in 1989."

J.D. Thynor, Chairman

CRH plc

THE IRISH INTERNATIONAL BUILDING MATERIALS GROUP

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This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or to purchase shares. Application has been made to the Council of The Stock Exchange for the grant of permission for the whole of the ordinary share capital of R&V Information Systems N.V. to be dealt in, in the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to official listing. Dealings are expected to begin on Thursday 16th March, 1989.

R&V INFORMATION SYSTEMS N.V.

(Incorporated and Registered in The Netherlands)

(Trade Register Number 40513 of the Chamber of Commerce for Twente and Salland established in Enschede)

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Share Capital following the Placing

Authorised
Dfl 500,000

in shares of 5c each

Issued and to be issued fully paid
Dfl 390,571.25

R&V Information Systems N.V. is a computer systems house, offering a range of products including hardware, operating and applications software, maintenance, training and customised software.

Particulars relating to the Company are available in the Extel Statistical Service and copies of the Prospectus may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 24th March 1989 from

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9th March, 1989

MANAGEMENT: Marketing and Advertising

Market research in the UK

A preoccupation with predators

Antony Thorncroft finds the industry has a broader base — and a certain complacency

The acquisition of market research companies has become a popular theme in the UK as the research industry grows. Two years ago the largest research business in the world, Nielsen, with a UK turnover of £282m last year, was acquired by Dun & Bradstreet, the US Group, information group, and last year, the largest in the UK, AGB, with a domestic annual turnover in 1988 of £36.6m, was acquired by Robert Maxwell's Pergamon publishing group.

The next two companies in size, Research International, with sales of £17m and Taylor/Nelson MAS (£16.4m), have both changed hands in the recent past — they are now owned by Ogilvy & Mather and the Ad Council respectively. NOP, with a turnover of £13.4m, remains part of Associated Press, but the sixth company in size, Millward Brown (£12m) is believed to be on the market and negotiating with Martin Sorrell's WPP Group.

Last week, the Market Research Society, held its annual conference in Brighton and, not surprisingly, much of the talk was taken up with the politics of success and how to respond to the predators rather than on how to generate business.

The need to sell the advantages of research to clients is less pressing now that British business invests £300m a year in research projects, and has largely disbanded internal market research departments in favour of buying in expertise from specialist research firms when the need arises.

The largest specialists in the field, grouped into the Association of Market Survey Organisations, reported a growth in turnover of 15 per cent last year and forecast a similar increase in business this year.

The research companies have managed to appeal to a new generation of clients. Traditionally they worked for manufacturers of consumer goods — the likes of Unilever, Procter & Gamble, and Cadbury Schweppes. As recently as 1985, 80 per cent of AMSO members' turnover came from this sector, with food and soft drink producers alone commissioning almost a quarter of all research. They bought data on



retail sales, the testing of new products, and advertising effectiveness.

Now consumer goods companies, while remaining heavy buyers, only contribute 40 per cent of the total. Clients in other markets have come to the fore. They include the media (its appetite for research has doubled since 1983 and it now accounts for 10 per cent of AMSO turnover), financial services, and public utilities (British Telecom is probably equal to Unilever as a buyer of research).

There are weak spots — industrial research has never really got off the ground in the UK and the Government is a stingy buyer — but generally research has successfully broadened its client list. UK companies feel they are particularly well placed to pick up pan-European research assignments, especially from American companies, and the turnover of the overseas subsidiaries of AMSO members in 1988 added another £100m to their collective sales.

But beneath the surface prosperity there are negative currents. The British research industry is perhaps too complacent about 1982 and its role in a single European market; foreign researchers, especially the French, are coming up with some new ideas.

The failure of AGB to crack the American market in television research was a very costly reminder that technological cleverness is not everything.

There are also negative currents. The British research industry is perhaps too complacent about 1982 and its role in a single European market; foreign researchers, especially the French, are coming up with some new ideas.

when the local competitor, Nielsen, is determined and has the financial resources to out-price any newcomer.

The fact that predators are sniffing around the industry is not a bad thing. It suggests that outsiders feel that market research offers opportunities for cost-cutting, streamlining and improved commercial exploitation. As Robert Worcester of MORI pointed out in a paper to the conference, 80 per cent of the Captains of Industry quizzed last year felt that they were familiar with the role of research, and a half had a favourable opinion of its usefulness. But this compares with figures of over 75 and 60 per cent respectively in 1986.

Undoubtedly, the development of technology will transform the industry, favouring a few large companies which can afford the investment in new equipment — such as hand-held computers for interviewers — while the smaller operations will concentrate in specialist areas, on qualitative research, and on developing new ancillary techniques.

So far technology has not transformed research — even the telephone, which was expected to form the basis of most data collection in the past, has been largely replaced by the UK acquired phones, still only accounts for around 15 per cent of interviews by volume.

It must also worry market researchers that few client

companies have developed a continuous relationship with a research supplier. When they need research they buy it in, often after getting proposals from a number of competing firms. This means that research executives spend much of their time pitching for business rather than developing new techniques.

Many British companies seem to grudge spending money on research and do their best to keep research suppliers on their toes by buying studies on an ad hoc basis.

For example, next year the biggest continuous contract in the UK industry — BARB, the measurement of the TV audience and worth around £3m a year — comes up for renewal. The holders, AGB, will be pitching, along with Nielsen which once held it, and Research Services Millward Brown, which, aided by two ex-AGB executives, has also joined the hunt. But the BBC and ITV have made it difficult, and less profitable, for the applicants by splitting the contract into three sections.

The BARB contract is an exception. In general a big buyer of research would only be investing £1m a year, an insignificant sum for information which should form the basis for the expenditure of many millions in new projects.

Perhaps the research companies need the shake-up provided by new owners.

In the meantime the research industry is concentrating on the other side of the equation, the general public, which provides the data.

So the Market Research Society has designated the week beginning May 22 as "Market Research Week". There will be a big public relations and marketing push to make market research more user-friendly. It is an idea taken from the US where research faces real problems of consumer resistance — over a half of potential interviewees refuse to take part in face-to-face questioning. In the UK the refusal rate is 18 per cent, but rising.

So market research faces a double challenge while enjoying another prosperous year — to persuade its paymasters that it is a worthwhile investment and to convince the general public that it is a beneficial activity.

Los Angeles is offering British companies an opportunity to market themselves to American TV audiences. It is boosting its sponsored television series, Focus On Britain, by adding nationwide distribution on cable channels through the Discovery Channel and syndication.

It has also awarded the contract for the next 12 part series to Roymark, a British production company — the first time a commercial company has produced the series, which up to now has been made by the Central Office of Information, based in London.

The series adopts a magazine format, looking at industry, the arts, business and travel in Britain today, each

half-hour programme deals with a different subject.

British companies can sponsor whole or part programmes, meeting 75 per cent of the overall production cost; the remainder is paid by the Foreign Office. Companies pay \$75,000 to sponsor a whole programme, \$15,000 for a quarter. Advertising-only deals are available too. For the initial run in the US, the British consulate buys airtime on TV stations in the major cities.

The 1988 series was seen on the Fox mini network in Los Angeles, New York, Chicago and Washington DC by a total audience of 6m. Just adding the Discovery Channel will bring the series to another 35m homes across the US.

US television regulations prohibit programmes which are straight commercials, so

The value of a field force

Philip Rawstone explains why companies increasingly use substitute salespeople

trally determined. So why put anyone through the door? But while most multiple retailers' sales deals are negotiated at head office level — and computers pass orders to other computers — many manufacturers have found it important to collect information about their products and those of their competitors, from the point of sale.

There are still many smaller units, too, where manufacturers can influence product merchandising and the support of new products, and where retailers are open to ideas for improving sales and margins.

The field marketing industry — with more than 20,000 part-time personnel, mainly women between the ages of 25-50 — offers a flexible and economical method of carrying out these tasks, the industry claims.

Heinz makes use of contracted field forces in new product launches and heavy-weight promotions, and when

Thomson Holidays first turned to the industry for tactical reasons. "If we wanted to launch a product and couldn't get to every travel agent in two days — our usual target — we would ask for a tactical force to cover 4,000 outlets.

There can be disadvantages in using an outside service. "There is a period when the contracted sales force needs to learn and understand our busi-

ness... so it can assess in advance the way we think about things," says Rippon. "To get that fully on board requires fairly consistent hard work over a fairly substantial period of time. There is also the area of delicate, confidential information."

Though the amount of business with the grocery trade has been declining, the report predicts that contracted field marketing will increase its role in the food, drink and tobacco trades over the next five years.

Manufacturers, it says, will increasingly require in-store information to match that being obtained by the retailers. Retailers themselves, as competition grows, will become more concerned with the care given to their customers.

The report identifies other retail sectors in which it believes the skills that have been acquired by the field marketers will increasingly find a demand.

"Changes in the population structure and in people's wealth, changes in how they spend their leisure time, will open new opportunities for selling and promotion."

"There are many types of organisation today that sell indirectly to consumers. Just as in the food, drinks and tobacco trades, they need a presence at branch level to ensure their product is in distribution, is well displayed, and that promotional material is being used in the most effective way."

It Can't Be Bought If It Isn't There. £25, Counter Products Marketing, Thame, Oxon. OX9 3PG.

Reaching US viewers, diplomatically

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US television regulations prohibit programmes which are straight commercials, so

the series takes a broadly based look at Britain, drawing on a wide range of media illustrations from sponsors. They are invited to work with the production company to develop their own area of interest.

"The aim is to give an overall view of Britain, which boosts British companies at the same time," says Rippon. "It is a very inexpensive way of reaching the market," says managing director Des Good.

Those due to take part in the next series include British Airways, British Telecom, Trusthouse Forte and British Aerospace. Scripting for the series began last month, with reconnaissance visits in April and a 13-week shoot starting in June. The programmes will be aired in the US in 1990.

Nick Radlo

TECHNOLOGY

Continuing a series on industry's role in preserving the environment, Clive Cookson assesses the cleaner ways of generating power

The electricity supply industry has long been the target of environmental campaigners. In the past decade, fear of radioactive waste from nuclear power stations has been aggravated by worries about acid rain, which is caused by sulphur and nitrogen pollution from coal-fired power stations.

And now carbon dioxide, produced by burning fossil fuels, is being seen as a serious pollutant because it is the most important contributor to global warming through the greenhouse effect. (Fortunately for the industry, the smaller stations are not implicated in the other global air pollution problem — destruction of the ozone layer.)

Acid rain is not quite such an emotive issue today as it was a few years ago, when environmental groups drew attention to the way it was poisoning lakes and forests, and eroding buildings. Some of the steam has gone out of the protests since the electricity utilities started to spend large sums on equipment to reduce acid pollution.

World-wide expenditure on flue gas desulphurisation (FGD) equipment is likely to exceed \$5bn a year by 1991. Several European countries, notably the UK, Italy and Spain, will be spending £100m to meet last year's EC Large Plants Directive, which requires a 60 per cent reduction from the 1980 level of sulphur dioxide emissions by 2003. Emissions of nitrogen oxides (NOx) must be cut by 30 per cent by 1993.

Similar legislation is expected in the US, where acid rain is damaging lakes and forests in the north-eastern states and in Canada. Canadians feel as bitter about US exports of acid rain as Scandinavians do about pollution drifting across the North Sea from Britain. New estimates from the UK Govern-

ment's Warren Spring Laboratory, in Stevenage, show that 75 per cent of the country's sulphur dioxide emissions and 35 per cent of NOx emissions originate from power stations.

NOx pollution can be reduced by modifying the way coal is burnt. In the UK, the Central Electricity Generating Board (CEGB) have spent £170m by 1987 on "low NOx burners" for its 12 largest coal-fired power stations.

But sulphur dioxide emissions cannot be reduced by adjusting the conventional combustion process. This pollution has to be removed after combustion by "scrubbing" the flue gases. The CEGB expects that £1.8bn will have to be spent on FGD equipment.

Most of this technology has been developed in Japan or the US. Although several types of scrubber are in use, the CEGB believes that only two processes, "limestone-gypsum" and "regenerative", are suitable for large power stations.

Limestone-gypsum, used at 400 plants world-wide, has been chosen by the CEGB for its largest power station, the 4,000 megawatt (MW) Drax plant in Yorkshire. In this system, developed by Babcock-Hitachi in Japan, the flue gases pass through a spray containing finely divided limestone.

The sulphur dioxide reacts with the limestone (calcium carbonate) to produce calcium sulphate, which is converted to gypsum by oxidation and addition of water. The gypsum can be sold to the building industry for making plasterboard.

Although environmentalists support the CEGB's desulphurisation programme, they are concerned that it has abandoned a commitment made in October 1987 to use "a balanced approach, with a mix of limestone-gypsum and regenerative technology." The CEGB now says that it cannot commit its privatised successors,

to any particular approach. Environmentalists believe that reliance on limestone-gypsum would extend intrusive limestone quarrying.

The regenerative process is environmentally more attractive because it recycles the limestone. Its capital cost is about 20 per cent higher than limestone-gypsum but the by-products, sulphur or sulphuric acid, are potentially more valuable. The most successful regenerative method, developed in the US by Davy McKia, is being employed at 40 power stations world-wide.

Unfortunately the greenhouse problem cannot be solved by removing carbon



The burning questions about fossil fuels

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Unfortunately the greenhouse problem cannot be solved by removing carbon

dioxide from flue gases. While sulphur dioxide is an impurity making up a few per cent of the gases, carbon dioxide is the main combustion product of coal.

Speculative studies of "flue gas decarbonisation" at Brookhaven National Laboratory in the US suggest that carbon dioxide could be absorbed from the emissions by an organic solvent. The carbon dioxide would then be driven out of the solvent by low pressure steam, liquefied and pumped deep into the oceans. Below 3,000 metres the carbon dioxide would remain a liquid denser than sea water.

But the removal of 90 per cent of the carbon dioxide by

this process would reduce the electrical output of a coal-fired power station by 17 per cent. Its capital and running costs would probably double. And the ecological effects of dumping a large pool of liquid carbon dioxide over the ocean floor are unknown. It may never be viable to introduce flue gas decarbonisation.

So any industrial effort to reduce the impact of carbon dioxide on global warming must concentrate on reducing the consumption of fossil fuels.

Looking ahead 20 years, there is only limited scope for replacing fossil fuels by nuclear energy and renewable sources (sun, wind, waves and tides) which do not contribute

to the greenhouse effect. Using energy more efficiently is a much more promising route.

The electricity supply industry is responsible for 37 per cent of UK carbon dioxide emissions, a figure which could be significantly reduced by increasing power station efficiency. Even the best conventional power stations convert only 37 per cent of the energy in coal to electricity. But advanced coal-burning technologies could raise the percentage well above 40 per cent — and simultaneously solve the acid rain problem.

One of the most promising approaches is pressurised fluidised bed combustion (PFBC). The crushed coal burns in a

bed of powdered limestone (which absorbs sulphur dioxide as it is emitted). An upward flow of air keeps the bed in constant motion, bubbling like a boiling kettle, and the whole vessel operates at five to 20 times atmospheric pressure.

The first three commercial PFBC plants, designed by ABB, the Swedish-Swiss engineering group, are under construction in Sweden, Spain and the US.

In an alternative approach, known as integrated gasification combined cycle (IGCC), the coal first reacts with steam and oxygen to produce a raw fuel gas. This is cleaned chemically to remove pollutants before firing in a gas turbine to generate electricity. The hot exhaust then produces steam to power a second turbine. A number of demonstration plants are working in the US.

British Coal has developed a successful experimental PFBC plant at Grimethorpe in South Yorkshire and now wants to test a new "topping cycle" based on a combined PFBC and WCC system. It says that this would emit 20 per cent less carbon dioxide and cost 25 per cent less to build than a conventional coal-fired station.

But the new Grimethorpe programme cannot proceed without a decision from the UK Department of Energy — a decision is due this month.

"Clean coal" technologies work best in the 200 to 400 MW range — far smaller than the 1,600 MW power stations favoured by the CEGB, but the most popular size world-wide. However, privatisation of the UK electricity supply industry is likely to spell the end of large coal-fired power stations with their high capital costs and long time scale.

Another trend which will help to reduce the greenhouse effect is the burning of natural gas in power stations instead of coal. (Coal emits twice as much carbon dioxide per therm

of energy as gas does.) The latter combined cycle gas turbine plants, such as General Electric's Stag plants at Fetsu, Japan, are 42 per cent efficient.

British Gas has told the Commons Energy Committee hearings that the greenhouse effect that gas turbine plants will eventually reach 50 per cent efficiency.

However, even though supplies of natural gas are plentiful and competitively priced, "utilities are still extremely nervous about burning gas for power generation," says Michael Gluckman, of the Electric Power Research Institute in California. "Experience has shown that when the industry begins to rely on natural gas, its price goes up rapidly and the government stops it being burnt in power stations."

Walt Patterson, a UK-based energy consultant, says that in Europe too there is a reluctance to use a premium fuel such as gas to generate electricity. "It should be burnt directly for space heating."

Last summer in Toronto, an international conference on the changing atmosphere recommended a 20 per cent reduction in global carbon dioxide emissions by 2005. Allowing for economic growth and increasing use of fossil fuels in developing countries, this would require a cut of more than 20 per cent in industrialised countries.

The CEGB believes that such a cut would be incompatible with economic growth and require "draconian" government measures to enforce it. On the other hand, the environmental pressure group Friends of the Earth insists that if there were a serious conservation effort, for example making use of waste heat from power stations for district heating, 20 per cent would be "an easily achievable target."

The first article in the series appeared on Monday.

It was an Englishman who invented the water-closet, but the French have led the way in putting new technology into the toilet.

The "toilet with a brain", known in the UK as the automatic public convenience (APC), is the inspiration of Jean-Claude Decaux, a street furniture designer. He thought the Paris pissors were a civil disgrace, developed an alternative and now his APCs are becoming convenient throughout Europe.

There are 900 APCs, known as sanitettes, in Paris and now the UK market is starting to take off. The

Toilet with a brain breaks down British reserve

Decaux company's London subsidiary, Street Equipment, is set to report its first profit in the year ending March 31. More than 300 APCs have been installed throughout the country and 100 more are on order.

And it is in the UK that two important refinements of the product have just been perfected: an automatic fault reporting system and a method of collecting data from the closets that produces reports in English instead of in

code. APCs are portable, vandal-proof concrete boxes the size of two telephone kiosks. They are finding favour with local authorities because they are maintained daily by the supplier and they clean and disinfect themselves.

Each one is fitted with a transmitter and computer, made by the German company Schleicher, which are hidden away in its "technical area". Only the daily technicians, with infrared passkeys, have

access. The computer monitors all 32 working parts of the APC, from its water supply to its piped music installation (to combat claustrophobia). If, for example, the paper in the "public area" runs out, then the computer sends a message — via a modem and telephone line — to the master station. The electronic message system, called Micrologica, has been custom-built by Street Equipment and Dynamic Logic, based in Bracknell.

All APCs in the UK feed information to the master station at Shepherd's Bush, which logs it and if necessary acts upon it. Its printouts include information such as which lavatories need more paper or have a technical problem.

The company's service pledge is that no fault will go unattended for more than 48 hours. Meanwhile, the APC protects the public by locking them out until the defect is remedied.

From next year, all the UK cab-

cles will be modified so that the modems send the master station messages which can be printed out in words, not code. This will mean that non-technicians can read and understand the hard copy, and that reports for the local authorities can be printed out straight from the master station.

But has the public found them as convenient as local authorities? Parisians welcomed them as a sanitised alternative to their pissors, but the British have taken rather

longer to alter a rather Luddite view expressed in a 1983 survey carried out by Street Equipment.

The consensus then was that they were too antisocial and mechanised. It was feared that advanced computer technology would get in the way of a very private function.

Elsewhere in Europe, where a total of 2,000 APCs are installed, they are proving popular in Hamburg, Oporto and Barcelona. Generally local authorities rent them, grateful to be rid of the financial burden of maintaining and restoring public conveniences.

Rachel Johnson

FINANCIAL TIMES STOCK INDICES

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Business Law

101 The Council debts

National Correspondent

forming the ITC authorized the buffer-stock manager to make further purchases or to take further loans from banks, they must have known that these would be risky, if they provided more money from their own coffers. They did not, and the ITC became insolvent on 20 October 1985. Their present reluctance to pay the ITC's debts shows either that this was always their intention, or at least, that there was no certainty that the money would be made available. In the first case, one could speak of deceit pure and simple. In the second, of recklessness which falls into

may yet start new proceedings for deceit or recklessness. Whether they do or do not take up this path, the banks, which usually have their way in most things, must feel disappointed. At a time when new company and insolvency legislation makes them responsible as "shadow directors"²³ for debts of insolvent companies over which they exercised decisive influence, the states which exercised not only influence but direct control over the ITC operations, are held not to be liable for its debts.

In their defence, already condemned from the moral point

make an implied representation that he can, and will, pay before he leaves". The judge accepted this, but he refused to be drawn into evading the law of fraud further to make it applicable to conduct which does not encompass a false representation, but brings the victim into error in another way.

The member states claim sovereign immunity. The judge decided that their operations were of a commercial nature and that therefore, they could not benefit from sovereign immunity. He also held that there was nothing in the proceedings which would be on

In the first round of litigation, the creditors thought that the governments left no stone unturned. The judge said that courts to judge. One of the most remarkable

the defendant's failure, or even negligence. They stated the member states for their obligations under contract. The ITC, they argued, was an unlimited partnership. This claim was vehemently rejected by the majority of the Court of Appeal and the judgments have been subjected to a degree of textual analysis worthy of a medieval monastery challenged by an ancient manuscript. "He dealt only with what he called "the essential allegations".

One of the crucial questions

position of the member states to indemnify the ITC against its liabilities to the brokers and bankers could not be enforced by the House of Lords. This was in spite of the astonishing assertion that international law, under which such obligations are constituted, is not enforceable by the English courts. The Court of Appeal had confirmed that the English courts cannot appoint a receiver for the insolvent ITC, and it also rejected the claim that the ITC acted as an agent for the member states. Some of these judgments were later appealed to the House of Lords.

After this débâcle in the Court of Appeal, the creditors had to reach for stronger arguments. In the case before Mr Justice Evans, the brokers' claim was based on the ITC's misrepresentation and fraudulent trading. The brokers have been allowed to proceed to trial claiming recklessness amounting to fraud, but the wider claim of fraudulent trading was rejected by the judge.

The banks claimed damages for negligence. The judge held that the relationship was commercial, the governments had no duty of care towards the creditors. Consequently, there was no claim in negligence. The banks' reluctance to offend did not pay off. They

answer was whether there could be a false representation by the governments about their intention and ability to provide the funds. This was a question of fact. The assumption of a contract or of a loan imply the assurance that it will be repaid? A simple man whose mind had not been improved by the study of law, might be tempted to answer: 'No. If you ask for a loan, you are saying "let me have some money now and I will repay it later." If you wanted the money without intending to repay, you would be asking for a loan.'

However, such simplicity of thought would destroy the Bar quicker than Lord Mackay's Green Paper. The issue was argued with utmost learning, citing innumerable precedents. Counsel for the banks contended that there was no implied false representation on the part of the governments as they may have had the means and intention to repay their debts in the early stages of trading. Yet, a similar argument concerning a guest who entered a restaurant claiming that he was a millionaire would carry no weight. The guest would say for the meal, but stayed after he discovered that they would not, himself having no money, was decided in 1974 by Lord Reid when he said in the House of Lords "A new customer . . . must be held to

unless such information is false, and the guest signs a receipt writing and signed by the defendant.

This defence was raised in the early days in the House of Lords with the approval of the Attorney-General. The judge must have found it hard to believe because he asked for an affidavit which was duly sworn by the Attorney-General for the Industrial Materials Market Division of the DTL. "Complications" by its absence from the affidavit, as it was from the Council's submissions," said the judge. Any expression of opinion that the conduct of representatives of Her Majesty's Government should have given rise to allegations of fraudulent conduct or of an indication that these allegations have arisen, or are likely to arise, if not put before the courts then by the department itself. What is said in the allegations are regarded as misconceived and unjustified and totally rejected. Whether they have been or will be investigated, I do not know."

Amalgamated Metal Trading Ltd v Chief of Department of Trade and Industries
FT Law Reports 23 Feb 1980
The assumed role of a shadow director, FT Business Law March 21989
DPP v Ray [1974] AC 370
page 379

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LONDON SHARE SERVICE

BRITISH FUNDS										BRITISH FUNDS—Contd.										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1980/81	1981/82	1982/83	1983/84	1984/85	1985/86	1986/87	1987/88	1988/89	1989/90	1990/91	1991/92	1992/93	1993/94	1994/95	1995/96	1996/97	1997/98	1998/99	1999/00	2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	2036/37	2037/38	2038/39	2039/40	2040/41	2041/42	2042/43	2043/44	2044/45	2045/46	2046/47	2047/48	2048/49	2049/50	2050/51	2051/52	2052/53	2053/54	2054/55	2055/56	2056/57	2057/58	2058/59	2059/60	2060/61	2061/62	2062/63	2063/64	2064/65	2065/66	2066/67	2067/68	2068/69	2069/70	2070/71	2071/72	2072/73	2073/74	2074/75	2075/76	2076/77	2077/78	2078/79	2079/80	2080/81	2081/82	2082/83	2083/84	2084/85	2085/86	2086/87	2087/88	2088/89	2089/90	2090/91	2091/92	2092/93	2093/94	2094/95	2095/96	2096/97	2097/98	2098/99	2099/00	2100/01	2101/02	2102/03	2103/04	2104/05	2105/06	2106/07	2107/08	2108/09	2109/10	2110/11	2111/12	2112/13	2113/14	2114/15	2115/16	2116/17	2117/18	2118/19	2119/20	2120/21	2121/22	2122/23	2123/24	2124/25	2125/26	2126/27	2127/28	2128/29	2129/30	2130/31	2131/32	2132/33	2133/34	2134/35	2135/36	2136/37	2137/38	2138/39	2139/40	2140/41	2141/42	2142/43	2143/44	2144/45	2145/46	2146/47	2147/48	2148/49	2149/50	2150/51	2151/52	2152/53	2153/54	2154/55	2155/56	2156/57	2157/58	2158/59	2159/60	2160/61	2161/62	2162/63	2163/64	2164/65	2165/66	2166/67	2167/68	2168/69	2169/70	2170/71	2171/72	2172/73	2173/74	2174/75	2175/76	2176/77	2177/78	2178/79	2179/80	2180/81	2181/82	2182/83	2183/84	2184/85	2185/86	2186/87	2187/88	2188/89	2189/90	2190/91	2191/92	2192/93	2193/94	2194/95	2195/96	2196/97	2197/98	2198/99	2199/00	2200/01	2201/02	2202/03	2203/04	2204/05	2205/06	2206/07	2207/08	2208/09	2209/10	2210/11	2211/12	2212/13	2213/14	2214/15	2215/16	2216/17	2217/18	2218/19	2219/20	2220/21	2221/22	2222/23	2223/24	2224/25	2225/26	2226/27	2227/28	2228/29	2229/30	2230/31	2231/32	2232/33	2233/34	2234/35	2235/36	2236/37	2237/38	2238/39	2239/40	2240/41	2241/42	2242/43	2243/44	2244/45	2245/46	2246/47	2247/48	2248/49	2249/50	2250/51	2251/52	2252/53	2253/54	2254/55	2255/56	2256/57	2257/58	2258/59	2259/60	2260/61	2261/62	2262/63	2263/64	2264/65	2265/66	2266/67	2267/68	2268/69	2269/70	2270/71	2271/72	2272/73	2273/74	2274/75	2275/76	2276/77	2277/78	2278/79	2279/80	2280/81	2281/82	2282/83	2283/84	2284/85	2285/86	2286/87	2287/88	2288/89	2289/90	2290/91	2291/92	2292/93	2293/94	2294/95																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	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ELECTRICALS

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar firm but quiet

HIGH YIELDING currencies were in demand in subdued foreign exchange trading yesterday. The US dollar and Australian dollar were firm, with sterling generally holding on to its recent gains. The main exception was the Canadian dollar, which suffered downward pressure on economic worries.

The US dollar was generally quiet, lacking fresh factors, but eventually rose to a level where the US Federal Reserve stepped in to sell the currency. There was no major economic news, apart from the result of the West German Bundesbank's securities repurchase agreement tender. This produced no strong reaction on the foreign exchange market, but the central bank provided sufficient funds to keep interest rates steady in Frankfurt.

The market also shrugged off a Japanese news agency report, attributing comments to an unnamed US official that a slow decline by the dollar will help reduce the US budget deficit. Dealers said there was nothing new in the comment from Mr Satoshi Sumita, governor of the Bank of Japan, that proper measures must be taken to ensure price stability.

Trading in the Far East was dull, with the dollar holding in a narrow range. It closed a little firmer in London at

DM1.8575, compared with DM1.8525 on Tuesday, after a featureless day, but then rose above DM1.8600 in New York on a report that Mr Michael Boskin, a White House economist, said that President Bush's Administration is prepared to discuss a tax increase. This brought the Fed into the market.

In terms of the yen, the dollar closed unchanged in London at ¥128.70, but the US currency rose to ¥128.85 from ¥128.60 on Tuesday. The yen rose to ¥128.85 from ¥128.60 on Tuesday.

Pressure on the Canadian dollar followed press reports in Canada that the International Monetary Fund has warned of higher interest rates, and a fall in the value of the local currency unless Canada reduces its budget deficit by C\$9bn to C\$20bn.

The Canadian dollar proved to be the weak member, among the group of high yielding currencies, prompting intervention by the Bank of England in London, on behalf of the Bank of Canada, selling US dollars at around C\$1.3010.

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EMS EUROPEAN CURRENCY UNIT RATES			
	Unit	Current rate	% change from 1990
Belgium	100	36.3636	+0.00
France	100	6.5596	+0.00
Germany	100	1.9364	+0.00
Italy	100	1.9364	+0.00
Netherlands	100	2.3636	+0.00
Portugal	100	20.4800	+0.00
Spain	100	166.6400	+0.00
Greece	100	340.7500	+0.00
UK	100	1.9364	+0.00

Source: Bank of England. Figures are for 1990. % change from 1990.

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FINANCIAL FUTURES

Short sterling below its best

Short sterling futures showed a slight improvement on the day in Liffe trading, but finished well down from the day's highs. Prices were marked up initially on the pound's steady rise, but then fell away as the market's attention was drawn to a quarter point reduction in base rates.

West German Government bond futures also fell away after a stronger start. The softer tone came despite moves

by the Bundesbank to dispel fears of a credit tightening and higher interest rates. Profit-taking accounted for some of the retreat from the day's highs.

US Treasury bonds were virtually unchanged for most of the day as investors held back ahead of the release of US February employment data tomorrow.

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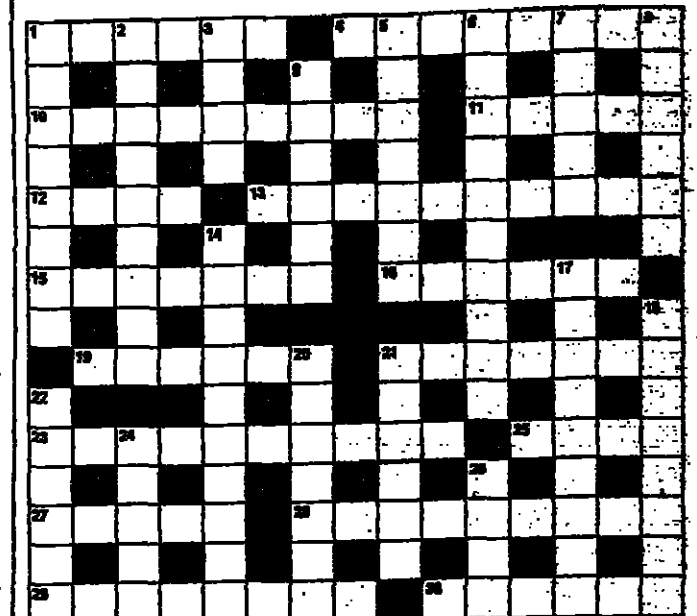
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CROSSWORD

No.6,880 Set by DINMUTZ



- ACROSS**
- 1 Subtle way to acquire new tenant (5)
 - 2 Can't contain cry of pain, lying down on arms (5)
 - 3 Album for the autumn (5-4)
 - 4 Rare trees clipped (5)
 - 5 Canteen jam? (4)
 - 6 Cars-crash? (3,7)
 - 7 Old bull set out to be the most effective (7)
 - 8 Synopsis of laws to endure without protest (5)
 - 9 Number of eggs in 37? (6)
 - 10 Mountain wine or the chain it comes from (7)
 - 11 Grindstone turning faster and faster (10)
 - 12 Position for little Mark, say (4)
 - 13 Understand the compass? (5)
 - 14 Revolving attack (5)
 - 15 Paperback article for the bar interval (5)
 - 16 What Don might wear for the dance (5)
- DOWN**
- 1 Allments breaking out in this feature of Siberia (4-4)
 - 2 Volume's high? Stand in station (5)
 - 3 What is the point of fencing? (4)
 - 4 Get rid of rotten consignments (5-4)
 - 5 One prevents stock from running out, by the way (5-4)

Solution to Puzzle No.6,879

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CURRENCY MOVEMENTS

Source: Bank of England. Figures are for 1990. % change from 1990.

Figures are for 1990. % change from 1990.

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Figures are for 1990. % change from 1990.</

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TOKYO - Most Active Stocks						
Wednesday 8 March 1989						
	Stocks Traded	Closing Price	Change on day	Stocks Traded	Closing Price	Change on day
Daiichi Steel	94,428	1,470	+50	Mitsui Sanyo	29,256	+20
Fuji	86,428	1,850	+20	Mitsui Sanyo	29,256	+20
Nippon Steel	84,428	1,850	+20	Mitsui Sanyo	29,256	+20
Nishimatsu	43,928	1,250	+30	Mitsui Sanyo	29,256	+20
Yamaha	43,928	1,250	+30	Mitsui Sanyo	29,256	+20
Hazama	39,928	1,780	+30	Mitsui Sanyo	29,256	+20

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FINANCIAL TIMES

NEW YORK

DOW JONES

	Mar 7	Mar 6	Mar 3	Mar 2	1989				Stock compilation		
					High	Low	High	Low			
4-quarter	2290.71	2294.82	2274.29	2265.71	2547.14	1879.14	2222.45	41.22			
					07/09/89	08/12	07/09/89	07/25/89			
Home Bonds	68.26	68.26	68.23	68.13	2547.14	1879.14	2222.45	41.22	AUSTRIA	1497.5	1507.5
Transport	109.67	109.67	109.59	109.44	2547.14	1879.14	2222.45	41.22	All Ordinaries (1/1/89)	495.2	499.9
Utilities	183.14	183.97	182.92	182.67	2547.14	1879.14	2222.45	41.22	AI Mining (1/1/89)	1512.9	1532.9
					07/09/89	08/12	07/09/89	07/25/89	AUSTRIA	254.57	254.70
					04/19/89	02/04/89	02/18/89	04/23/89	Coat of Arms (03/22/89)	254.70	254.70
					04/19/89	02/04/89	02/18/89	04/23/89	Belgium	5736.07	5745.69
									Opus Dei (1/1/89)	5721.54	5680.26
										5684.02 (01/29/89)	3608.39 (1/1/89)
4-Day's High 2308.57 2302.59 Low 2276.93 2270.34											
STANDARD AND POOR'S Composite											
	299.67	299.81	291.18	289.95	299.63	242.63	336.77	4.40	FINLAND	284.10	286.22
					08/09/89	08/09/89	08/09/89	08/09/89	Capagene Sec (1/1/83)	284.10	281.63
Industrial	339.35	340.39	336.35	334.82	299.63	242.63	336.77	4.40	USA General (1/73)	782.7	784.1
Financial	26.85	26.80	26.46	26.35	299.63	242.63	336.77	4.40		783.9	783.5
					07/09/89	08/12	07/09/89	07/25/89	FRANCE	784.2	782.89
NYSE Composite	165.28	165.63	163.80	163.22	299.63	242.63	336.77	4.40	CA General (1/1/82)	449.4	444.8
Amex Mkt. Value	328.83	327.99	326.32	324.95	299.63	242.63	336.77	4.40	Industries (03/28/89)	402.7	395.7
NASDAQ OTC Comp.	416.18	405.26	403.99	402.53	299.63	242.63	336.77	4.40		403.1	405.8
					07/09/89	08/12	07/09/89	07/25/89	GERMANY	108.13 (03/28/89)	107.15 (03/28/89)
					07/09/89	08/12	07/09/89	07/25/89	FAZ All-Share (1/1/89)	563.24	569.66
					07/09/89	08/12	07/09/89	07/25/89	Commerzbank (1/1/25)	1647.2	1594.4
					07/09/89	08/12	07/09/89	07/25/89	BOE (1/1/87)	1321.73	1324.06
					07/09/89	08/12	07/09/89	07/25/89		1327.64	1325.62
					07/09/89	08/12	07/09/89	07/25/89	HONG KONG	368.15	368.65
					07/09/89	08/12	07/09/89	07/25/89	Hang Seng Bank (1/1/74)	3037.65	3029.95
					07/09/89	08/12	07/09/89	07/25/89		3029.95	3009.94
					07/09/89	08/12	07/09/89	07/25/89	ITALY	3080.68	3099.30
					07/09/89	08/12	07/09/89	07/25/89	Borsa Gen. Ital. (1/73)	582.13	589.98
					07/09/89	08/12	07/09/89	07/25/89		589.30	615.89
					07/09/89	08/12	07/09/89	07/25/89	JAPAN	615.89	623.91
					07/09/89	08/12	07/09/89	07/25/89	Nikkei (1/1/59)	623.91	623.91
					07/09/89	08/12	07/09/89	07/25/89	Japan Topix (1/1/88)	3187.40	3197.94
					07/09/89	08/12	07/09/89	07/25/89		3197.94	3187.86
					07/09/89	08/12	07/09/89	07/25/89	REUTERS	3200.01	3200.01
					07/09/89	08/12	07/09/89	07/25/89	NYSE Composite (1/1/89)	3200.01	3200.01
					07/09/89	08/12	07/09/89	07/25/89	THAI BUREAU OF ECONOMIC RESEARCH	3200.01	3200.01
					07/09/89	08/12	07/09/89	07/25/89	CSX Treasury Gen. Issd (1987)	3200.01	3200.01
					07/09/89	08/12	07/09/89	07/25/89		3200.01	3200.01
					07/09/89	08/12	07/09/89	07/25/89	MORWAY	3200.01	3200.01
					07/09/89	08/12	07/09/89	07/25/89	Oslo (1/1/83)	585.04	590.14
					07/09/89	08/12	07/09/89	07/25/89		590.14	585.82
					07/09/89	08/12	07/09/89	07/25/89	SINGAPORE	590.14	590.14
					07/09/89	08/12	07/09/89	07/25/89	Strait Times Index (1/1/64)	1134.96	1132.40
					07/09/89	08/12	07/09/89	07/25/89		1132.40	1114.94
					07/09/89	08/12	07/09/89	07/25/89	SOUTH AFRICA	1114.94	1118.42
					07/09/89	08/12	07/09/89	07/25/89	JSE All Share (1/70)	1118.42	1118.42
					07/09/89	08/12	07/09/89	07/25/89	JSE Composite (1/70)	1118.42	1118.42
					07/09/89	08/12	07/09/89	07/25/89		1118.42	1118.42
					07/09/89	08/12	07/09/89	07/25/89	SPAIN	1118.42	1118.42
					07/09/89	08/12	07/09/89	07/25/89		1118.42	1118.42
					07/09/89	08/12	07/09/89	07/25/89		1118.42	1118.42
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					07/09/89	08/12	07/09/89	07/25/89		1118.42	1118.42

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on Page 41

OVER-THE-COUNTER

**Nasdaq national market,
20m prices March 8**

Stocks										Bonds										Stocks										Bonds									
Stock	Chg.	High	Low	Last	Open	Stock	Chg.	High	Low	Last	Open	Stock	Chg.	High	Low	Last	Open	Stock	Chg.	High	Low	Last	Open																
ADM	10	10.00	9.95	9.95	9.95	ADM	10	10.00	9.95	9.95	9.95	ADM	10	10.00	9.95	9.95	9.95	ADM	10	10.00	9.95	9.95	9.95																
AG	10	10.00	9.95	9.95	9.95	AG	10	10.00	9.95	9.95	9.95	AG	10	10.00	9.95	9.95	9.95	AG	10	10.00	9.95	9.95	9.95																
AGS	10	10.00	9.95	9.95	9.95	AGS	10	10.00	9.95	9.95	9.95	AGS	10	10.00	9.95	9.95	9.95	AGS	10	10.00	9.95	9.95	9.95																
AGT	10	10.00	9.95	9.95	9.95	AGT	10	10.00	9.95	9.95	9.95	AGT	10	10.00	9.95	9.95	9.95	AGT	10	10.00	9.95	9.95	9.95																
AGU	10	10.00	9.95	9.95	9.95	AGU	10	10.00	9.95	9.95	9.95	AGU	10	10.00	9.95	9.95	9.95	AGU	10	10.00	9.95	9.95	9.95																
AGV	10	10.00	9.95	9.95	9.95	AGV	10	10.00	9.95	9.95	9.95	AGV	10	10.00	9.95	9.95	9.95	AGV	10	10.00	9.95	9.95	9.95																
AGW	10	10.00	9.95	9.95	9.95	AGW	10	10.00	9.95	9.95	9.95	AGW	10	10.00	9.95	9.95	9.95	AGW	10	10.00	9.95	9.95	9.95																
AGX	10	10.00	9.95	9.95	9.95	AGX	10	10.00	9.95	9.95	9.95	AGX	10	10.00	9.95	9.95	9.95	AGX	10	10.00	9.95	9.95	9.95																
AGY	10	10.00	9.95	9.95	9.95	AGY	10	10.00	9.95	9.95	9.95	AGY	10	10.00	9.95	9.95	9.95	AGY	10	10.00	9.95	9.95	9.95																
AGZ	10	10.00	9.95	9.95	9.95	AGZ	10	10.00	9.95	9.95	9.95	AGZ	10	10.00	9.95	9.95	9.95	AGZ	10	10.00	9.95	9.95	9.95																
AGAA	10	10.00	9.95	9.95	9.95	AGAA	10	10.00	9.95	9.95	9.95	AGAA	10	10.00	9.95	9.95	9.95	AGAA	10	10.00	9.95	9.95	9.95																
AGAB	10	10.00	9.95	9.95	9.95	AGAB	10	10.00	9.95	9.95	9.95	AGAB	10	10.00	9.95	9.95	9.95	AGAB	10	10.00	9.95	9.95	9.95																
AGAC	10	10.00	9.95	9.95	9.95	AGAC	10	10.00	9.95	9.95	9.95	AGAC	10	10.00	9.95	9.95	9.95	AGAC	10	10.00	9.95	9.95	9.95																
AGAD	10	10.00	9.95	9.95	9.95	AGAD	10	10.00	9.95	9.95	9.95	AGAD	10	10.00	9.95	9.95	9.95	AGAD	10	10.00	9.95	9.95	9.95																
AGAE	10	10.00	9.95	9.95	9.95	AGAE	10	10.00	9.95	9.95	9.95	AGAE	10	10.00	9.95	9.95	9.95	AGAE	10	10.00	9.95	9.95	9.95																
AGAF	10	10.00	9.95	9.95	9.95	AGAF	10	10.00	9.95	9.95	9.95	AGAF	10	10.00	9.95	9.95	9.95	AGAF	10	10.00	9.95	9.95	9.95																
AGAG	10	10.00	9.95	9.95	9.95	AGAG	10	10.00	9.95	9.95	9.95	AGAG	10	10.00	9.95	9.95	9.95	AGAG	10	10.00	9.95	9.95	9.95																
AGAH	10	10.00	9.95	9.95	9.95	AGAH	10	10.00	9.95	9.95	9.95	AGAH	10	10.00	9.95	9.95	9.95	AGAH	10	10.00	9.95	9.95	9.95																
AGAI	10	10.00	9.95	9.95	9.95	AGAI	10	10.00	9.95	9.95	9.95	AGAI	10	10.00	9.95	9.95	9.95	AGAI	10	10.00	9.95	9.95	9.95																
AGAJ	10	10.00	9.95	9.95	9.95	AGAJ	10	10.00	9.95	9.95	9.95	AGAJ	10	10.00	9.95	9.95	9.95	AGAJ	10	10.00	9.95	9.95	9.95																
AGAK	10	10.00	9.95	9.95	9.95	AGAK	10	10.00	9.95	9.95	9.95	AGAK	10	10.00	9.95	9.95	9.95	AGAK	10	10.00	9.95	9.95	9.95																
AGAL	10	10.00	9.95	9.95	9.95	AGAL	10	10.00	9.95	9.95	9.95	AGAL	10	10.00	9.95	9.95	9.95	AGAL	10	10.00	9.95	9.95	9.95																
AGAM	10	10.00	9.95	9.95	9.95	AGAM	10	10.00	9.95	9.95	9.95	AGAM	10	10.00	9.95	9.95	9.95	AGAM	10	10.00	9.95	9.95	9.95																
AGAN	10	10.00	9.95	9.95	9.95	AGAN	10	10.00	9.95	9.95	9.95	AGAN	10	10.00	9.95	9.95	9.95	AGAN	10	10.00	9.95	9.95	9.95																
AGAO	10	10.00	9.95	9.95	9.95	AGAO	10	10.00	9.95	9.95	9.95	AGAO	10	10.00	9.95	9.95	9.95	AGAO	10	10.00	9.95	9.95	9.95																
AGAP	10	10.00	9.95	9.95	9.95	AGAP	10	10.00	9.95	9.95	9.95	AGAP	10	10.00	9.95	9.95	9.95	AGAP	10	10.00	9.95	9.95	9.95																
AGAQ	10	10.00	9.95	9.95	9.95	AGAQ	10	10.00	9.95	9.95	9.95	AGAQ	10	10.00	9.95	9.95	9.95	AGAQ	10	10.00	9.95	9.95	9.95																
AGAR	10	10.00	9.95	9.95	9.95	AGAR	10	10.00	9.95	9.95	9.95	AGAR	10	10.00	9.95	9.95	9.95	AGAR	10	10.00	9.95	9.95	9.95																
AGAS	10	10.00	9.95	9.95	9.95	AGAS	10	10.00	9.95	9.95	9.95	AGAS	10	10.00	9.95	9.95	9.95	AGAS	10	10.00	9.95	9.95	9.95																
AGAT	10	10.00	9.95	9.95	9.95	AGAT	10	10.00	9.95	9.95	9.95	AGAT	10	10.00	9.95	9.95	9.95	AGAT	10	10.00	9.95	9.95	9.95																
AGAU	10	10.00	9.95	9.95	9.95	AGAU	10	10.00	9.95	9.95	9.95	AGAU	10	10.00	9.95	9.95	9.95	AGAU	10	10.00	9.95	9.95	9.95																
AGAV	10	10.00	9.95	9.95	9.95	AGAV	10	10.00	9.95	9.95	9.95	AGAV	10	10.00	9.95	9.95	9.95	AGAV	10	10.00	9.95	9.95	9.95																
AGAW	10	10.00	9.95	9.95	9.95	AGAW	10	10.00	9.95	9.95	9.95	AGAW	10	10.00	9.95	9.95	9.95	AGAW	10	10.00	9.95	9.95	9.95																
AGAX	10	10.00	9.95	9.95	9.95	AGAX	10	10.00	9.95	9.95	9.95	AGAX	10	10.00	9.95	9.95	9.95	AGAX	10	10.00	9.95	9.95	9.95																
AGAY	10	10.00	9.95	9.95	9.95	AGAY	10	10.00	9.95	9.95	9.95	AGAY	10	10.00	9.95	9.95	9.95	AGAY	10	10.00	9.95	9.95	9.95																
AGAZ	10	10.00	9.95	9.95	9.95	AGAZ	10	10.00	9.95	9.95	9.95	AGAZ	10	10.00	9.95	9.95	9.95	AGAZ	10	10.00	9.95	9.95	9.95																
AGBA	10	10.00	9.95	9.95	9.95	AGBA	10	10.00	9.95	9.95	9.95	AGBA	10	10.00	9.95	9.95	9.95	AGBA	10	10.00	9.95	9.95	9.95																
AGBB	10	10.00	9.95	9.95	9.95	AGBB	10	10.00	9.95	9.95	9.95	AGBB	10	10.00	9.95	9.95	9.95	AGBB	10	10.00	9.95	9.95	9.95																
AGBC	10	10.00	9.95	9.95	9.95	AGBC	10	10.00	9.95	9.95	9.95	AGBC	10	10.00	9.95	9.95	9.95	AGBC	10	10.00	9.95	9.95	9.95																
AGBD	10	10.00	9.95	9.95	9.95	AGBD	10	10.00	9.95	9.95	9.95	AGBD	10	10.00	9.95	9.95	9.95	AGBD	10	10.00	9.95	9.95	9.95																
AGBE	10	10.00	9.95	9.95	9.95	AGBE	10	10.00	9.95	9.95	9.95	AGBE	10	10.00	9.95	9.95	9.95	AGBE	10	10.00	9.95	9.95	9.95																
AGBF	10	10.00	9.95	9.95	9.95	AGBF	10	10.00	9.95	9.95	9.95	AGBF	10	10.00	9.95	9.95	9.95	AGBF	10	10.00	9.95	9.95	9.95																
AGBG	10	10.00	9.95	9.95	9.95	AGBG	10	10.00	9.95	9.95	9.95	AGBG	10	10.00	9.95	9.95	9.95	AGBG	10	10.00	9.95	9.95	9.95																
AGBH	10	10.00	9.95	9.95	9.95	AGBH	10	10.00	9.95	9.95	9.95	AGBH	10	10.00	9.95	9.95	9.95	AGBH	10	10.00	9.95	9.95	9.95																
AGBI	10	10.00	9.95	9.95	9.95	AGBI	10	10.00	9.95	9.95	9.95	AGBI	10	10.00	9.95	9.95	9.95	AGBI	10	10.00	9.95	9.95	9.95																
AGBJ	10	10.00	9.95	9.95	9.95	AGBJ	10	10.00	9.95	9.95	9.95	AGBJ	10	10.00	9.95	9.95	9.95	AGBJ	10	10.00	9.95	9.95	9.95																
AGBK	10	10.00	9.95	9.95	9.95	AGBK	10	10.00	9.95	9.95	9.95	AGBK	10	10.00	9.95	9.95	9.95	AGBK	10	10.00	9.95	9.95	9.95																
AGBL	10	10.00	9.95	9.95	9.95	AGBL	10	10.00	9.95	9.95	9.95	AGBL	10	10.00	9.95	9.95	9.95	AGBL	10	10.00	9.95	9.95	9.95																
AGBM	10	10.00	9.95	9.95	9.95	AGBM	10	10.00	9.95	9.95	9.95	AGBM	10	10.00	9.95	9.95	9.95	AGBM	10	10.00	9.95	9.95	9.95																
AGBN	10	10.00	9.95	9.95	9.95	AGBN	10	10.00	9.95	9.95	9.95	AGBN	10	10.00	9.95	9.95	9.95	AGBN	10	10.00	9.95	9.95	9.95																
AGBO	10	10.00	9.95	9.95	9.95	AGBO	10	10.00	9.95	9.95	9.95	AGBO	10	10.00	9.95	9.95	9.95	AGBO	10	10.00	9.95	9.95	9.95																
AGBP	10	10.00	9.95	9.95	9.95	AGBP	10	10.00	9.95	9.95	9.95	AGBP	10	10.00	9.95	9.95	9.95	AGBP	10	10.00	9.95	9.95	9.95																
AGBQ	10	10.00	9.95	9.95	9.95	AGBQ	10	10.00	9.95	9.95	9.95	AGBQ	10	10.00	9.95	9.95	9.95	AGBQ	10	10.00	9.95	9.95	9.95																
AGBR	10	10.00	9.95	9.95	9.95	AGBR	10	10.00	9.95	9.95	9.95	AGBR	10	10.00	9.95	9.95	9.95	AGBR	10	10.00	9.95	9.95	9.95																
AGBS	10	10.00	9.95	9.95	9.95	AGBS	10	10.00	9.95	9.95	9.95	AGBS	10	10.00	9.95	9.95	9.95	AGBS	10	10.00	9.95	9.95	9.95																
AGBT	10	10.00	9.95	9.95	9.95	AGBT	10	10.00	9.95	9.95	9.95	AGBT	10	10.00	9.95	9.95	9.95	AGBT	10	10.00	9.95	9.95	9.95																
AGBU	10	10.00	9.95	9.95	9.95	AGBU	10	10.00	9.95	9.95	9.95	AGBU	10	10.00	9.95	9.95	9.95	AGBU	10	10.00	9.95	9.95	9.95																
AGBV	10	10.00	9.95	9.95	9.95	AGBV	10	10.00	9.95	9.95	9.95	AGBV	10	10.00	9.95	9.95	9.95	AGBV	10	10.00	9.95	9.95	9.95																
AGBW	10	10.00	9.95	9.95	9.95	AGBW	10	10.00	9.95	9.95	9.95	AGBW	10	10.00</																									

2pm prices
March

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FINANCIAL TIMES
(LONDON & NEW YORK) 25 SEPTEMBER 1992

AMERICA

Dollar's strength inspires Dow rally after dull start

Wall Street

An early afternoon surge in stock prices on Wall Street saw the Dow Jones Industrial Average up by more than 30 points in moderate trading after a dull start to the day, writes Karen Zager in New York.

At 2pm the Dow Jones Industrial Average was up 35.58 at 2,308.39. Volume on the New York Stock Exchange was fairly heavy with 119.78m shares changing hands. Advances led declines by a ratio of about eight to five.

Market-watchers attributed the stock market rally to the unexpected strength of the dollar and an upturn in bond prices. However trading on both markets was moderate as investors and traders remained focused on tomorrow's release of employment figures.

In morning trading in the US debt market treasury bonds were quoted as much as 1/4 of a point lower but by early afternoon the Treasury's benchmark 30-year long bond was up 1/4 at 97 1/2 and yielding 9.07 per cent.

In the New York foreign exchange market, the dollar started the day on a soft note in dull trading. However an announcement by Mr Robert

Haller, Federal Reserve Board Governor, saying that a reduction in Japanese and West German trade surpluses was necessary to adjust global trade imbalances caused the dollar to firm. Dealers also said the Fed had sold dollars for D-Marks.

Tuesday's jump of 38 shares in Time Inc fell 1/4 to \$116.4. There was news that shareholders had filed a class action to block Time's proposed merger with Warner. Shares in Warner were lower for the first time this week at \$48 1/4, a decline of 3/4. Warner was again one of the most active issues on the New York Stock Exchange.

Texas Air rose 1/4 to \$12 1/4 amid prospects that its Eastern Airlines subsidiary would file under Chapter 11 of the bankruptcy code. An adviser to Eastern's machinists union said he had approached Mr Carl Icahn, chairman of TWA, as a potential buyer for the strike-bound airline.

Among the other large US airlines, Pan Am was unchanged at \$4 1/4 and Delta Air was up 1/4 to \$56. AMR, the parent of American Airlines, rose 1/4 to \$58.

Boeing fell 1/4 to \$65. The big manufacturer of commercial aircraft announced it

would borrow up to 670 production workers from Lockheed. Shares in Lockheed were down 1/4 at \$48 1/4.

Bohr, the jet engine company, jumped 3/4 to \$36 1/4 amid rumours of a possible takeover by General Electric or Hercules. A spokesman for Bohr said the company had no announcements to make and would not comment on the takeover rumours. General Electric was up 1/4 at \$45 1/4. Hercules gained 1/4 to \$47 1/4.

A number of oil-service stocks declined after a strong start to the week. Schlumberger fell 1/4 to \$38 1/4. Baker Hughes was down 1/4 at \$17 1/4. Halliburton lost 1/4 to \$31.

Among blue chips, Philip Morris surged 1/4 to \$14 1/4. IBM posted its first gains of the week to \$120 1/4, up 1/4. General Motors rose 1/4 to \$55 1/4.

Canada

A SHARP rise by gold and energy shares drove Toronto higher by midsession. The composite index rose 17.0 to 3,637.9 as advancing issues led declines ones by 282 to 281 on light volume of 9.8m shares.

In the gold sector, Placer Dome gained 1/4 to C\$16 1/4.

Green theme takes root in Japan and UK

FT writers find environmental protection is feeding through into share price gains

THE GREEN theme has been attracting keen interest this year in stock markets such as London and Tokyo where it is still something of a novelty.

Many companies involved in cleaning up the environment or finding substitutes for the chlorofluorocarbons (CFCs) that are blamed for the depletion of the ozone layer have seen their share prices soar in recent weeks.

But pollution control has been an issue for much longer in other countries; investors in markets such as the US and West Germany are showing far less excitement about such companies' growth potential.

The London market was surprised by the UK Government's recent espousal of environmental policies. Investors have been hunting for specialists in waste disposal, water purification and the manufacture of alternatives to CFCs, and several stocks have registered sharp rises.

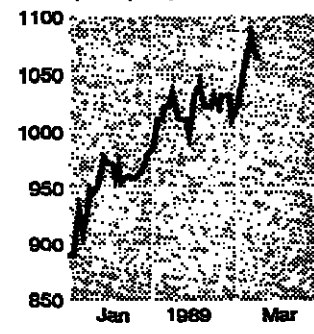
Elga, a water purification company, is a star performer. Its shares jumped from 49 pence to 70p last week and rose over a 38 per cent rise over the month.

Another City favourite has been Rechem Environmental Services, toxic waste specialist, with a near 20 per cent rise to 44p in the last month.

Beaverco, a company on the Unlisted Securities Market, which says it is the only West European foam maker not to use CFCs, has also had bullish

Showa Denko

Share price (Yen)



broker comment and risen 25p to 300p in the past fortnight.

Such speculative interest may be premature. The geographical distribution of such companies makes them unsuitable as takeover targets, says one analyst. Their smallness makes them sensitive to mishaps; Leigh Interests, a waste collection and disposal group, was fined in January for breaking pollution laws and has registered a rise of less than 6 per cent in its share price since. "If US-style daily fines were introduced for polluters, small companies would be hit hard," said the analyst.

Larger chemicals companies, such as ICI and Cookson Group, have yet to see share values affected. Prices could go either way and marketing opportunities may balance increased costs. "The winners will be those companies with

nimble managements," says Mr Ian Moore, an analyst with Robert Fleming Securities. Some of the biggest groups are also absent from the pollution theme in Japan, where brokers and investors have seized on the story as a welcome alternative to worries about interest rate rises.

Makers of CFCs will actually face a slight decline in sales before they can start delivering substitutes, says Ms Barbara Shimer of Schroder Securities in Tokyo, because reductions in CFCs will start as soon as July, in line with the Montreal Protocol. Investors, however, have not been discouraged.

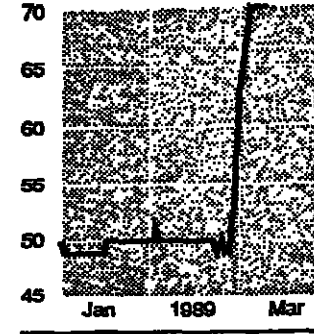
Asahi Glass, a leader among companies developing substitutes for CFCs used as cleaning agents for machinery parts, has seen its share price surge from Y1,640 on January 5 to Y2,120 yesterday. About half of the CFCs consumed in Japan are used for this purpose.

Showa Denko has developed a recycling system for one such cleaning agent, CFC 113, and is already supplying a substitute for CFC 113A, which is used as a refrigerant. Its stock has surged 57 per cent from Y870 at the start of the year to Y1,050 yesterday.

Machinery makers Daikin Industries and Iwatani International have attracted buying because of their development of equipment to recycle CFC 113 that has leaked into the air. Daikin Industries has risen from Y715 to Y1,260 this year, while Iwatani has advanced

Elga Group

Share price (pence)



from Y860 to Y1,050.

However, Mr Misao Maehara of Nikko Securities says the CFC story "doesn't have the strength to pull the market up as a whole." To become a leading theme, large capitalisation stocks such as Mitsubishi Heavy Industries, the main producer of pollution control machinery, would have to be included. Mitsubishi Heavy has climbed 15 per cent this year to Y1,150, but this is because of its defence interests.

The environment is an old story for Wall Street, and investors have long since identified winners and losers. Among the obvious beneficiaries are the clean-up companies, which have prospered because of a continuing crisis in garbage disposal.

Waste Management, the largest, climbed from \$3 in 1980 to \$31.50 in 1988. Wellman, the

biggest recycler of plastic, has nearly doubled in price to \$21.50 since it went public in 1987. But stock performance in the sector has not been out of the ordinary this year. "There's nothing sexy in pollution control at the moment," said one analyst.

Even shares in the US insurance companies, which seemed most likely to bear the brunt of the cost of cleaning up industrial pollution, have been largely untouched.

In Europe, individual stocks have been highlighted in recent weeks on the environment theme, especially those in the capital goods sector with activities in water and air cleaning. Names include Deutsche Babcock, the West German engineering group, Bilfinger & Berger, the German construction company, BWE, the utility, and Asea Brown Boveri, the Swedish-Swiss engineering group.

But there appear to be few purely environmental plays at the moment, according to European analysts. Capital goods stocks have been benefiting in large part from the maturity of the economic cycle, and the green theme has been an issue in areas such as Germany and Scandinavia for years already. Nevertheless, prospects look rosy. As one salesman said: "It's considered to be a major source of business in the future."

Reports by Daniel Green, Michio Nakamoto, Karen Zager and Hilary de Boer.

EUROPE

Bourses look for direction from across the Atlantic

BUYERS held back in Europe yesterday as the focus switched to the latest US jobs figures, due tomorrow, in the absence of local developments, writes Our Markets Staff.

FRANKFURT pursued Tuesday's losses as profit-taking offset further positive news on interest rates. The Bundesbank announced a securities repurchase allocation of DM15.5bn, slightly more than expected, which reinforced the belief that the central bank would not tighten the monetary screw in the short term.

However, worries spread in the market about the possibility of a Social Democrat-Green coalition winning the city of Frankfurt in Sunday's Hesse elections, and this, coupled with the approach of tomorrow's US employment figures, dampened buying interest. The Hesse municipal polls are regarded as a barometer for next year's federal election and some analysts believe they could weigh on the market for the rest of the week.

"Nobody wants to take the first step at the moment," said one analyst. The bond market's weakness was another dampening factor for equities.

In thin turnover, the DM24bn, the FAZ index rose 6.4 to 553.24 and the DAX was down 6.29 to 1,317.77.

VW edged up 50 pf to DM339 after denying rumours that it planned a capital increase. Daimler was off DM5 at DM676.

Deutsche Bank fell DM3.40 to DM509.80. It expects to make a full takeover bid in the next few days for Banco Comercial Transatlantico of Barcelona, in which it has a 39.05 per cent stake. The German bank is also selling its 23 per cent stake in New York-based European American Bancorp to Amro of the Netherlands.

The market was unimpressed by retailer Asko's announcement that group net

profit had risen strongly in 1988, with the share price up just DM1 at DM749.

PARIS chose to look across the Atlantic for direction, given a general lack of domestic news, and lost ground amid cautiousness before tomorrow's release of US employment figures.

Volumes were low again, exaggerating price movements. One analyst said: "There's no real desire to buy in the current nervous surroundings... The market's very attached to Wall Street at the moment."

Wall Street's opening firmness yesterday in fact aided late sentiment, helping to reduce losses, and the CAC 40 index finished 9.87 lower at 1,607.37 while the OMF 50 index lost 3.45 to 454.05.

Insurance group Midi dropped FF7 to FF1,563, with the market hearing that chairman Mr Bernard Pagny had resigned as expected. Rhône-Poulenc, the chemicals group, reported 47 per cent higher annual profits and its investment certificates eased FF1 to FF678.

ZURICH saw some late bargain-hunting, but not enough to pull the bourse back into the black, and the Credit Suisse index eased 1.4 to 551.0. The wait for the US employment figures was partly to blame for the negative tone.

Insurance stocks were in demand on expectations of good results, with Zurich Insurance bears up SF7.63 to SF4,725.

In banks, Bank Leu rose against the trend amid speculation of a possible takeover, although such an eventuality

SOUTH AFRICA

LED by gold shares, Johannesburg continued to rise, with the Industrial Index adding 33 to a record 2,335.

was seen as unlikely given last autumn's sizeable private share placement with friendly shareholders. Leu bearers rose SF7145 to SF7100.

AMSTERDAM had a quiet day after Tuesday's enthusiastic rise, which one analyst described as a bit of an over-reaction. The CBS tendency index shed 0.7 to 167 in trading volume worth about F1 500m. A weaker bond market, concern over the imminent US jobs figures and a lack of news depressed shares.

Publisher VNU stood out with a F1 3 gain to F1 32.30 on its higher profits, while Océ van der Grinten, the office equipment maker, was off F1 2 at F1 300 after publishing its annual accounts.

Aircraft producer Fokker fell a further F1 1.40 to F1 37.10 on profit-taking. Amro Bank edged up 50 pf to F1 80.70 before news it was buying Deutsche Bank's stake in European American Bancorp.

MILAN remained in the doldrums, with investors sceptical about government progress in achieving hefty spending cuts. The Comit index shed 3.57 to 581.13 in thin volume worth around L100m.

IFI, the Agnelli family financial investment company, shed L80 to L4,070 before rising to L4,150 after hours following Tuesday's news that Daiwa Europe was taking a 3 per cent stake.

MADRID maintained its upward momentum, with the general index adding 0.96 to 273.28. Cement maker Aslano rose another 12 points to 1,079 per cent of par.

STOCKHOLM reached its third consecutive high in busy trading, with the Afarsvården index rising 2.7 to 1,112.2. Volvo free B shares rose SKr7 to SKr468, after Tuesday's positive results news, on turnover worth SKr60m, representing 12 per cent of total market volume.

ASIA PACIFIC

Caution over high prices drags Nikkei down

Tokyo

TRADING began on a spirited note as buying picked up, but caution won out and share prices closed lower, writes Michio Nakamoto in Tokyo.

Nikkei prices climbed steadily in early trading, with the Nikkei average up 135.30 at the morning close. But higher prices and the arrest of a former Deputy Labour Minister in connection with the Recruit scandal made investors wary. The Nikkei average closed down 13.26 to 31,857.66.

The day's high was 32,119.15 and the low 31,606.54, and declining issues outnumbered those that advanced by 458 to 413. Volume at 1,199m shares was somewhat higher than Tuesday's 1,030m.

The Nikkei index of all listed shares fell 5.82 to 2,421.78 and in later trading in London the ISE/Nikkei index rose 6.32 to 1,981.87.

Investors had been encouraged by the market's resilience on Tuesday, but institutional investors became cautious because of the strength of share prices and the latest Recruit arrest.

"There is no interest now in buying at high levels," said Mr Hiroshi Taguchi at Nomura Securities. Institutional investors who are ready to settle their accounts have no need to risk buying at high prices, and reduced activity on their part can easily lead to a drop of 100 points, he added.

Under the present circumstances, with interest rate rises still threatening and domestic political worries likely to grow, investors prefer incentive-backed issues with quick price movements, such as issues related to environment protection. Ebara, the maker of pumps and air blowers, surged Y220 to a record high of Y1,870 during the day. It finished up Y120 at Y1,870 in heavy trading. The company has been

attracting attention for its anti-pollution technology and is expected to improve profits and sales when it enters the gas turbine market through a tie-up with a US company.

Nippon Sanso, Japan's largest oxygen manufacturer, rose Y80 to Y1,070 in heavy trading. It was selected for its development of a substitute gas for CFCs as well as for its advances in superconductivity.

Issues related to new government spending projects strengthened. The completion of a blueprint to build an underground non-gravity facility to replicate the environment of outer space -

attracted attention to Mitsui Construction, which has developed such a facility already. Mitsui Construction gained Y90 to Y1,390 in heavy trading.

Environmental issues dominated in Osaka, where the OSSE average gained 35.43 to 30,187.50. Volume at 130.1m shares improved on Tuesday's 118.9m.

Roundup

A LACK of direction from overseas led to lacklustre trading in Asia Pacific markets.

AUSTRALIA was hit by institutional selling, thought to be mainly from abroad, which

sent the All Ordinaries index below the 1,500 level to close 15.9 lower at 1,491.7.

Turnover was the highest for two weeks at 185m shares worth A\$229.5m, thanks to a special sale of QCT Resources shares. The 10 per cent stake in the coal producer was believed to have been bought by energy group Santos, raising its holding in QCT to 19.75 per cent, said brokers BZW Measures.

HONG KONG drifted lower in the absence of institutional interest. The Hang Seng index dropped 22.03 to 3,058.65 in volume of HK\$1.09bn, slightly below Tuesday's HK\$1.21bn. Chinese Estates eased 10

cents to HK\$3.225 after trading resumed in the wake of its share placement on Tuesday.

SINGAPORE had a cautious session, with no direction from overseas, but managed to pick up a bit of ground on late demand for blue chips. The Straits Times industrial index edged up 4.52 to 1,136.96 and turnover eased to 44m shares from 61m.

Individual banking stocks were firm after excellent results from DBS Bank, which rose 20 cents to S\$6.65. SOUTH KOREA had a bullish session, with the composite index rising 16.29 to a record high of 898.42.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY MARCH 7 1989					MONDAY MARCH 6 1989			DOLLAR INDEX			
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1988/89 High	1988/89 Low	Year ago (approx)	
Figures in parentheses show number of stocks per grouping												
Australia (89)	137.65	-1.0	118.48	113.16	4.82	139.02	119.76	113.66	157.12	91.16	106.82	
Austria (18)	103.18	+0.4	88.81	91.54	2.54	102.74	88.79	98.79	103.18	83.72	90.41	
Belgium (63)	133.39	+0.5	114.81	128.13	4.04	132.71	114.32	127.63	139.89	99.14	138.40	
Canada (125)	133.63	-0.2	115.02	115.97	3.30	133.84	115.30	115.67	137.27	107.06	120.30	
Denmark (39)	170.01	+1.0	146.33	146.77	1.83	168.28	144.97	145.13	180.38	111.42	121.29	
Finland (26)	144.70	-0.3	124.35	131.16	1.83	144.28	124.28	130.45	147.07	102.68	118.51	
France (130)	115.41	-0.6	99.33	113.96	2.85	116.16	100.67	114.70	119.98	72.77	85.60	
West Germany (102)	85.41	-0.2	73.51	82.25	2.29	85.54	73.69	82.40	90.40	67.78	78.79	
Hong Kong (44)	129.73	+0.6	111.66	129.93	3.69	128.96	111.10	129.16	133.77	84.90	96.99	
Ireland (17)	145.03	+1.4	129.83	141.81	3.63	143.04	123.22	140.11	146.74	104.00	118.72	
Italy (98)	79.80	-0.9	68.68	81.05	2.49	80.51	69.36	81.81	86.88	62.99	75.67	
Japan (456)	190.96	+0.2	164.36	129.35	0.48	190.60	164.20	129.24	200.11	133.61	162.48	
Malaysia (36)	129.10	+2.2	133.30	164.90	2.62	134.84	133.39	163.62	129.79	107.83	115.04	
Mexico (13)	156.23	-0.8	134.47	403.30	1.27	157.50	135.68	405.87	182.24	90.07	170.75	
Netherlands (39)	116.50	+1.5	100.27	111.08	4.53	114.80	98.90	109.54	116.50	95.23	105.86	
New Zealand (24)	72.75	+0.1	62.62	62.92	6.15	72.71	62.63	62.73	84.05	63.32	72.90	
Norway (28)	174.25	+0.7	140.02	174.02	1.83	173.03	140.06	169.59	194.72	130.81	157.71	
Singapore (26)	139.44	+0.3	120.02	124.28	2.14	138.99	119.73	123.65	143.62	97.32	108.20	
South Africa (60)	131.44	+1.4	113.13	116.08	4.12	129.62	111.66	114.48	139.07	98.26	132.00	
Spain (42)	144.13	+0.4	124.06	125.95	3.83	143.55	123.66	125.49	164.47	130.73	146.50	
Sweden (35)	156.90	+1.2	135.02	147.32	2.13	155.11	133.62	145.81	156.90	96.72	114.89	
Switzerland (57)	77.11	-0.1	66.37	75.62	2.28	77.17	66.49	75.74	86.75	74.13	85.22	
United Kingdom (314)	149.92	+0.6	129.04	129.04	4.27	149.05	128.40	128.40	152.54	120.46	138.39	
USA (568)	119.65	-0.3	102.98	119.65	3.62	119.98	103.36	119.98	121.90	99.19	109.89	
Europe (1006)	119.40	+0.3	102.77	109.46	3.52	119.07	102.58	109.23	120.88	97.01	108.92	
Nordic (126)	149.38	+1.0	128.57	149.39	1.92	147.93	127.44	144.57	149.38	95.22	108.44	
Pacific Basin (676)	186.16	+0.2	164.23	152.27	0.69	188.87	160.12	152.16	194.72	130.81	157.71	
Euro-Pacific (1681)	159.46	+0.2	137.25	135.19	1.55	159.15	137.11	135.05				
North America (693)	120.38	-0.3	103.62	119.45	0.60	120.81	103.99	119.74	122.71	99.78	110.40	
Europe Ex. UK (692)	100.57	+0.0	86.56	97.30	2.86	100.56	86.63	97.33	103.11	80.28	90.65	
Pacific Ex. Japan (219)	128.74	-0.3	110.81	113.41	4.29	129.11	111.23	113.37	137.65	87.51	100.24	
World Ex. US (8379)	142.73	+0.0	123.24	124.99	1.57	143.98	136.10	134.32	162.77	120.26	157.56	
World Ex. Japan (1285)	142.73	+0.0	123.24	124.99	1.57	143.98	136.10	134.32	162.77	120.26	157.56	
World Ex. So. Af. (12387)	143.43	+0.0	125.48	129.54	2.22	143.37	123.51	129.54	146.65	113.26	126.81	
World Ex. Japan (19911)	120.51	-0.1	103.73	115.98	3.60	120.58	103.88	116.04	122.37	100.00	109.77	
The World Index (2447)	143.36	+0.0	123.39	129.44	2.23	143.28	123.44	129.44	146.51	113.37	126.85	